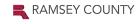
Economic Competitiveness & InclusionRamsey County, MN

Board Workshop | October 6, 2020











Meeting Agenda

01 Introductions

02 Economic and Housing Plan Update (Fourth Economy)

County Land/Tax Analysis (Urban3)

04 Discussion (Urban3 & Center for Economic Inclusion)

05 Next Steps Ramsey County
Economic
Competitiveness
and Inclusion Plan







Why Develop an Economic Plan?

Ramsey County is embarking on the development of an Economic Competitiveness and Inclusion Vision Plan to better position the county - through its community and economic development programs and services - for growth and fulfill its vision of building a community in which all are valued and thrive.

What's Different About This Plan?

The Plan will seek to:

- Leverage existing efforts, not reinvent the wheel
- Focus on collaboration and a new way of partnering
- Emphasize affordable housing development
- Center efforts around equity and economic inclusion



Project Team





Economic Competitiveness & Inclusion Plan

> **Housing Analysis Economic Analysis Implementation**





Equitable Development

Community Engagement Strategic Advisory **Equity Framework**

URBAN3

Fiscal Health Analysis

Property Value Analysis Comparative Analysis









Ramsey County Post-COVID Recovery

The Plan will build off of and support existing efforts around housing services, support and development in light of recent economic disruption

Housing Development



Compromised municipal revenue, fiscal health and effects on tax sources

Housing Stability and Homelessness

Industry and Workforce



Unemployment Claims and Occupation Shifts

Vulnerability

Main Street and Retail Businesses, Closures

Tracking CARES Act and other federal relief dollars

Planning Process Implications

Incorporate COVID-19 data

Build upon
existing relief +
recovery efforts

Leverage existing and new tools and resources











Planning Process
Update





Stakeholder Groups

Steering Committee

Providing feedback, strategic direction and support for the analysis, engagement, and implementation phases of the planning process.

Working Groups

Serving as advisors to guide analysis and strategic thinking of four focus areas:

- Job and Industry
- Community Wealth
- Housing Development
- Placekeeping

Community Action Teams

Including civic and private leaders, grassroots organizations, resident - adding context across our four areas of focus; helping to identify issues and prioritize solutions







Community Engagement

Since COVID-19 community engagement has existed primarily through online virtual engagement.

- Four (4) Community Build Sessions
- Suburban Communities One-on-One Interviews
- Ramsey County HRA Board
- Suburban Ramsey County Housing Town Hall
- Workforce Innovation Board
- Ramsey County Workforce CARES Act Cohort

Upcoming Engagements

- Equity Action Circle
- Local and Regional Chamber Cohorts
- Elected Officials Summit



Project Website Summary

4,824 total visits 1,370 unique users 101 survey responses



Our Timeline

(Challenges and Opportunities)









Our Timeline

(Strategy and Implementation)











Ramsey County
County Land/Tax Analysis











The Dollars and \$ense:

URBAN3

Joseph Minicozzi, AICP





Case Study: Economic MRI®

Asheville, North Carolina









For 40 years this building remained vacant..... its tax value in 1991 was just over \$300,000



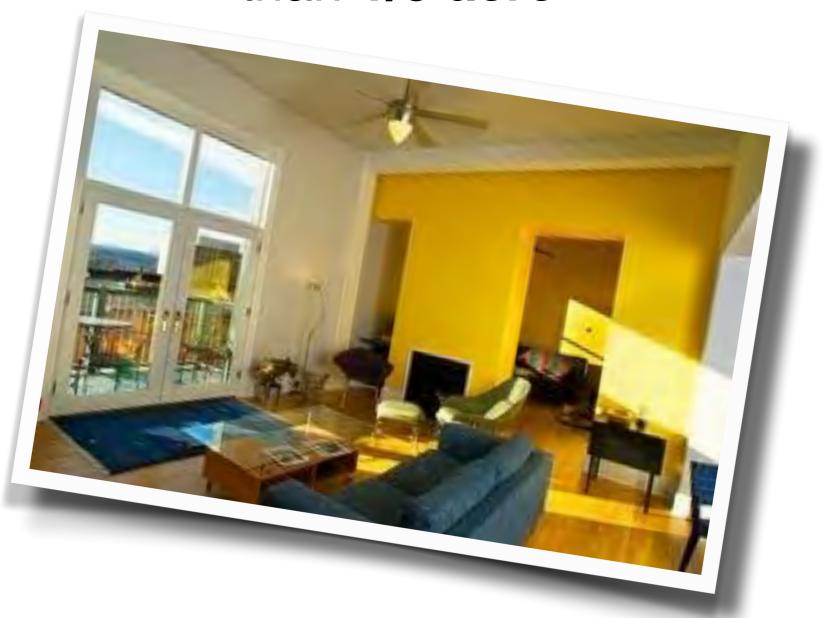
Today the building is valued at over

\$11,000,000 an increase of

over **3500%**

in 15 years

The lot is less than 1/5 acre





Asheville Walmart

Downtown



1000,000 Tax Value

0.2

Land Consumed (acres)

\$6.5k

\$634k

Total Property Taxes/Acre

\$48k



\$84k

City Sales Taxes/Acre

0

90

Residents/Acre

6



74



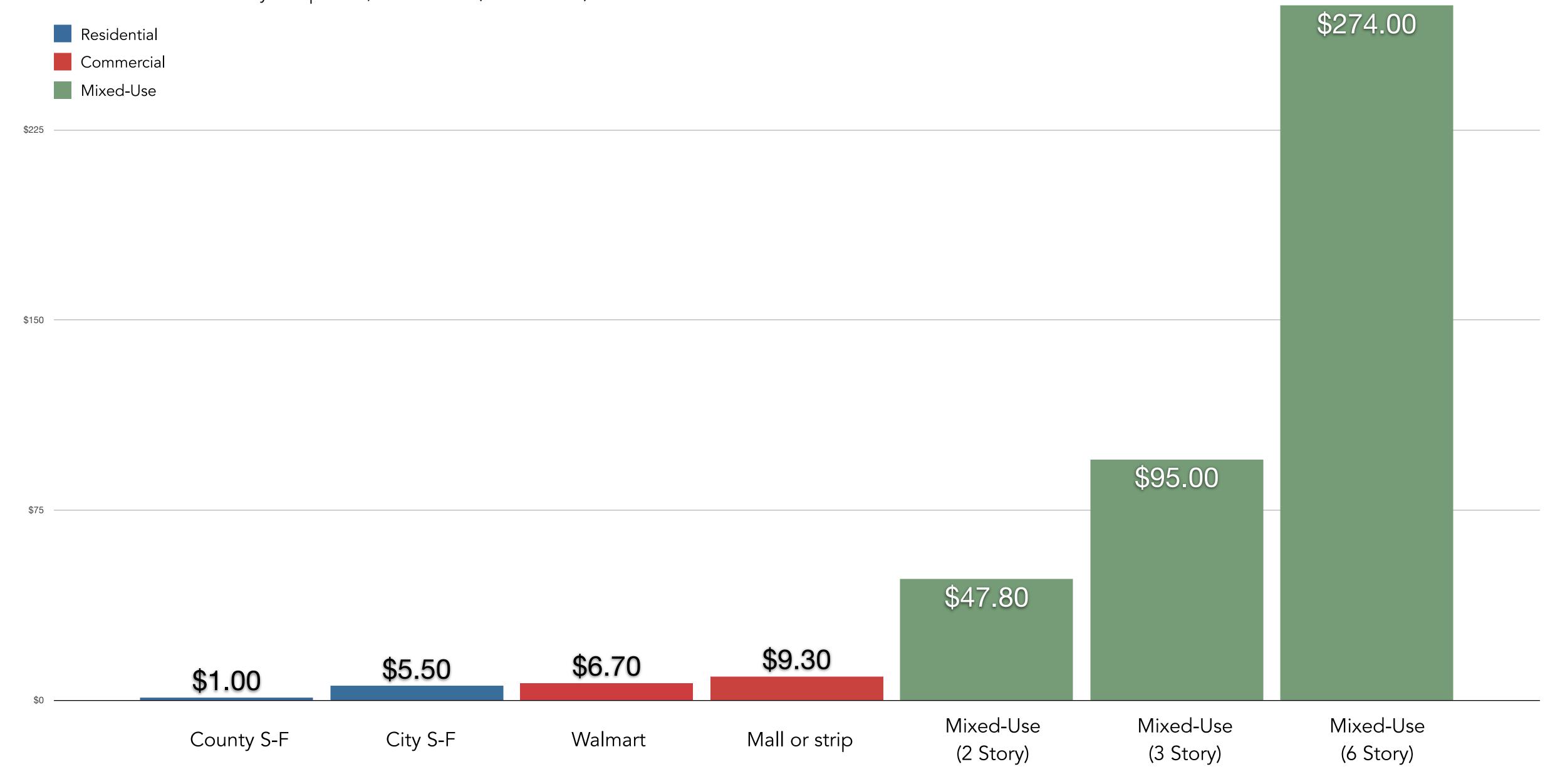


34

County Property Taxes/Acre



Ratio Difference of 60 City Sample Set, in 21 States (+ a Province)





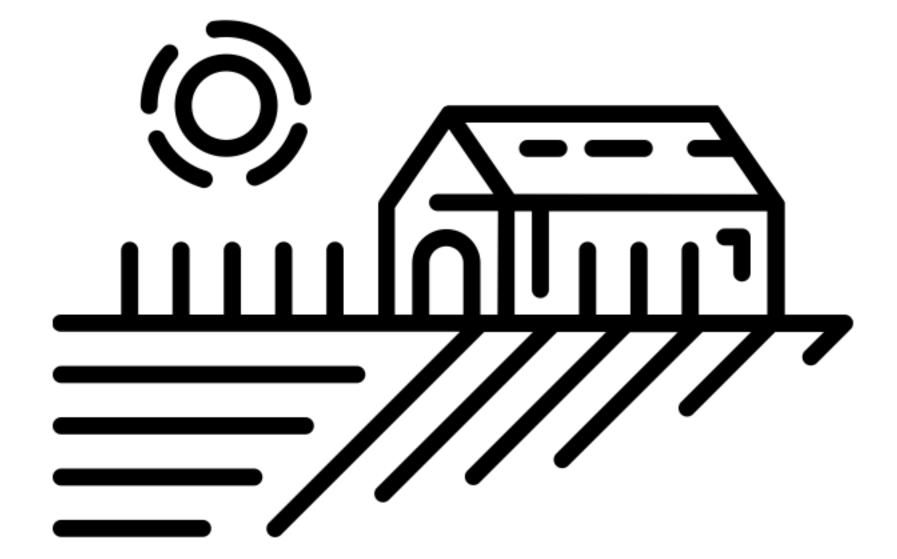
Case Study: Economic MRI® 2020

Ramsey County, Minnesota









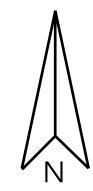
Land Analytics and Productivity

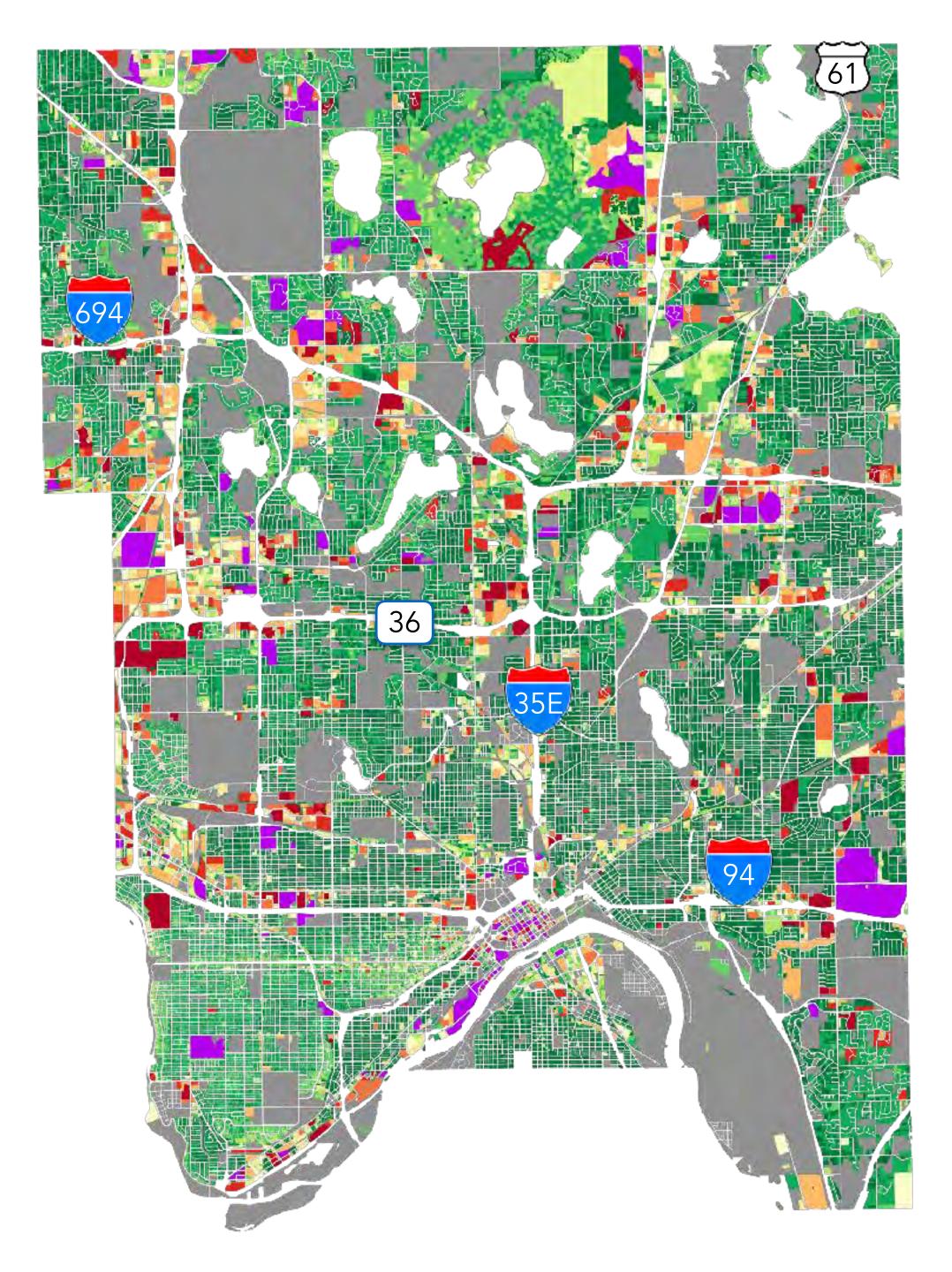
Standard Geospatial Analysis.

Total Taxable Value

Ramsey Co, MN

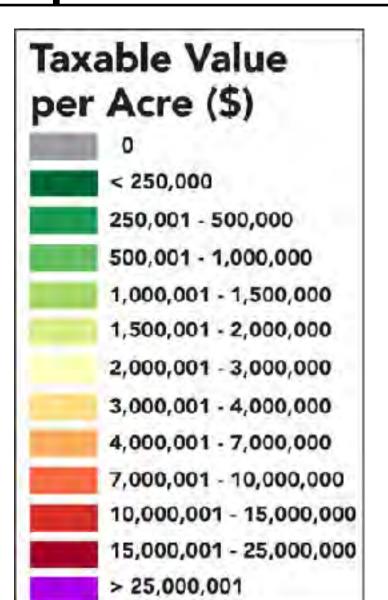
Total Taxable Value (\$) 0 <250,000 250,001 - 500,000 500,001 - 1,000,000 1,000,001 - 1,500,000 1,500,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 7,000,000 7,000,001 - 15,000,000 15,000,001 - 25,000,000

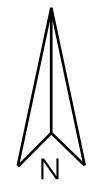


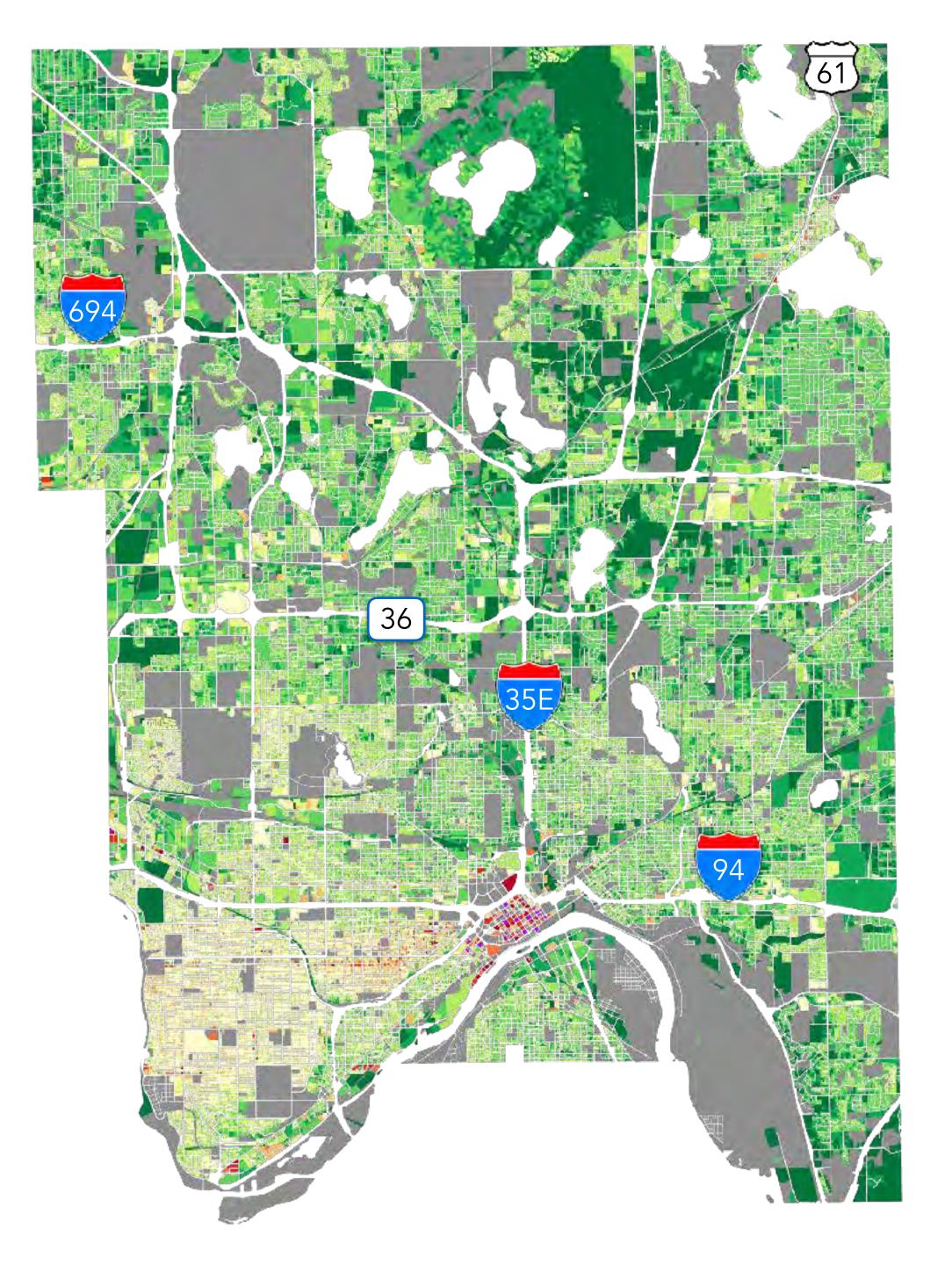


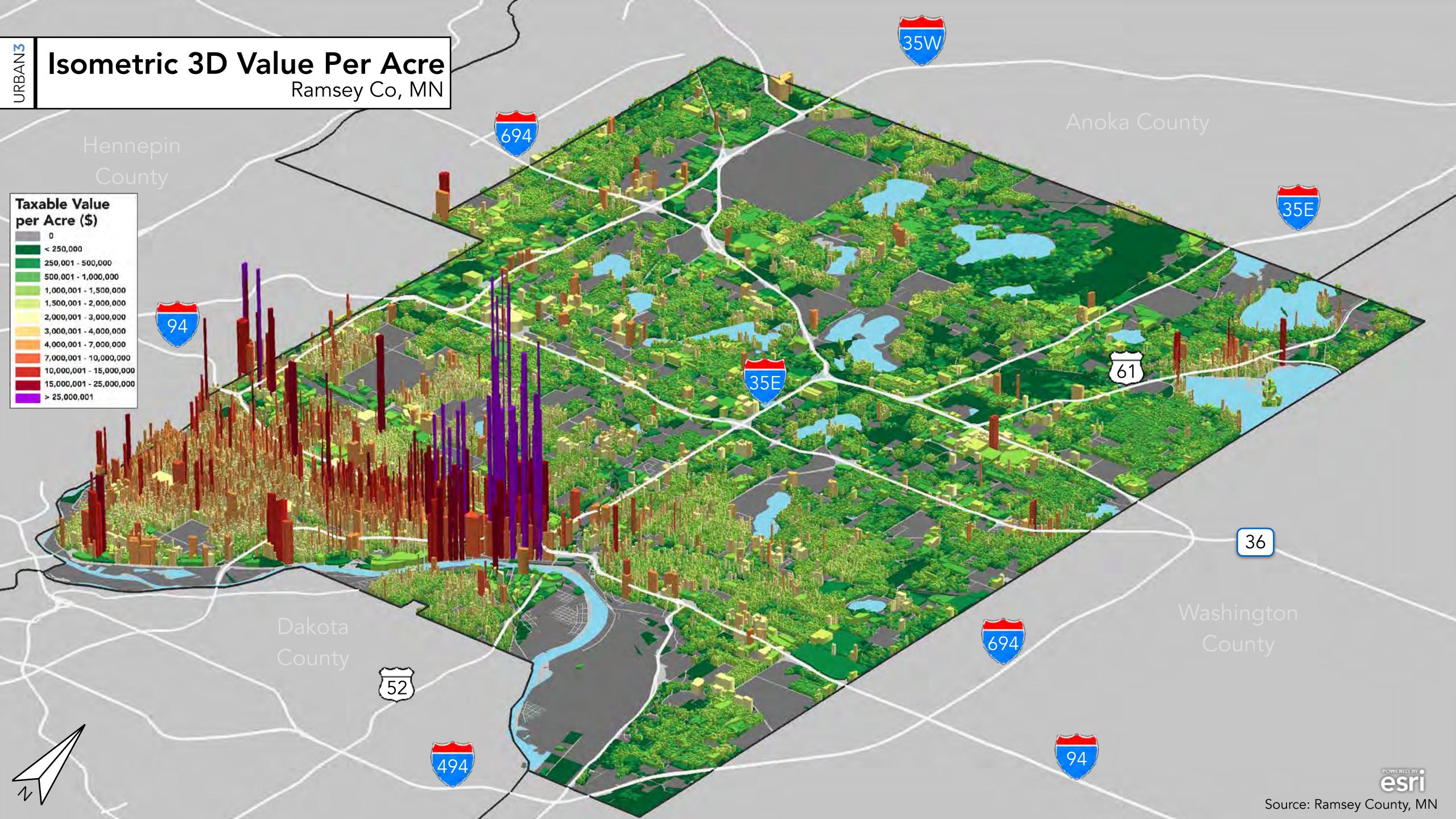
Value Per Acre

Ramsey Co, MN







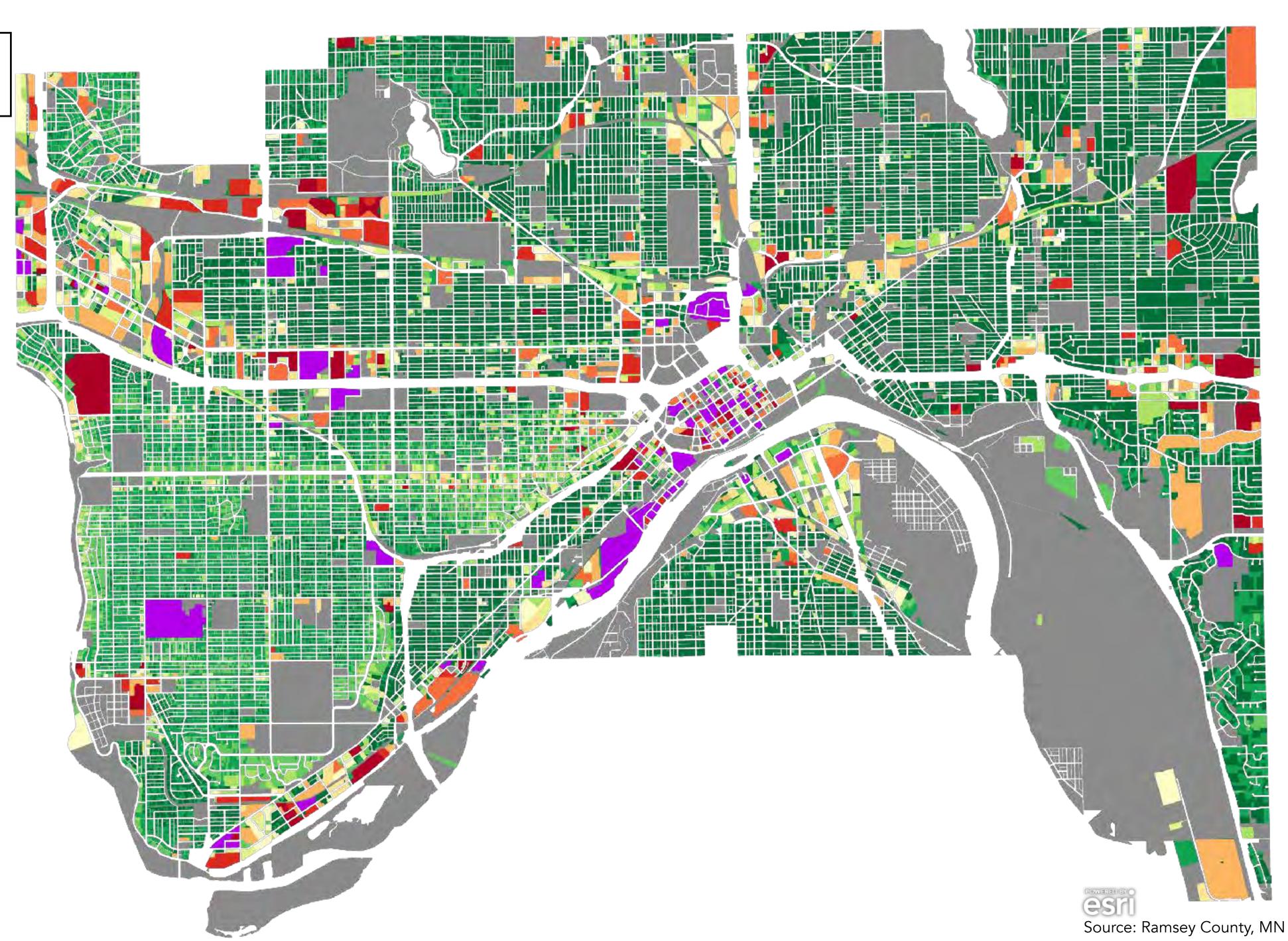


Total Taxable Value

St Paul, MN

Total Taxable Value (\$) 0 250,000 250,001 - 500,000 500,001 - 1,000,000 1,000,001 - 1,500,000 1,500,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 7,000,000 7,000,001 - 15,000,000 15,000,001 - 25,000,000

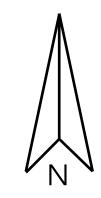


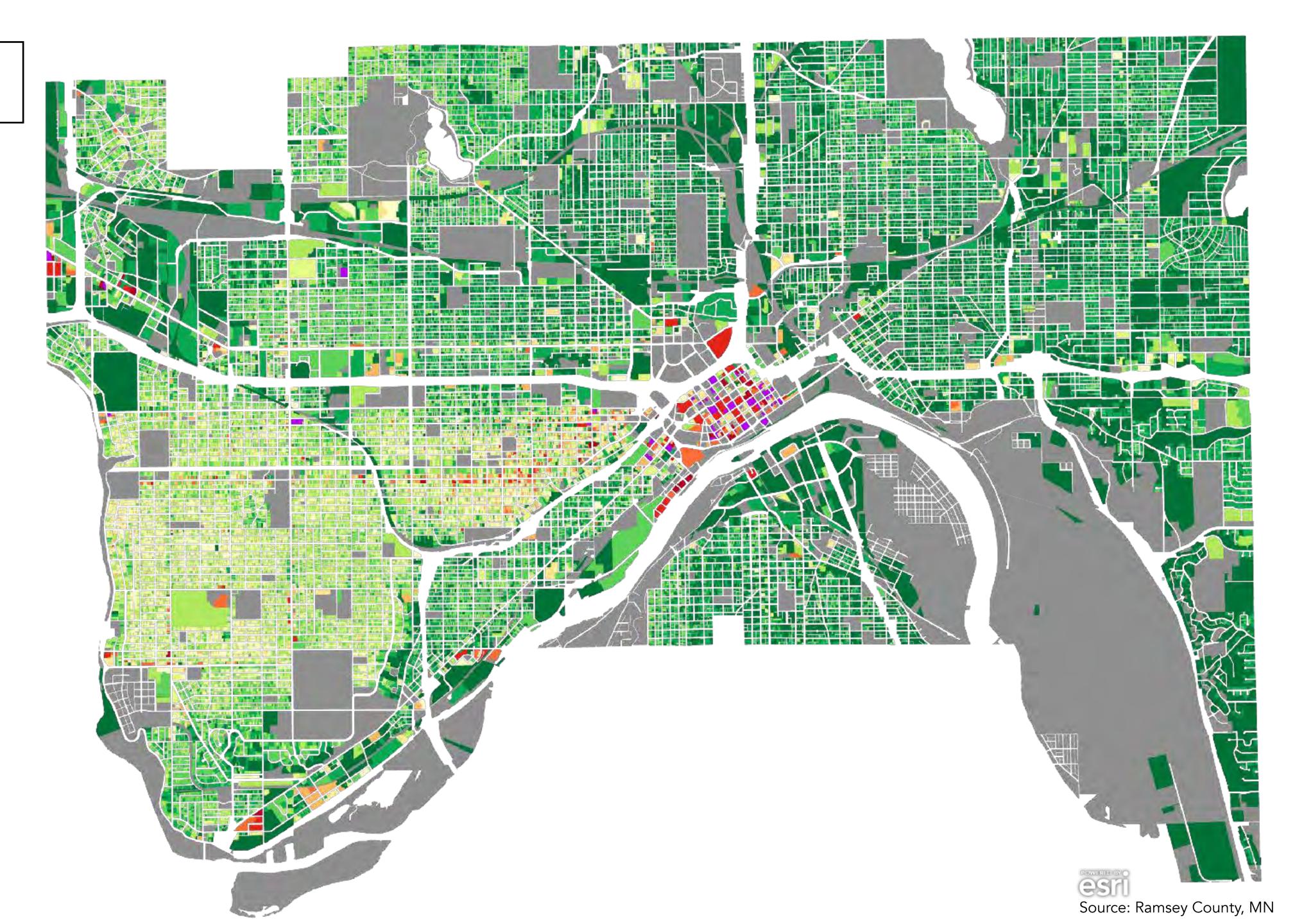


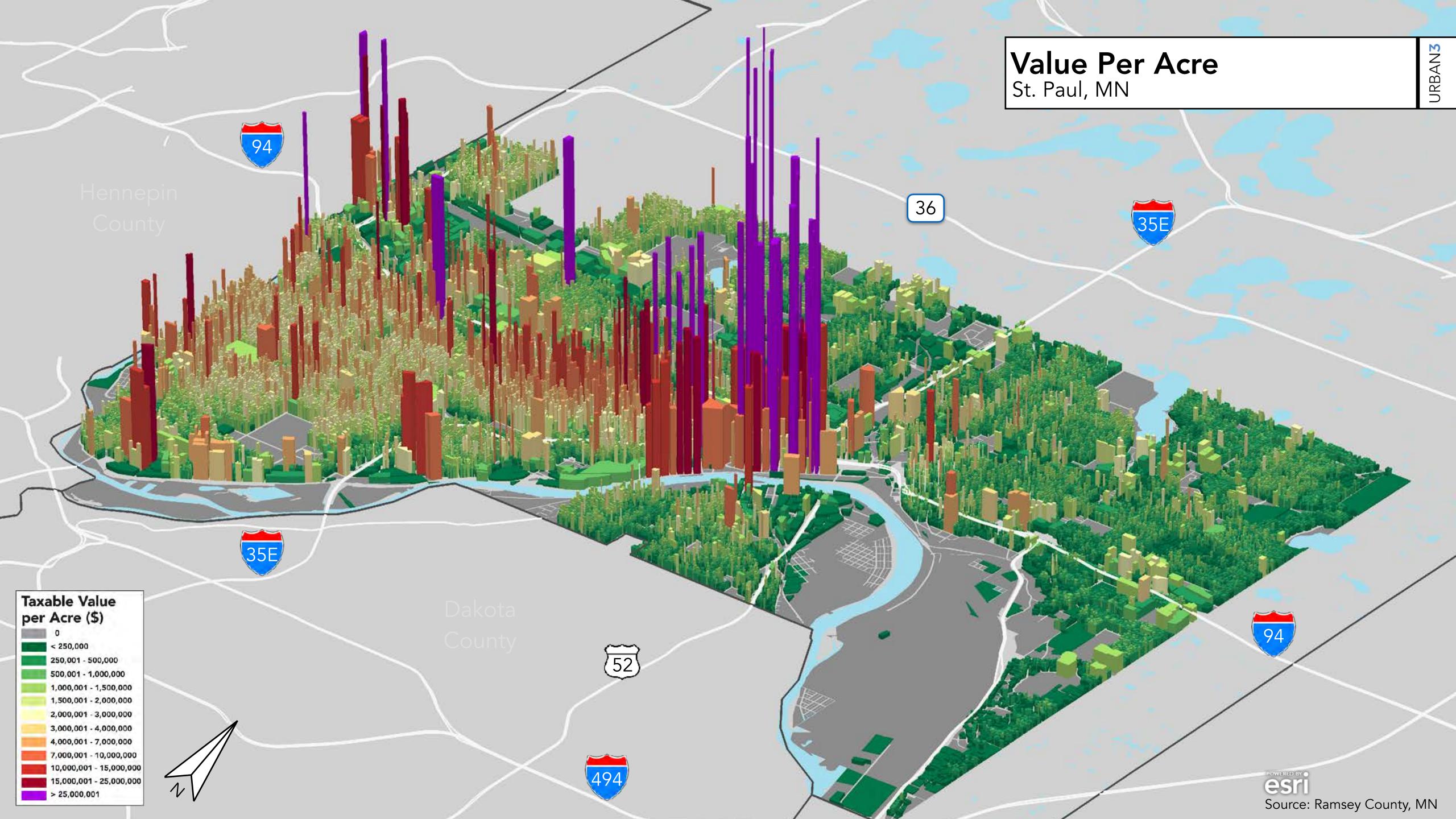
Value Per Acre

St Paul, MN

Taxable Value per Acre (\$) 0 < 250,000</p> 250,001 - 500,000 500,001 - 1,000,000 1,000,001 - 1,500,000 1,500,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 7,000,000 7,000,001 - 15,000,000 15,000,001 - 25,000,000

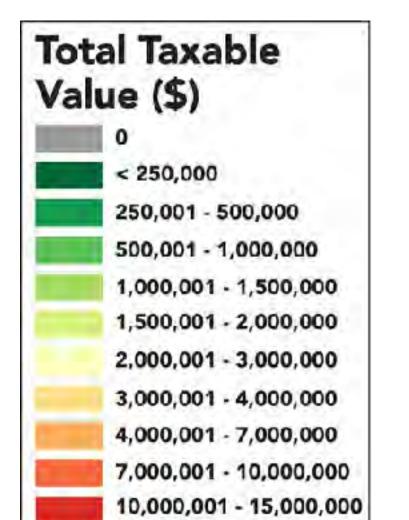






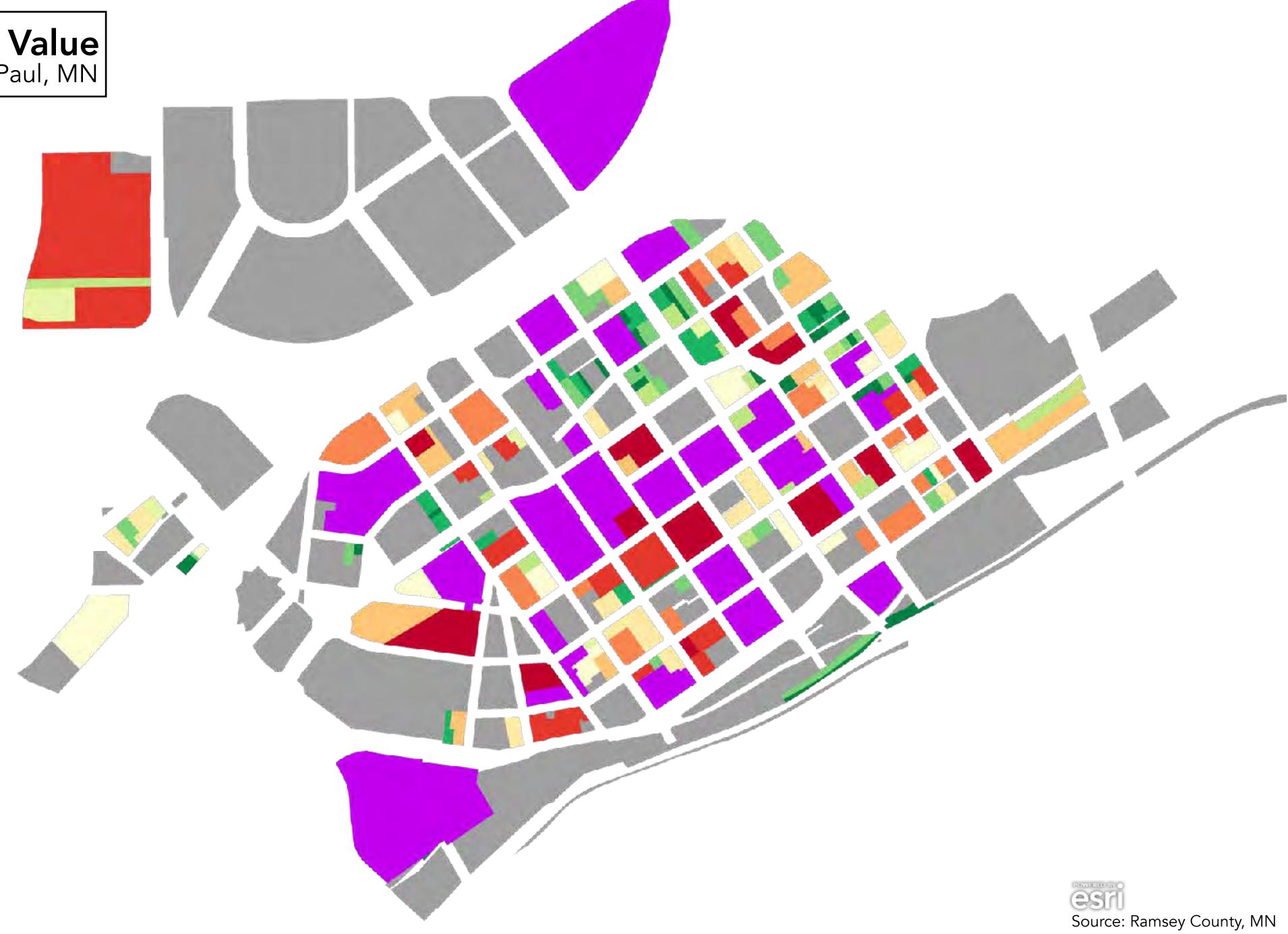
Total Taxable Value

Downtown St. Paul, MN



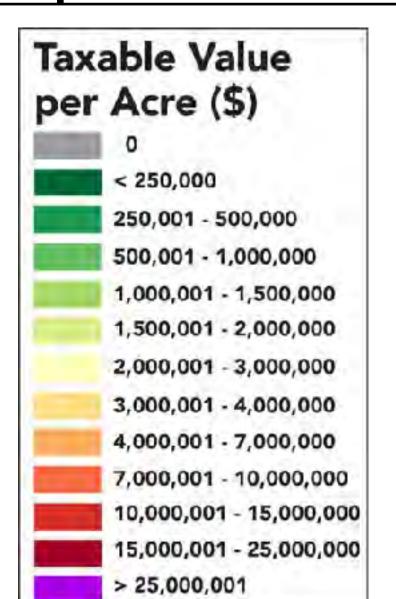
15,000,001 - 25,000,000

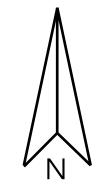


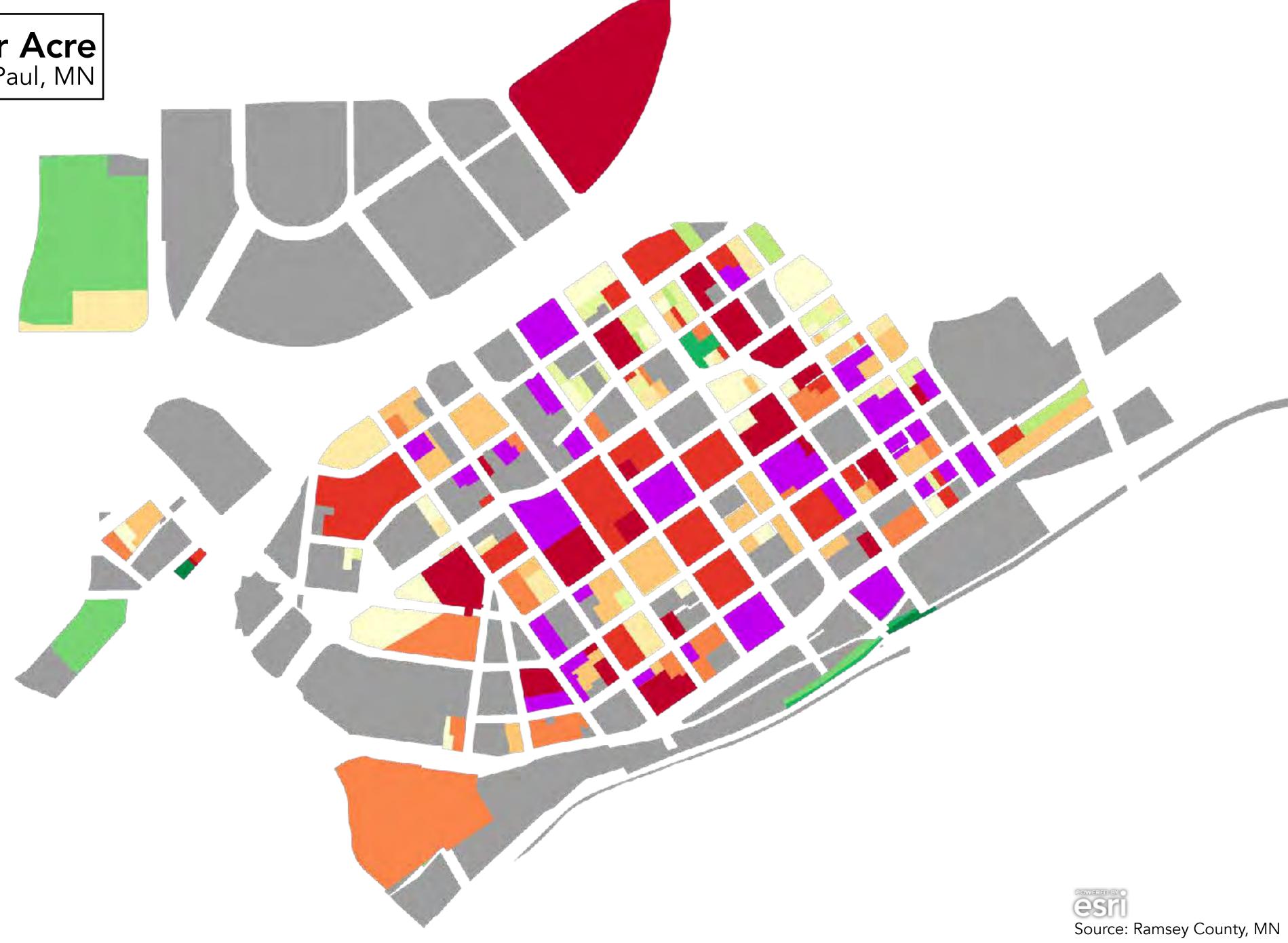


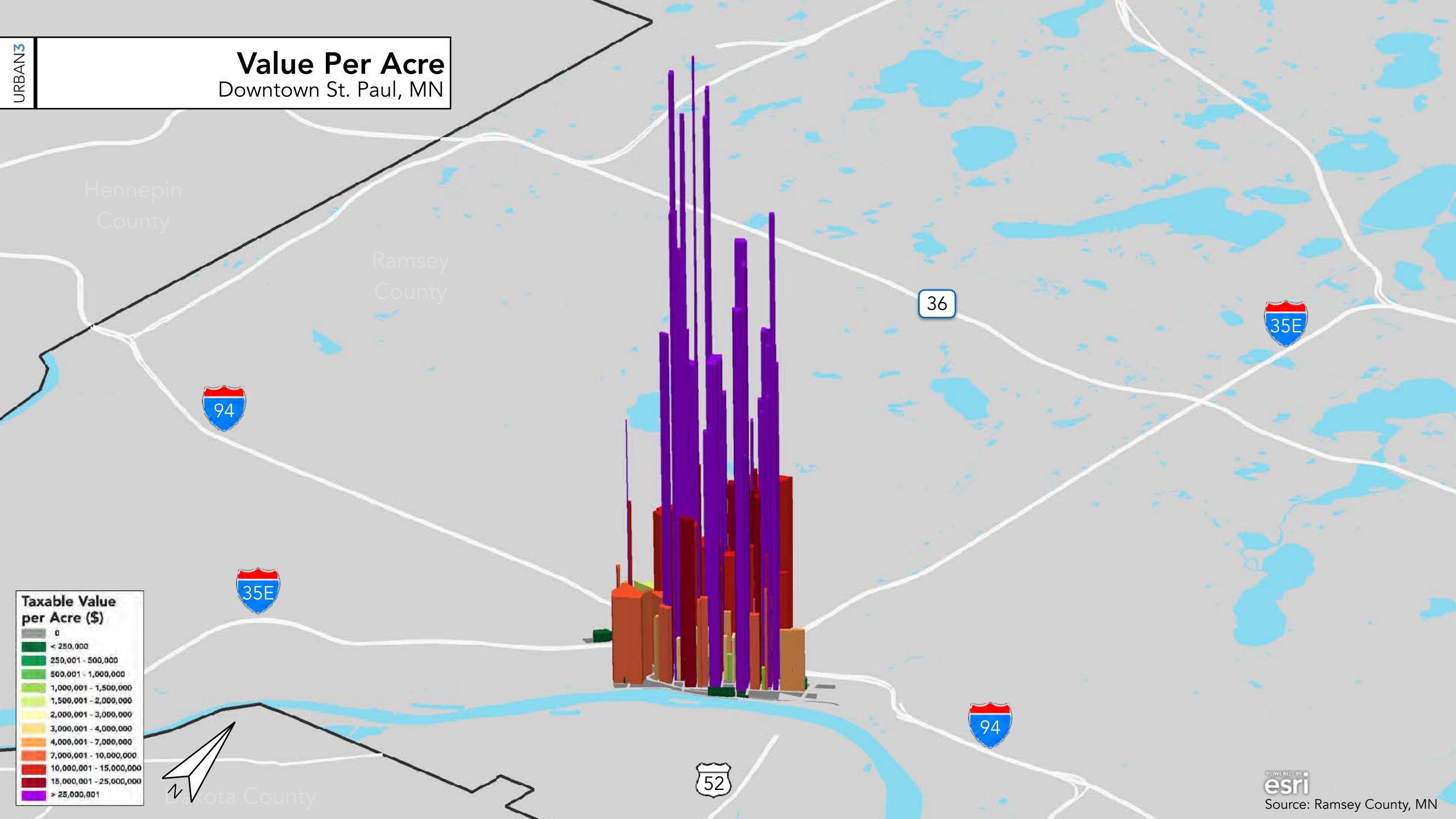
Value Per Acre

Downtown St. Paul, MN

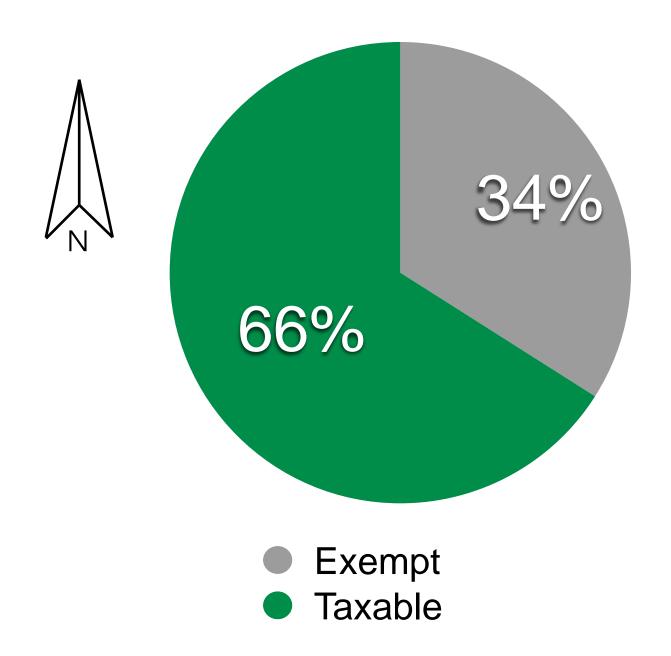


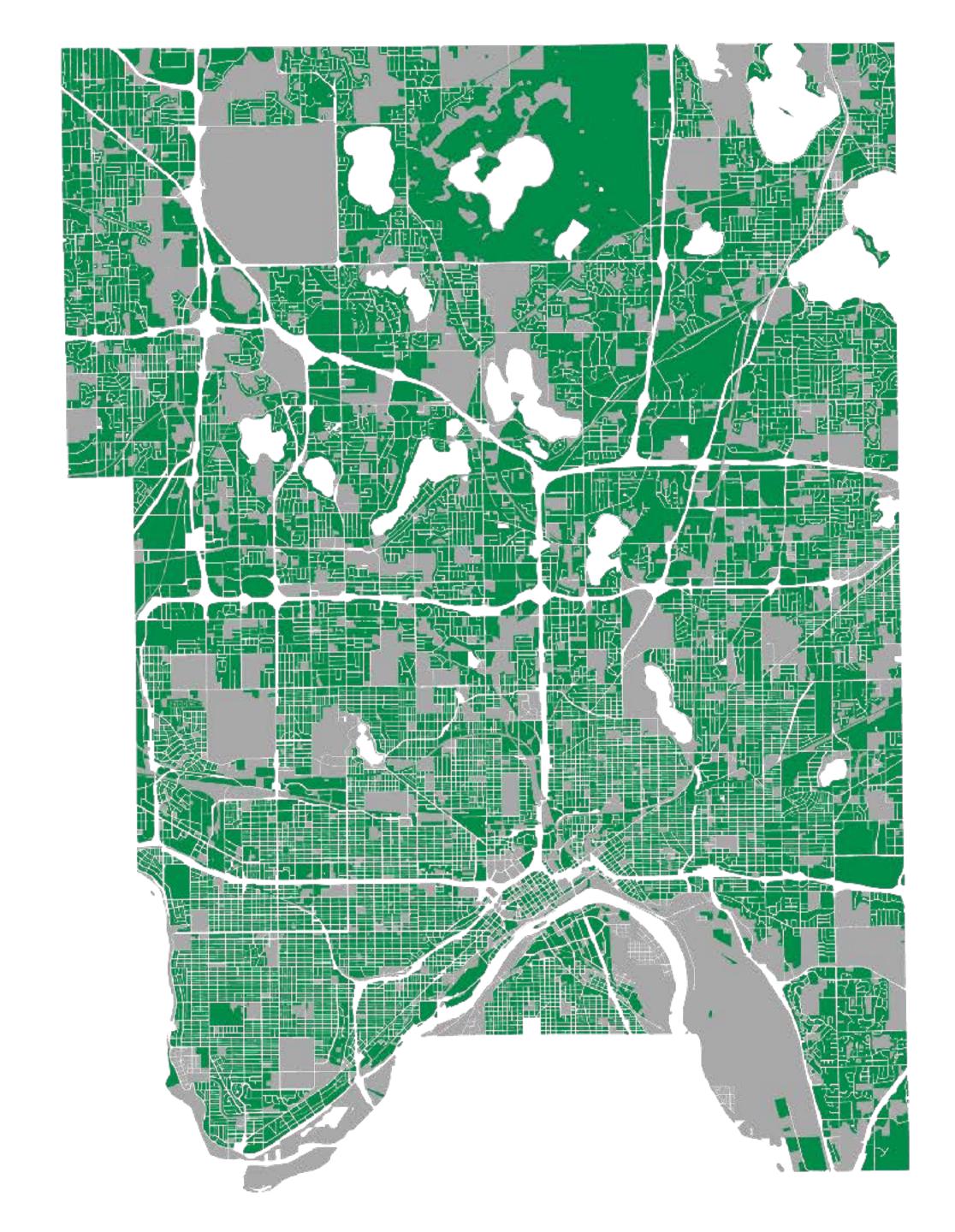




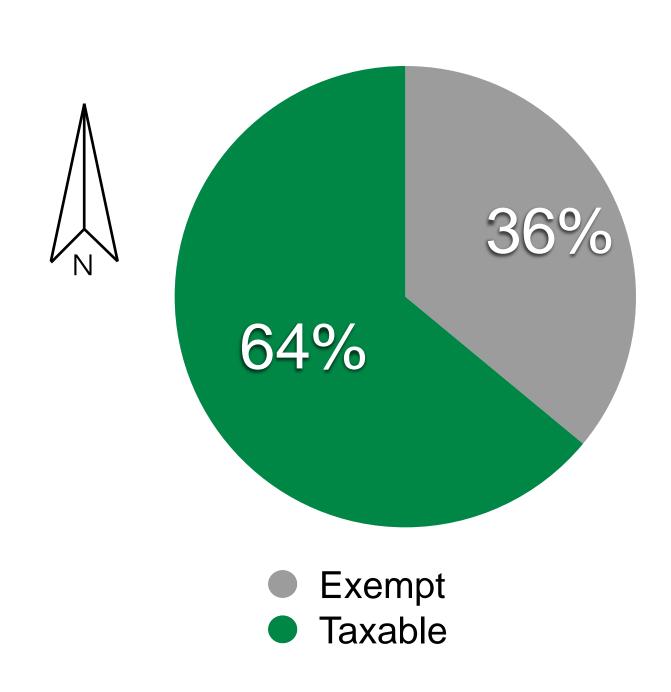


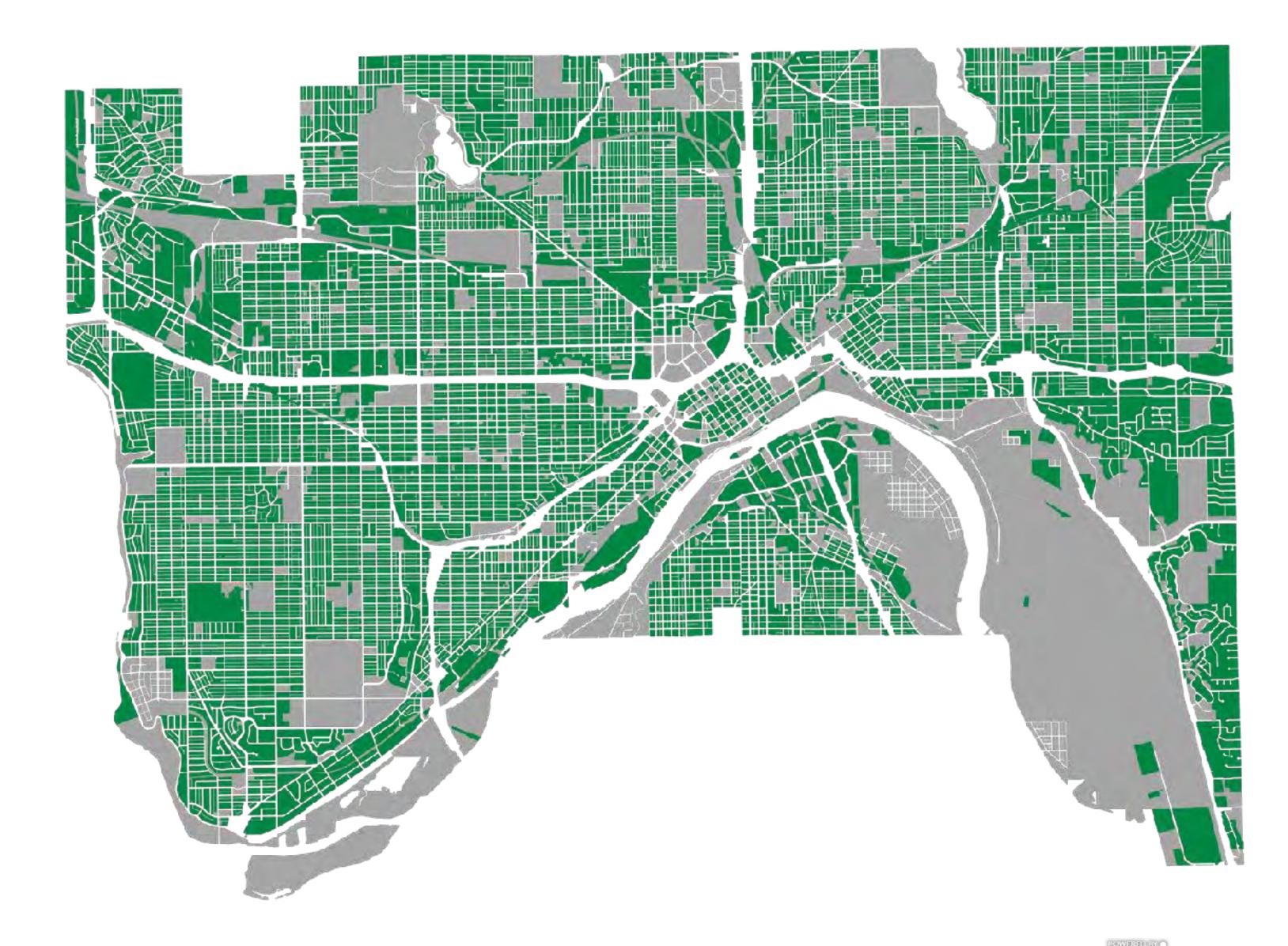
Taxable Property Ramsey County, MN





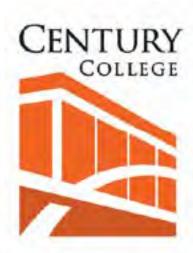
Taxable Property St Paul, MN





Taxable Property St Paul, MN













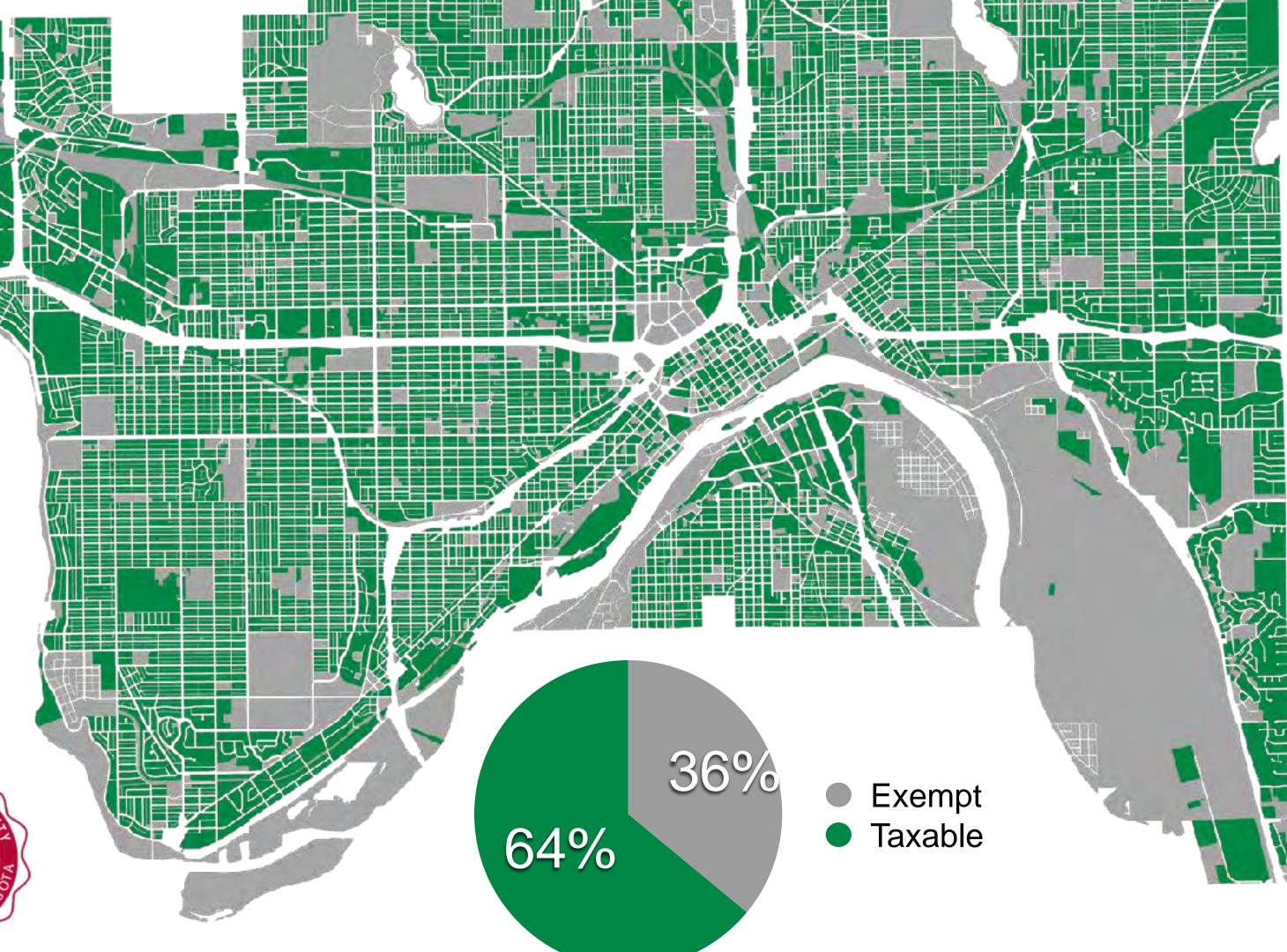




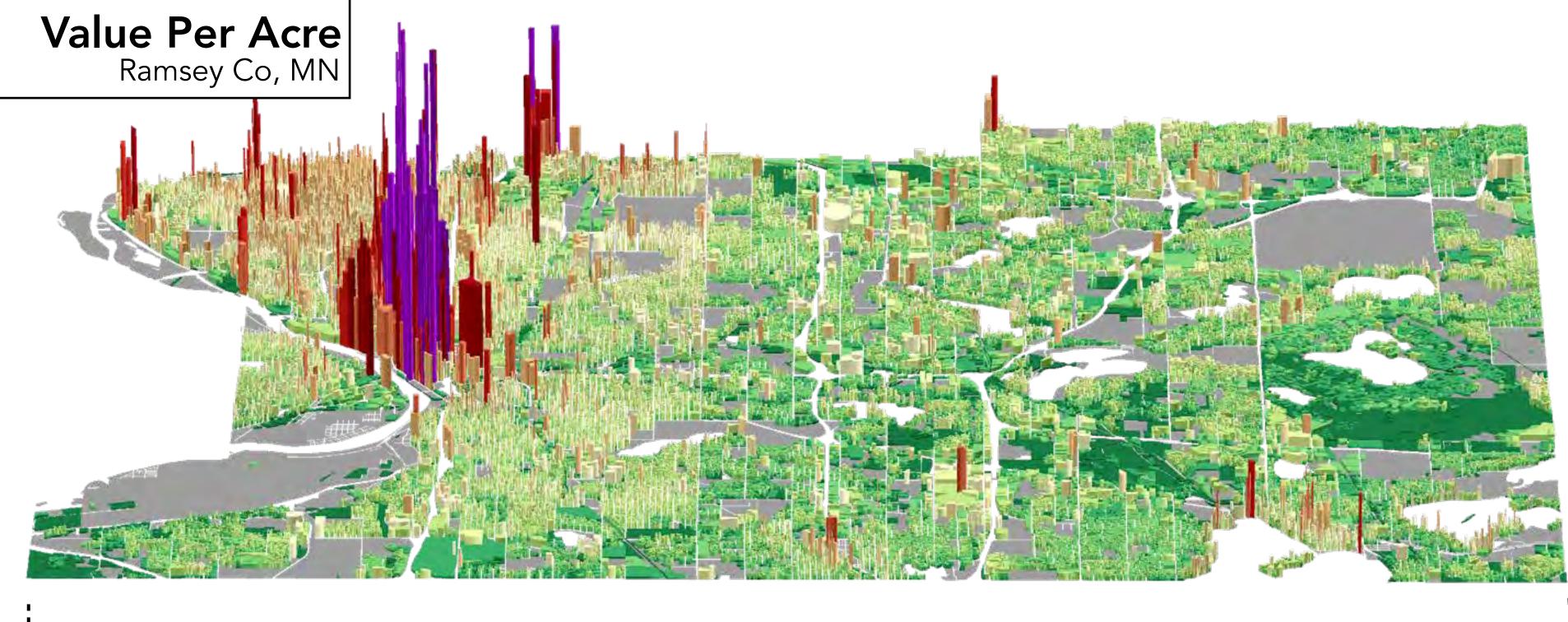


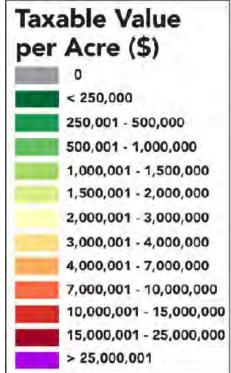


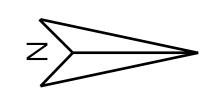


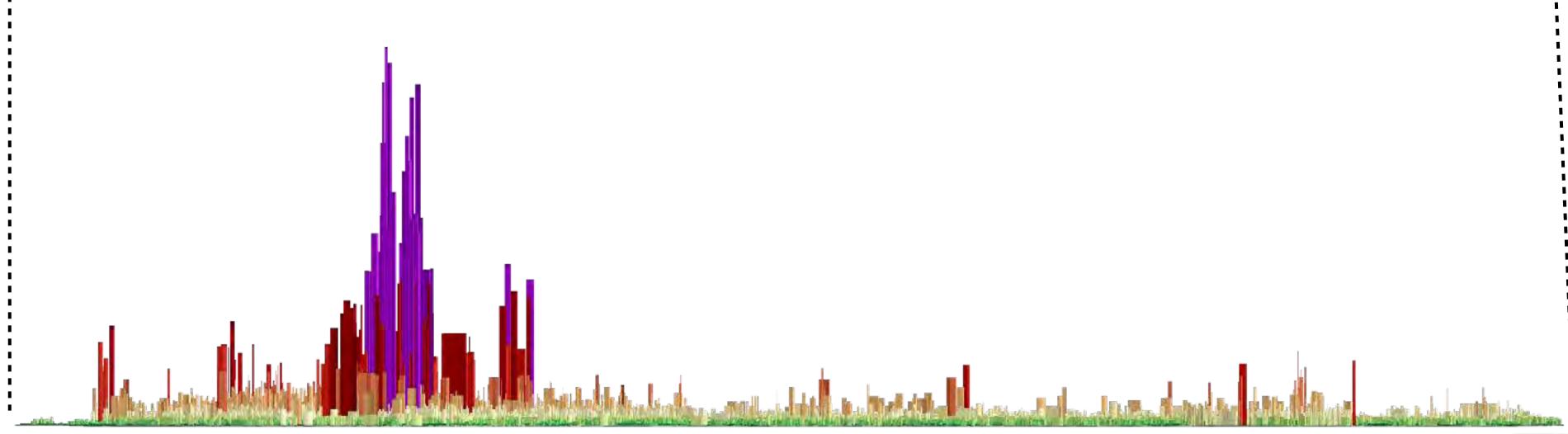


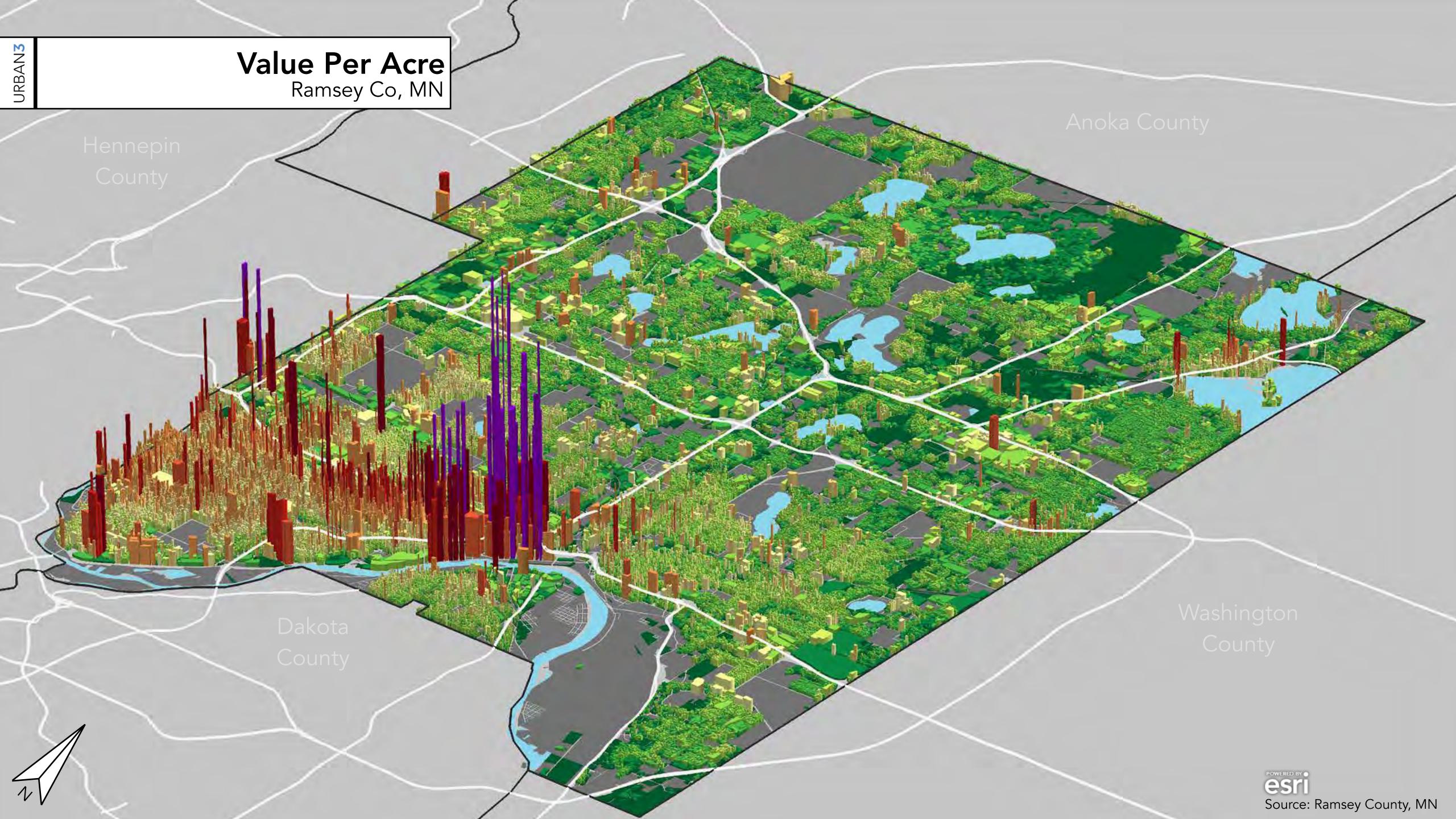






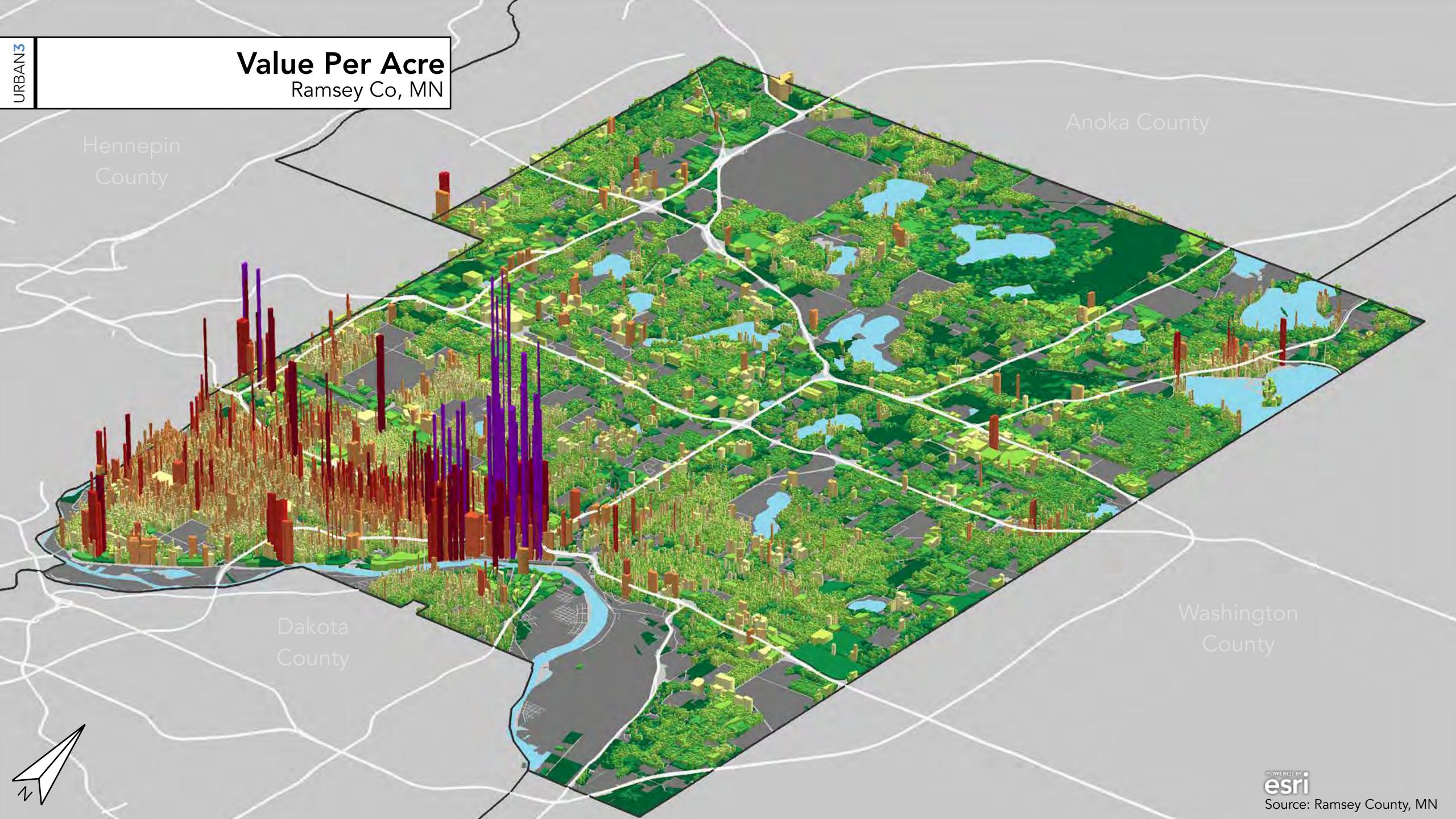


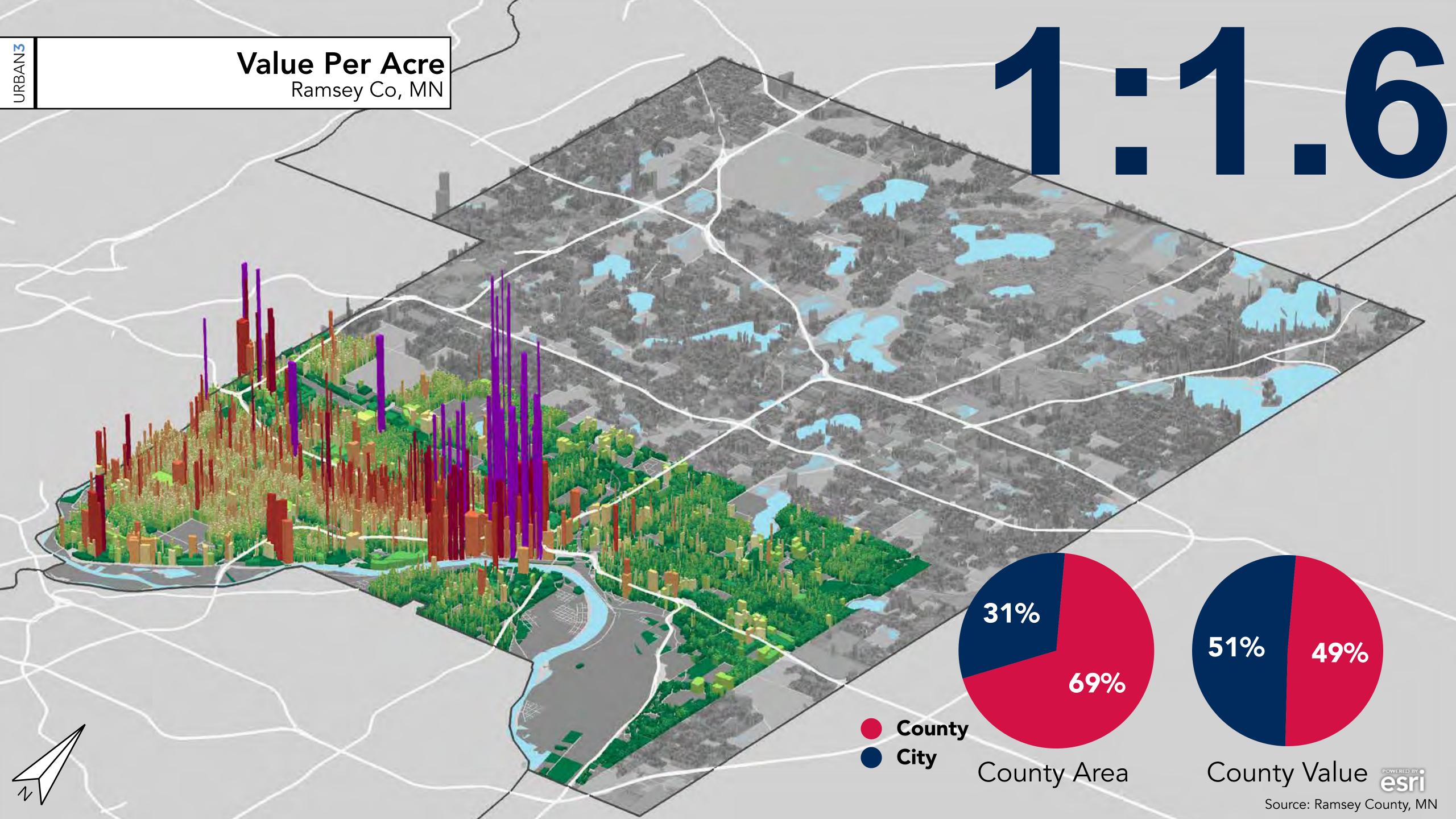


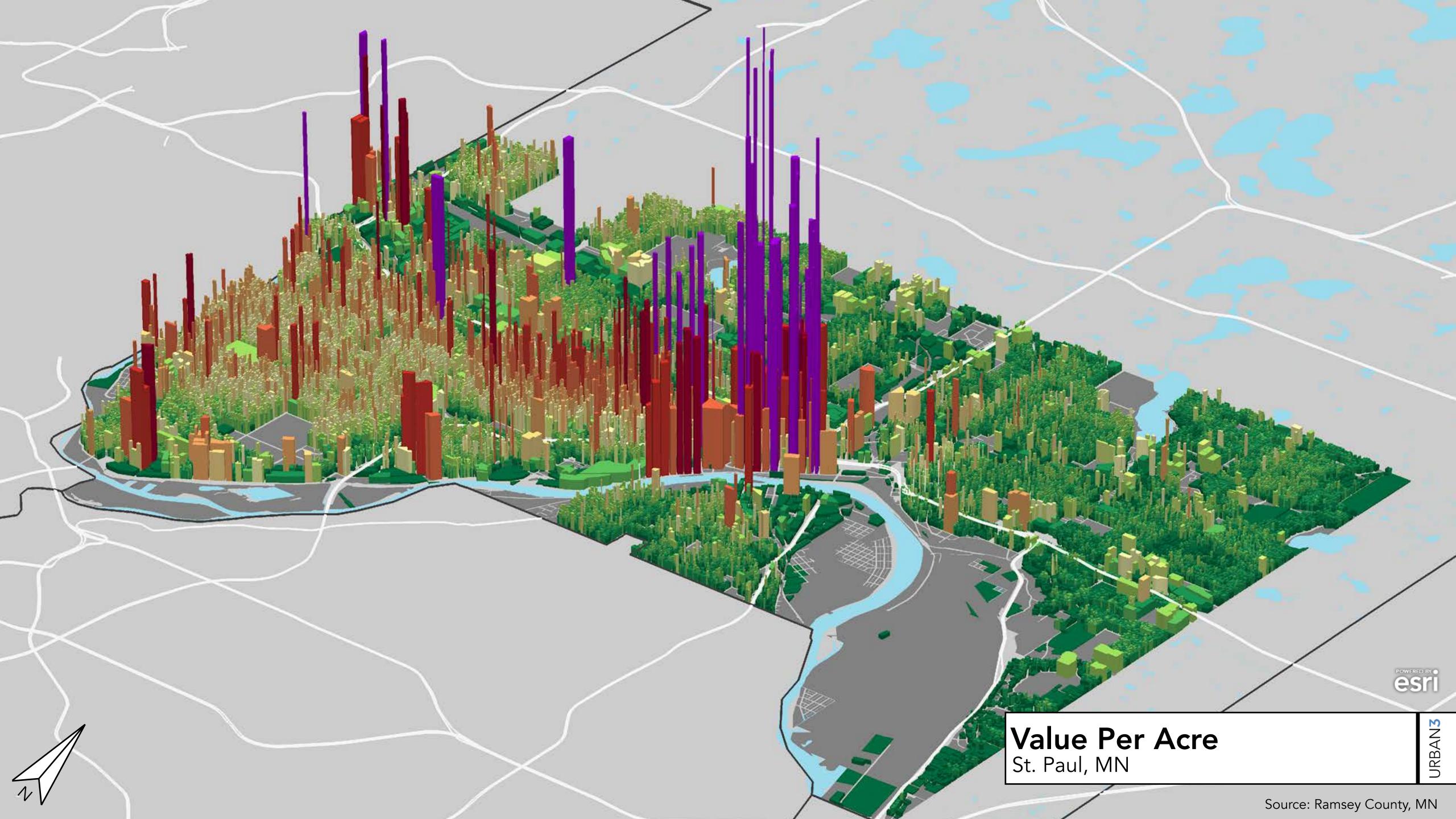


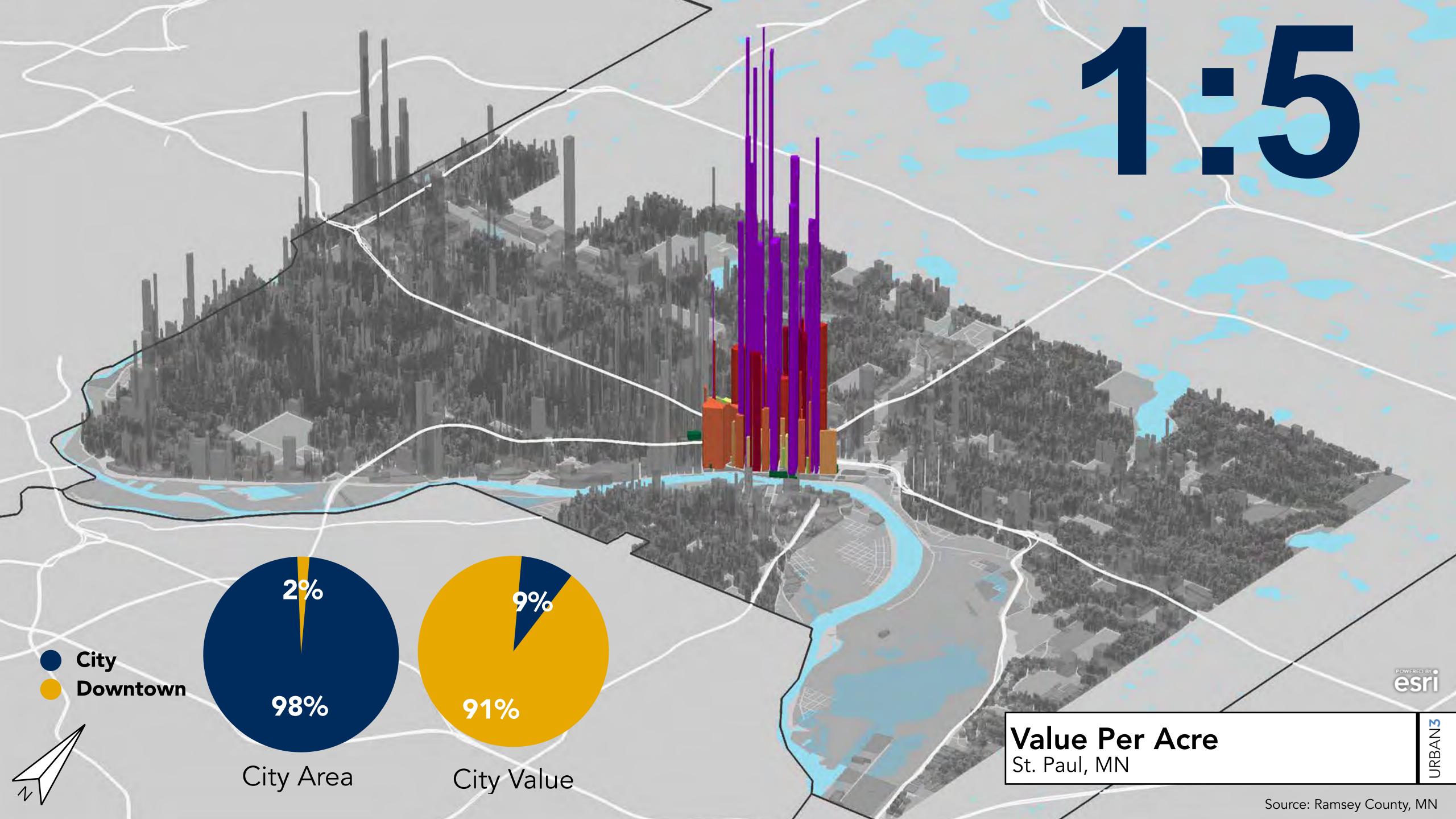


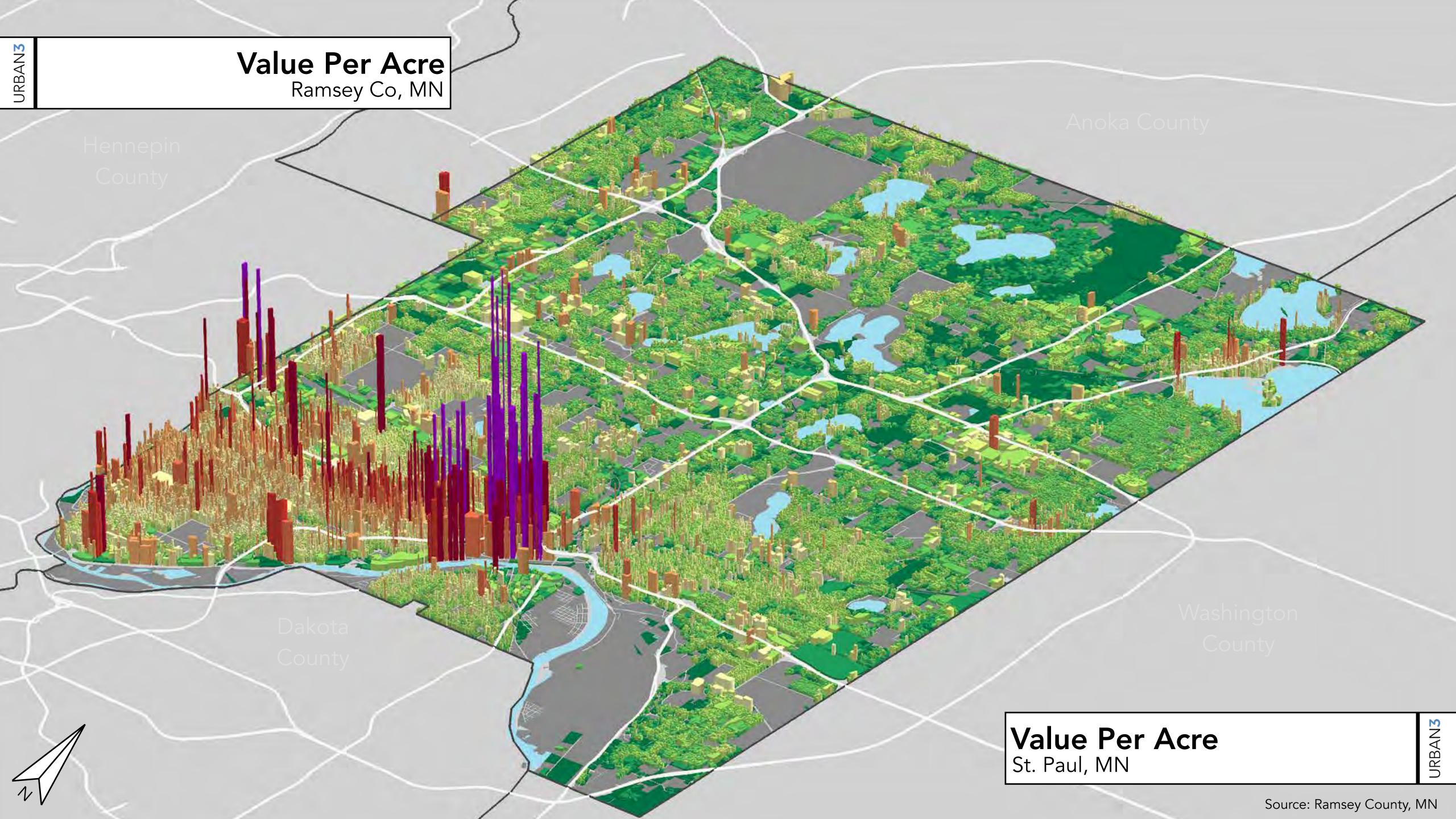


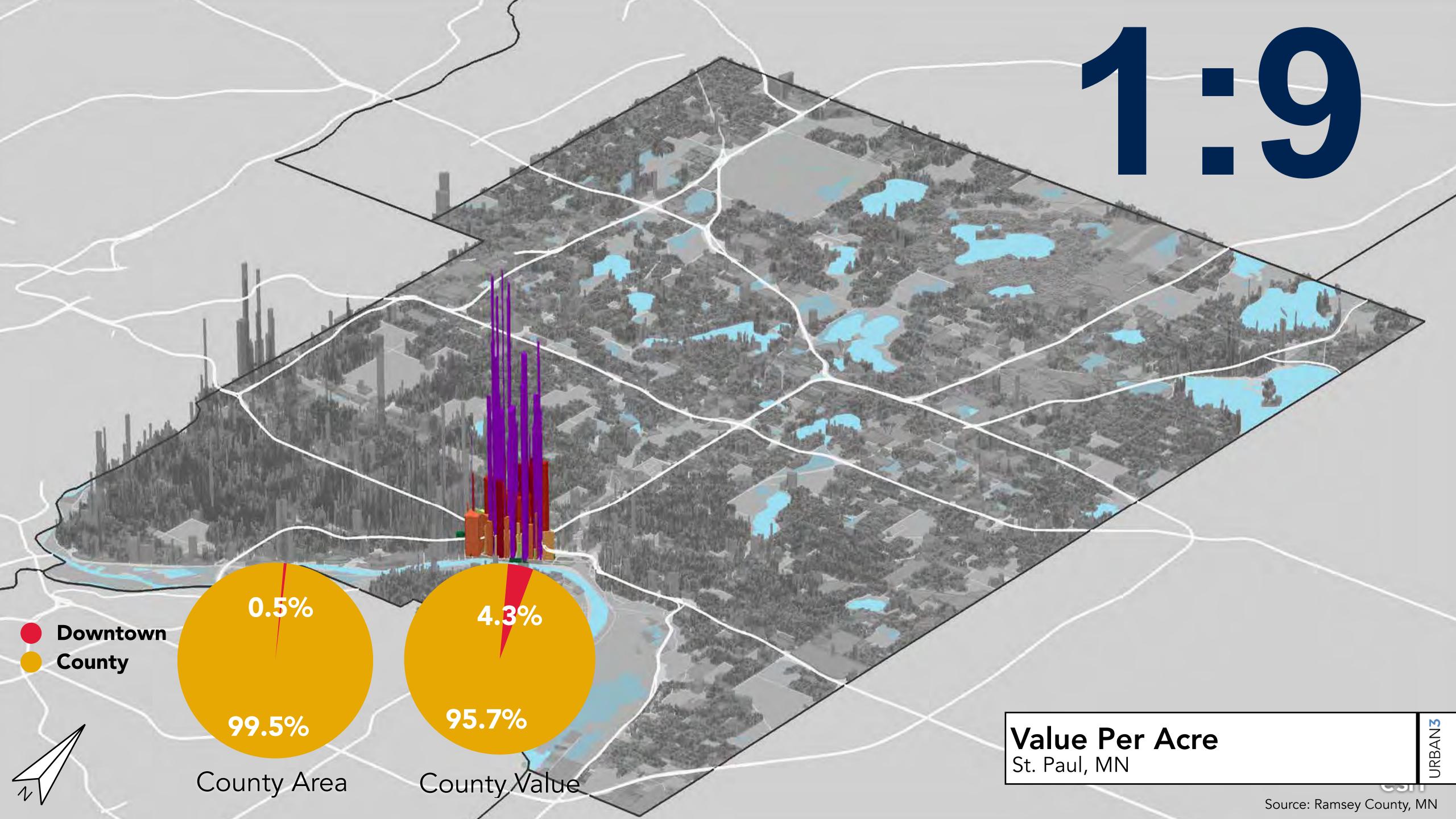












Value Per Acre



Target (East St Paul) \$739,632 per acre



Target (West St Paul) \$1,174,991 per acre



Target (Shoreview) \$1,136,223 per acre



Target (Roseville) \$1,217,977 per acre



Target (Vadnais Heights) \$986,219 per acre



Target (Highland Park - St. Paul) \$3,281,259 per acre

Value Per Acre Ramsey Co, MN









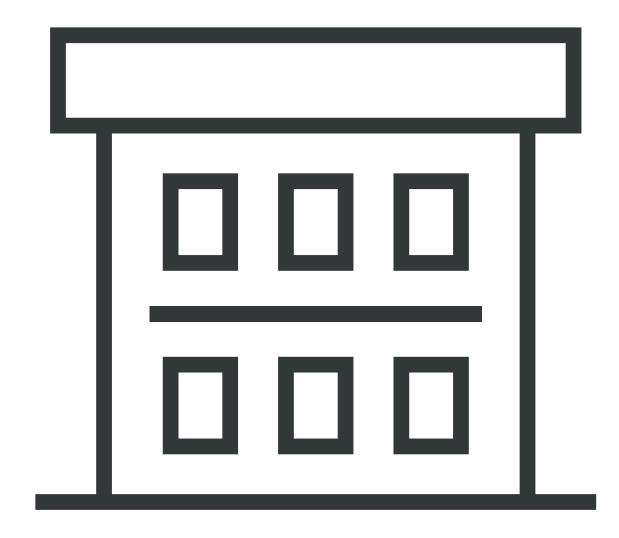
Target (West St Pass 1,174,991 per acre 1,174,991 p



Target (Shoreview) \$1,136,223 per acre

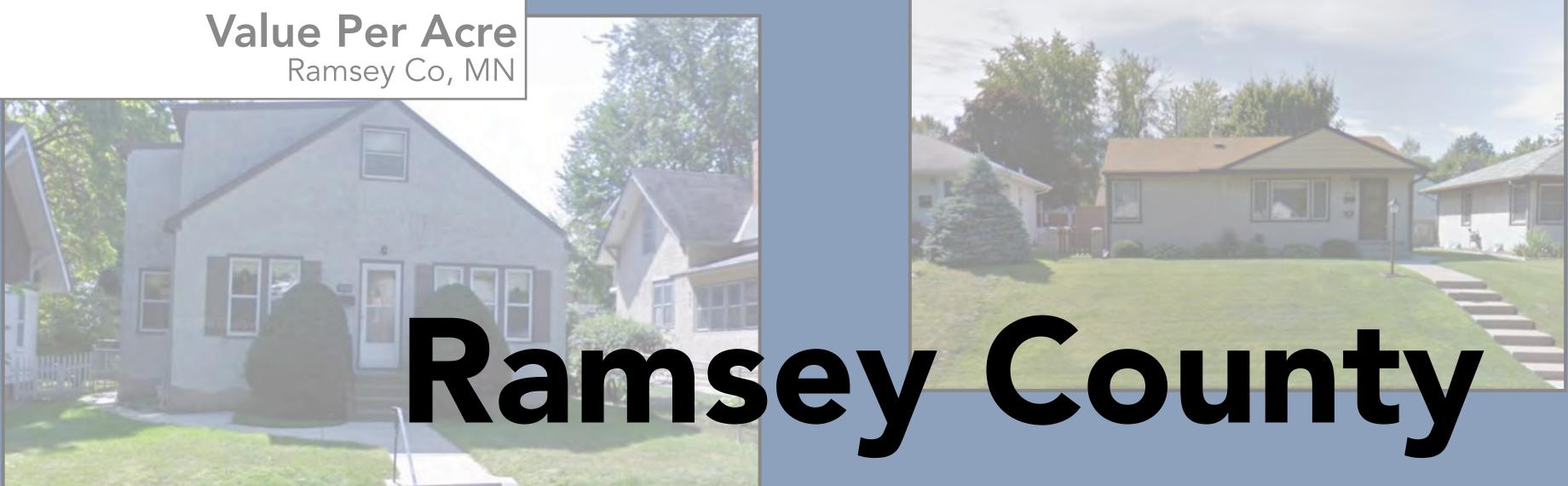






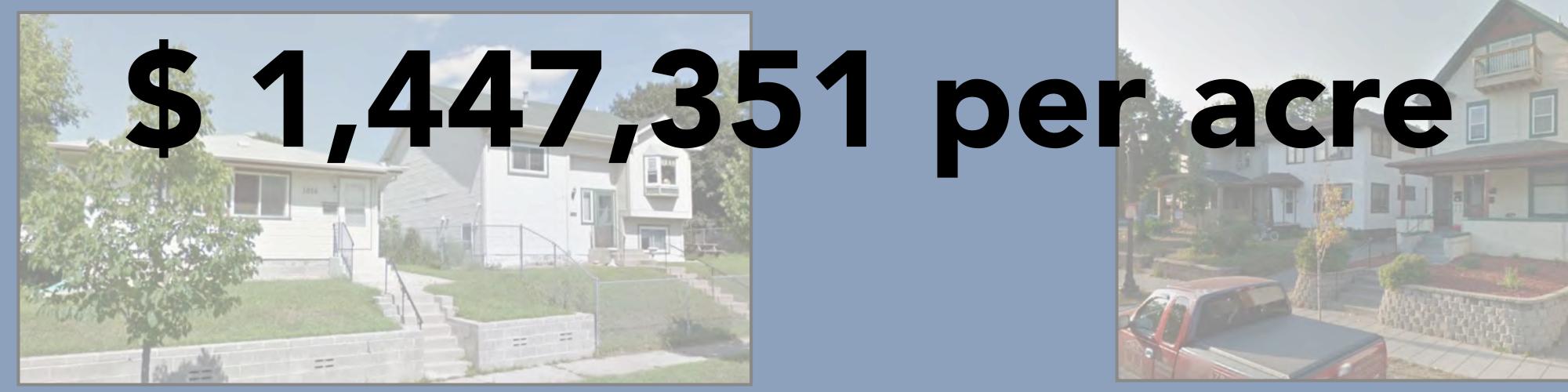
Residential Land Use Types

Samples of residential buildings and development types.



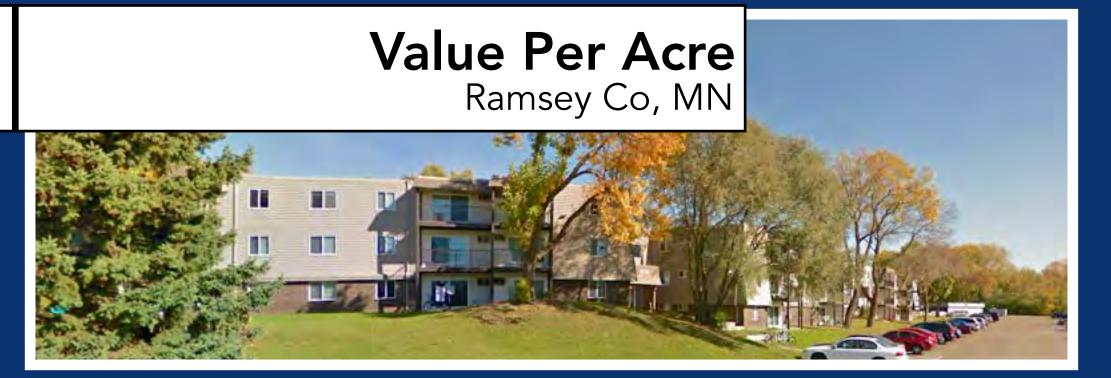
Single Family Average: \$910,27 per acre





Average Lot Size: 0.16 acres / 7028 SqFt

Source: Ramsey County, MN Image Credit: Google Streetview



Shoreview Hills Apartments \$1,169,876 per acre



Edgerton Highlands (Maplewood) \$2,657,031 per acre



Marion St Apartments (Roseville) \$1,919,096 per acre



Lake Square (White Bear Lake) \$5,690,267 per acre

Single Family Housing

83,000 acres
Total Parcel*
Area in Ramsey
County

33,000 acres (40%)
Single Family Housing



Value Per Acre Ramsey Co, MN

Multi Family Average: \$1,836,95<mark>7 per acre</mark>

Shoreview Hills Apartments
\$1,169,876 per acre

RamSey
\$1,919,096 per acre



Edgerton Highlands \$2,657,031 per acre

Value Per Acre Ramsey Co, MN



496 Thomas Ave \$3,219,741 per acre



610 Chatsworth St N \$3,571,786 per acre



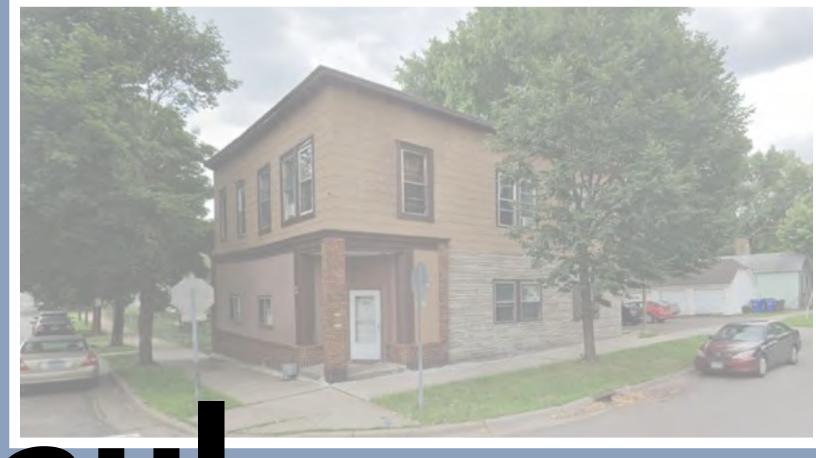
Neill Highrise \$4,489,278 per acre



Summit Ave (St. Paul) \$5,020,278 per acre



496 Thomas Ave \$3,219,741 per acre



GILVO SAL ORLA DAVIDATION OF THE SALE OF T

Neill Highrise \$4,489,278 per acre



610 Chatsworth St N \$3,571,786 per acre

Multi Family Average: \$ 2,806,951 per acre

Minneapolis Housing Type Value/Acre



Missing Middle Ramsey Co, MN



Bald Eagle Ave (White Bear Lake) \$1,745,296 per acre



Kent St (St. Paul) \$4,316546 per acre

Missing Middle Ramsey Co, MN

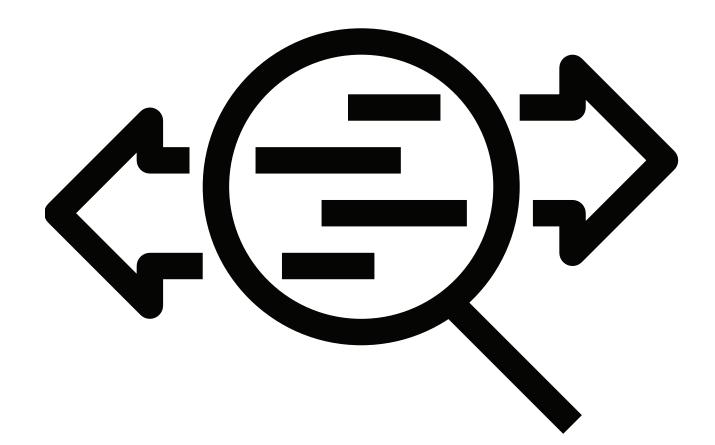


Bluebird Apartments (St. Paul) \$3,749,872 per acre



The Winnipeg (St. Paul) \$7,662,5





Commercial Land Use Types

Samples of commercial buildings and development types.



Vadnais Heights Walmart \$694,968 per acre



Roseville Walmart \$928,108 per acre





White Bear Hills Shopping Center \$936,930 per acre

Home Depot (Maplewood) \$622,723 per acre



HarMar Mall \$948,281 per acre



McCarron Hills Shopping Center \$1,100,495 per acre



Maplewood Mall \$1,306,509 per acre



Rosedale Center \$2,542,691 per acre

Value Per Acre

Ramsey County, MN



Maplewood Mall \$1,306,509 per acre

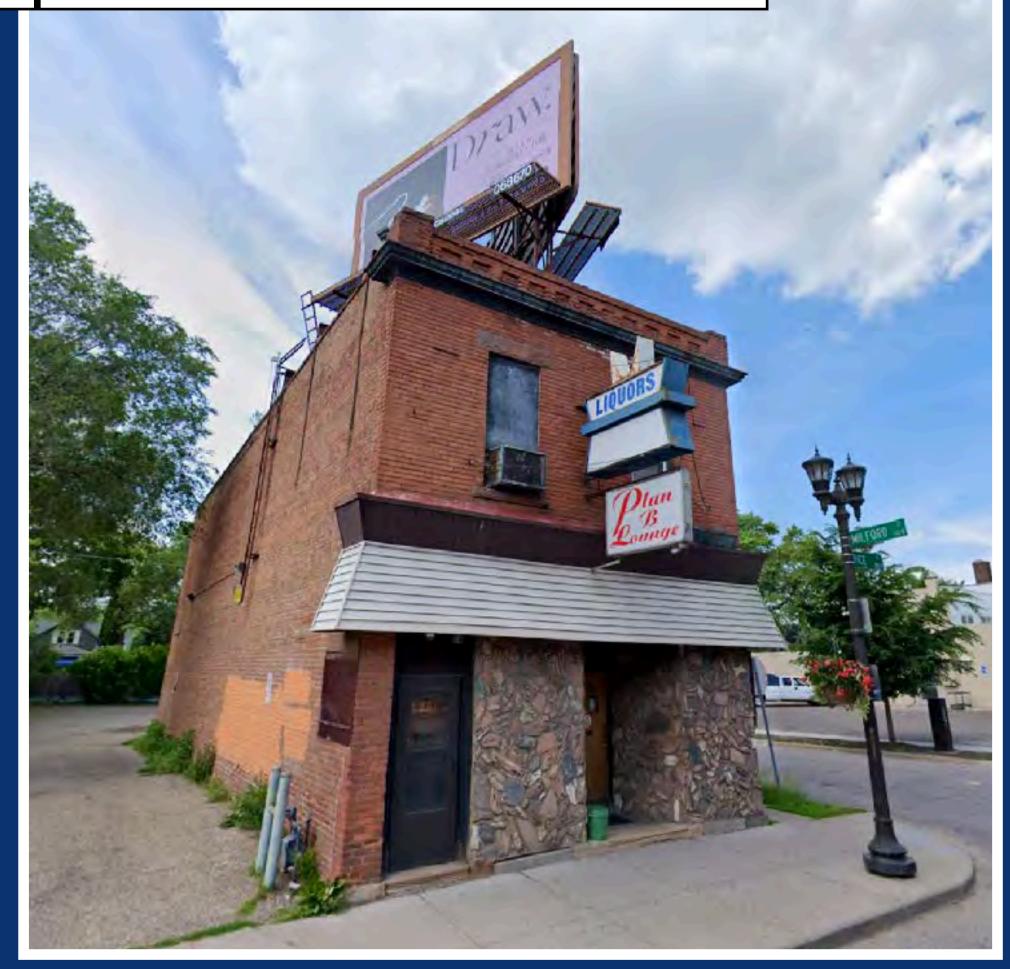




West Mall Victoria Crossing \$9,823,385 per acre (Built 1922)

Rosedale Center \$2,542,691 per acre

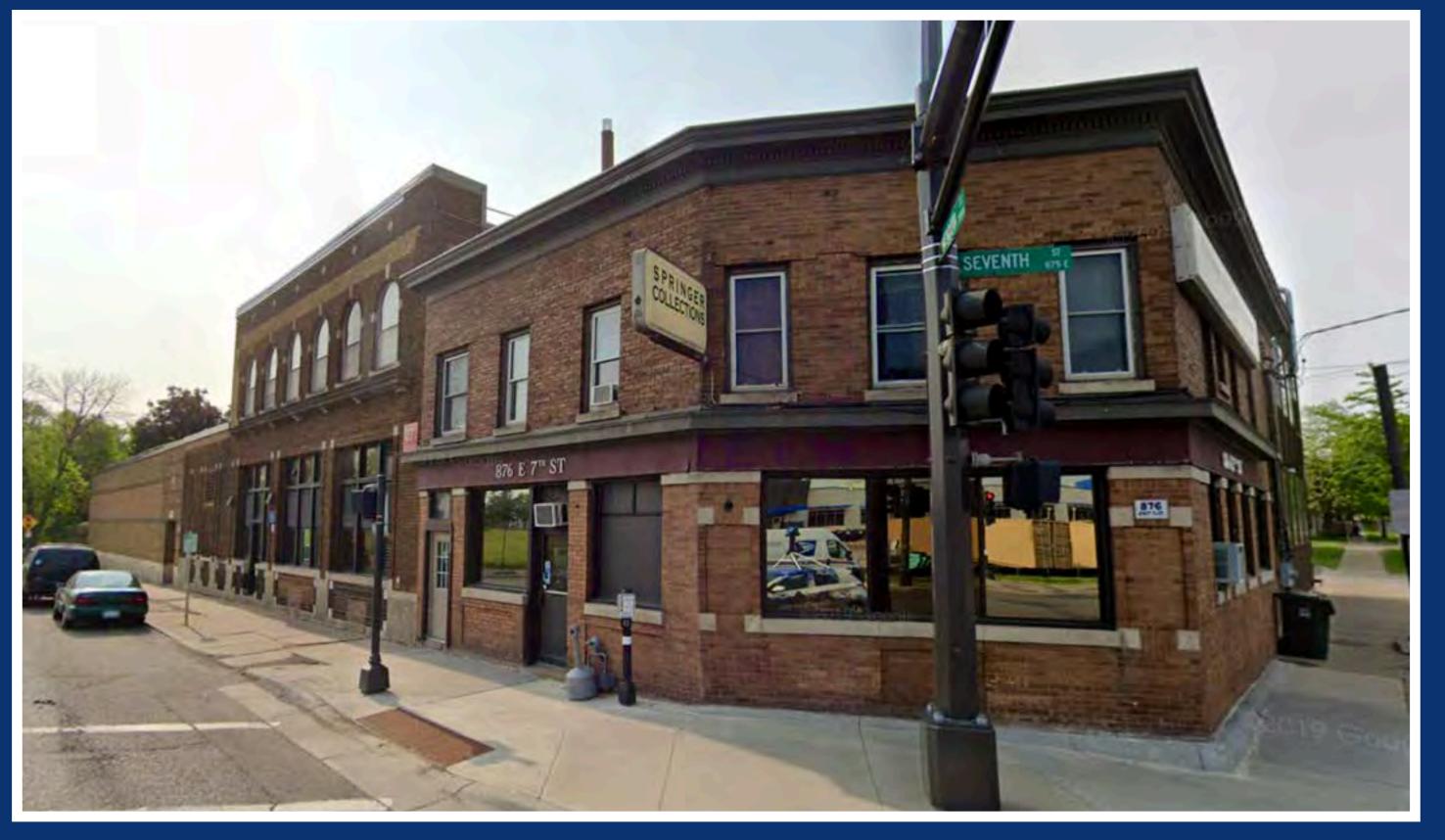
Value Per Acre Ramsey County, MN



879 Rice St \$3,799,000 per acre



999 Hudson Rd \$934,233 per acre



880 Minnehaha Rd \$4,738,843 per acre

Schmitty's Sports Barbers Mixed Use \$2,560,070 per acre



101 Douglas St Mixed Use \$3,909,311 per acre



Day by Day Cafe \$5,859,448 per acre



622 Grand Ave \$9,409,092 per acre

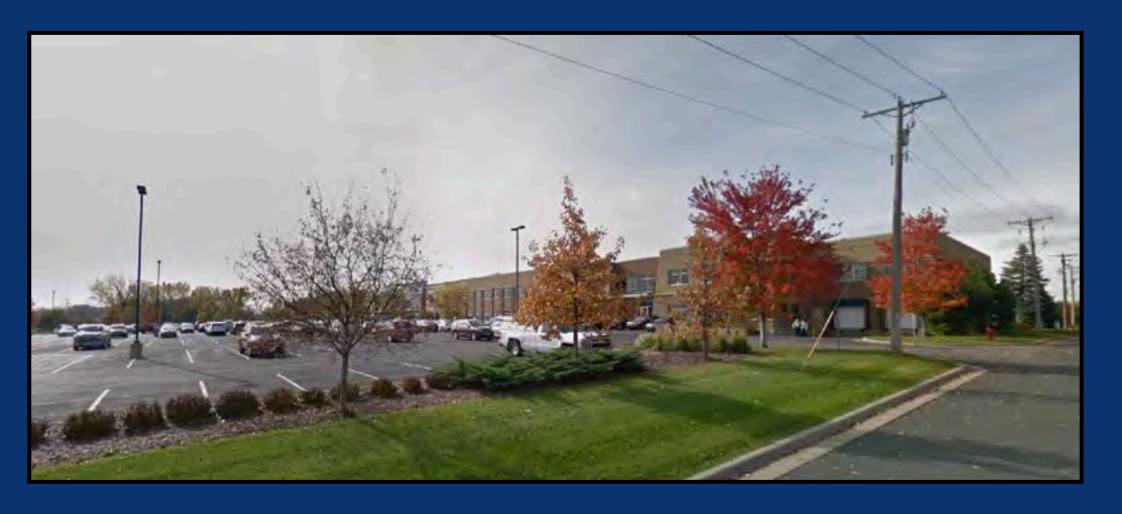




3M Campus \$426,506 per acre



Centre Pointe Office Park Roseville) \$1,372,698 per acre



Data Sciences International (New Brighton) \$1,959,503 per acre



Mischief
Toy Store
1.9k Sq Ft

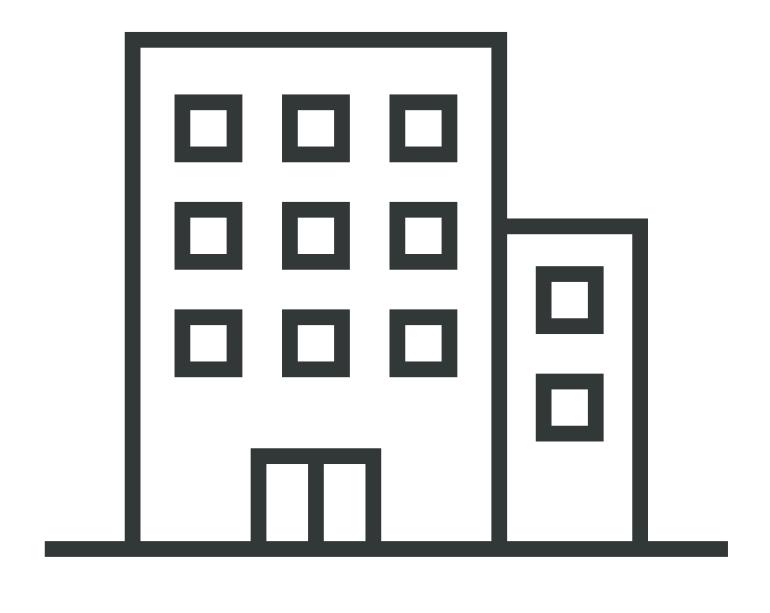
VPA: \$7.2m



VPA:

\$1.2m

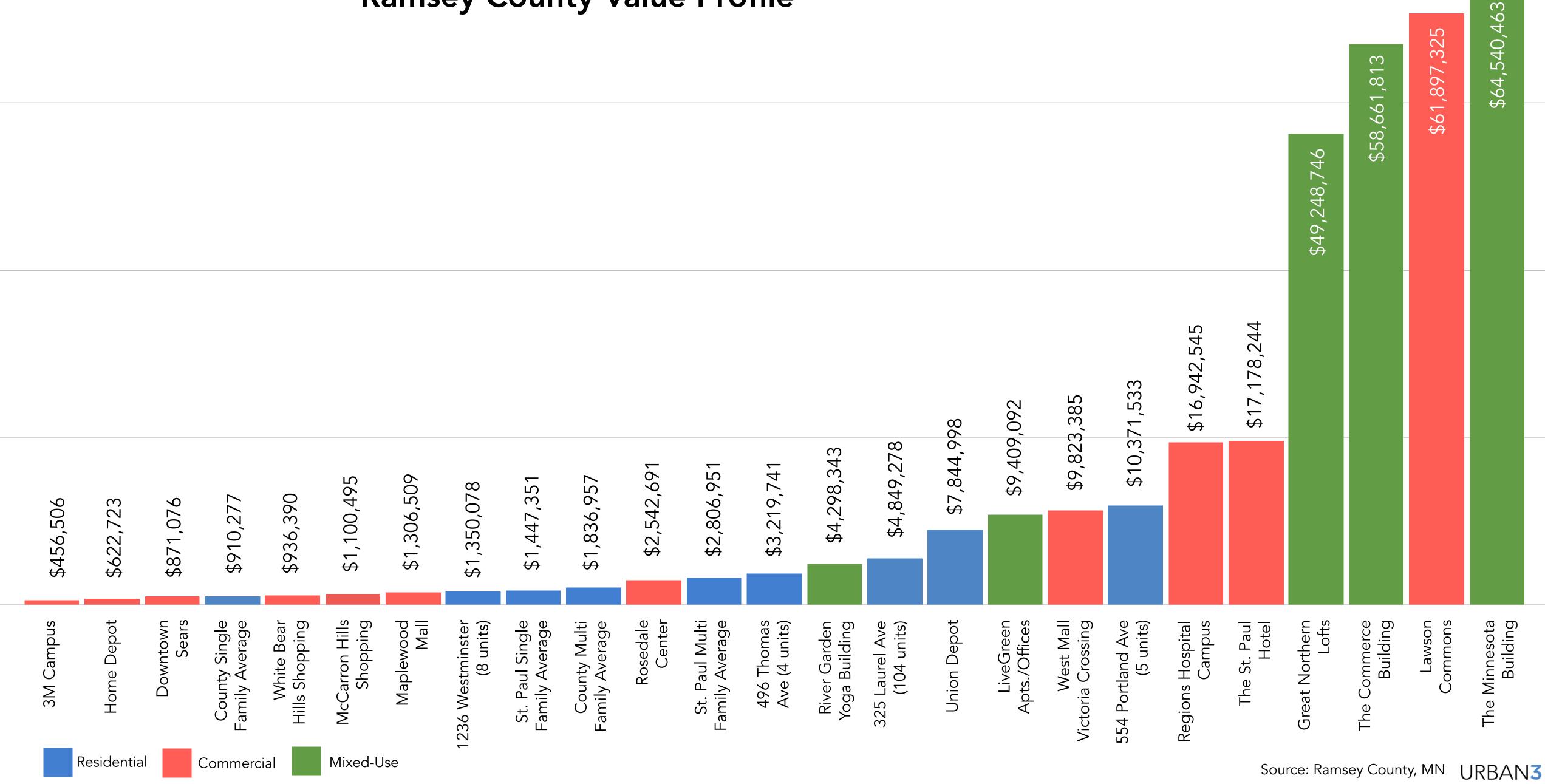




Downtown Land Use Types

Samples of Downtown buildings and development types.

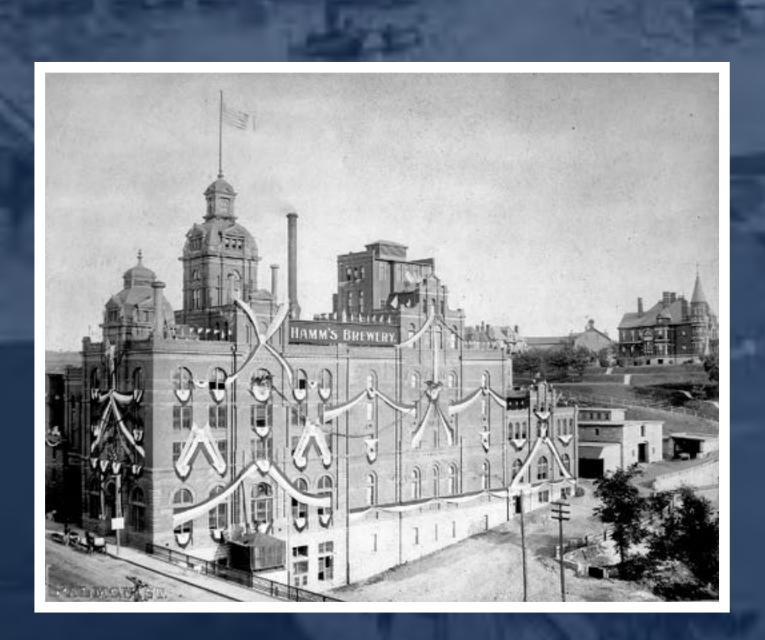
Ramsey County Value Profile

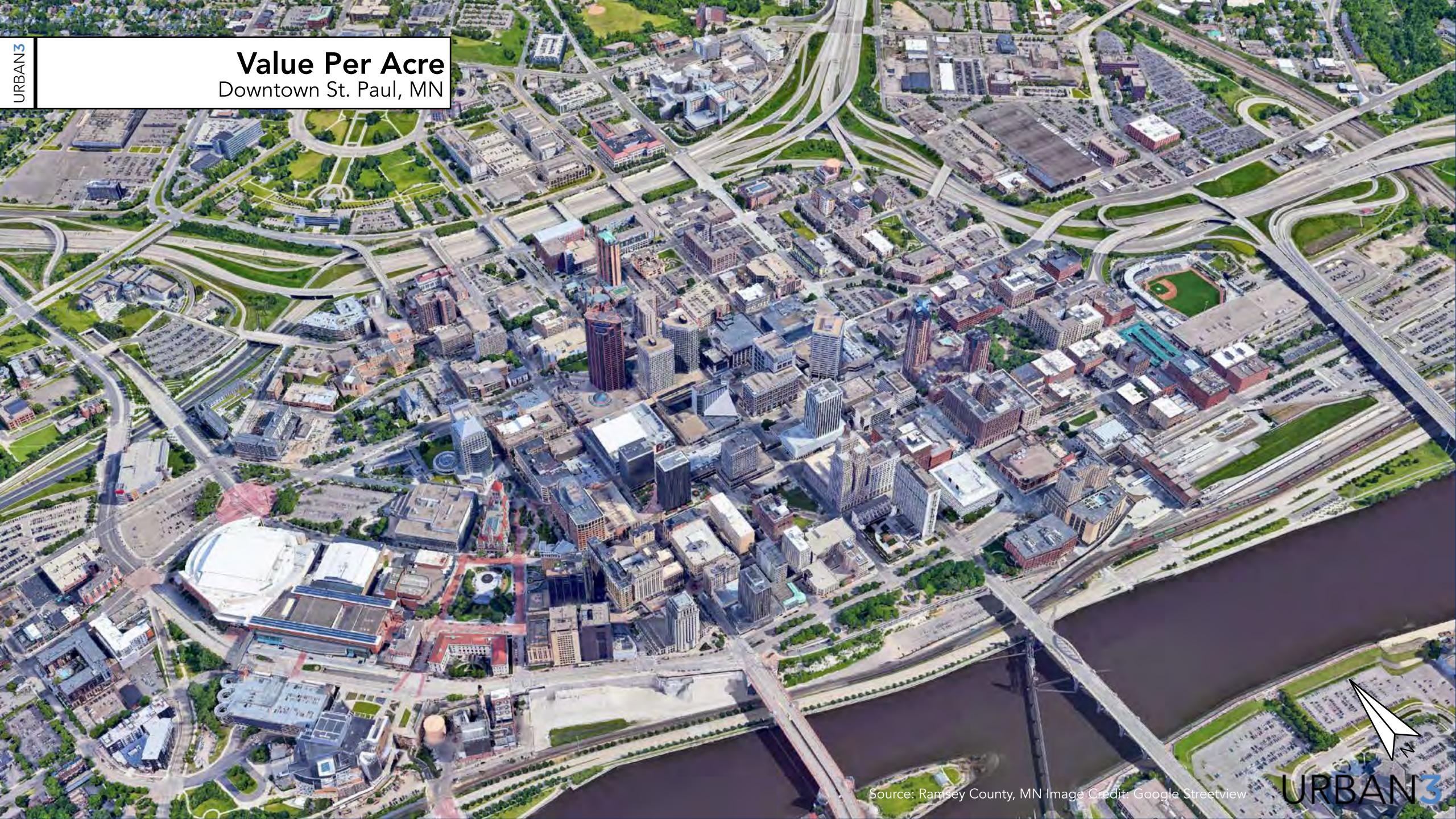


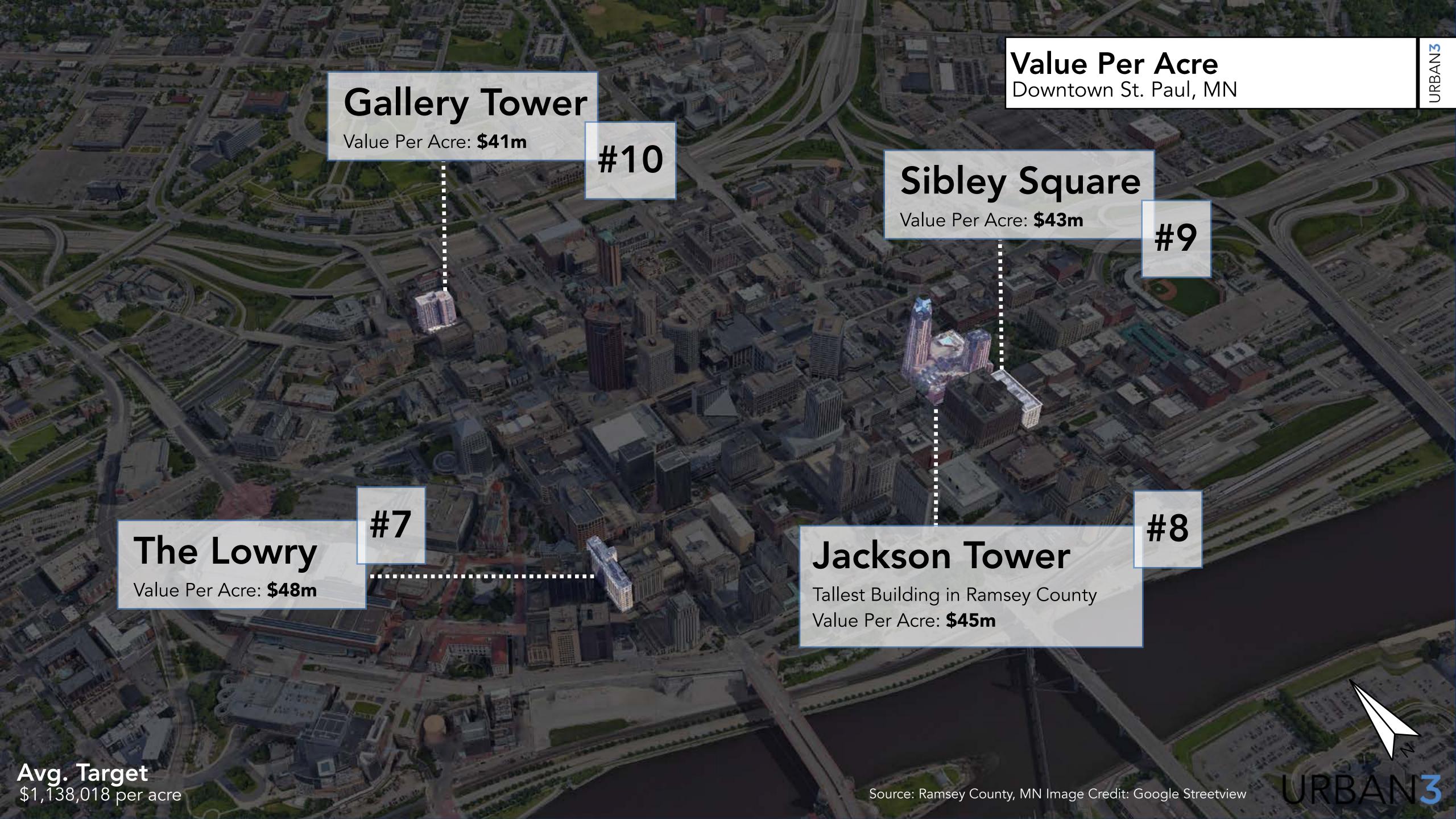
A Lasting Value





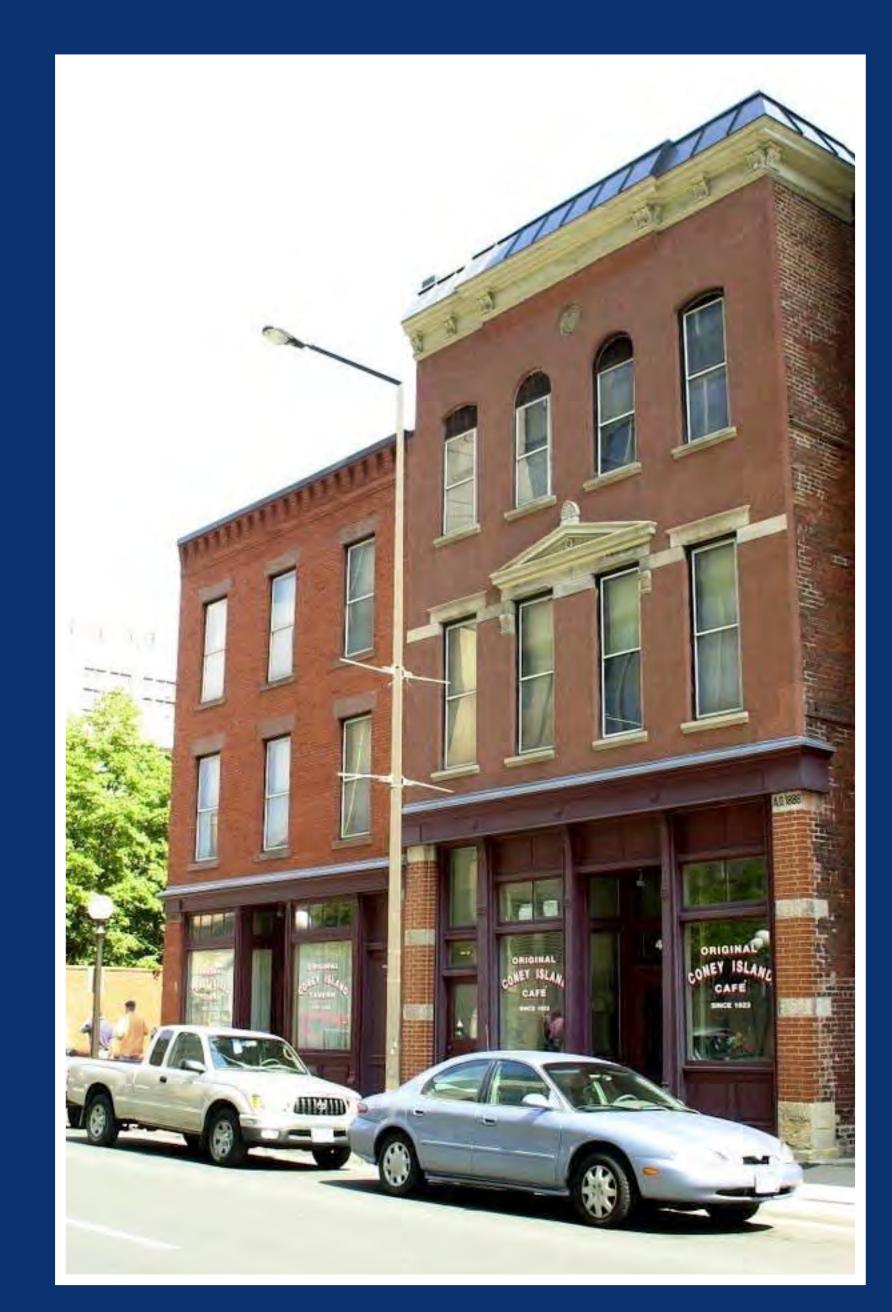












Value Per Acre Downtown St. Paul, MN

Built 1858, Oldest building in the City



Original Coney Island Tavern \$3.4 m per acre

Original Coney Island Cafe \$3.6 m per acre



Valuation Comparison Ramsey County, MN

Maplewood Mall \$1,306,509 per acre

9.1 **acres** of West Mall is equal to the 68 **acre** Maplewood Mall

West Mall Victoria Crossing \$9,823,385 per acre



Source: Ramsey County, MN Image Credit: Google Streetview



Valuation Comparison Ramsey County, MN

Home Depot (Maplewood) \$622,723 per acre

0.75 acres of 554
Portland Ave. is equal to the 12.5 acre Home Depot

554 Portland Ave \$10,371,533 per acre

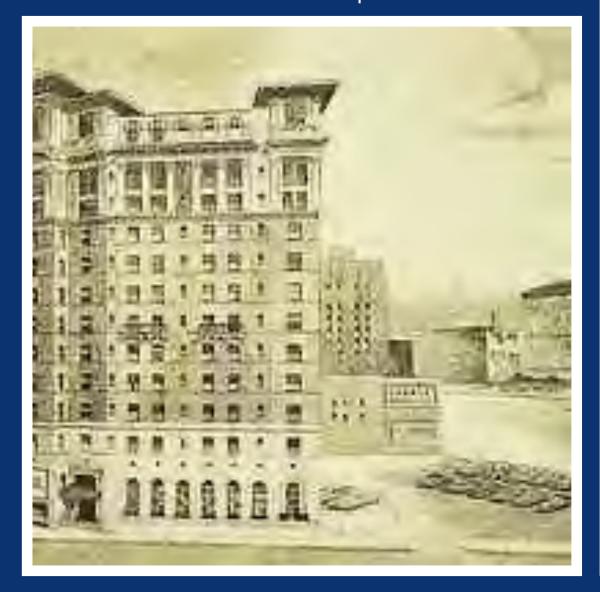




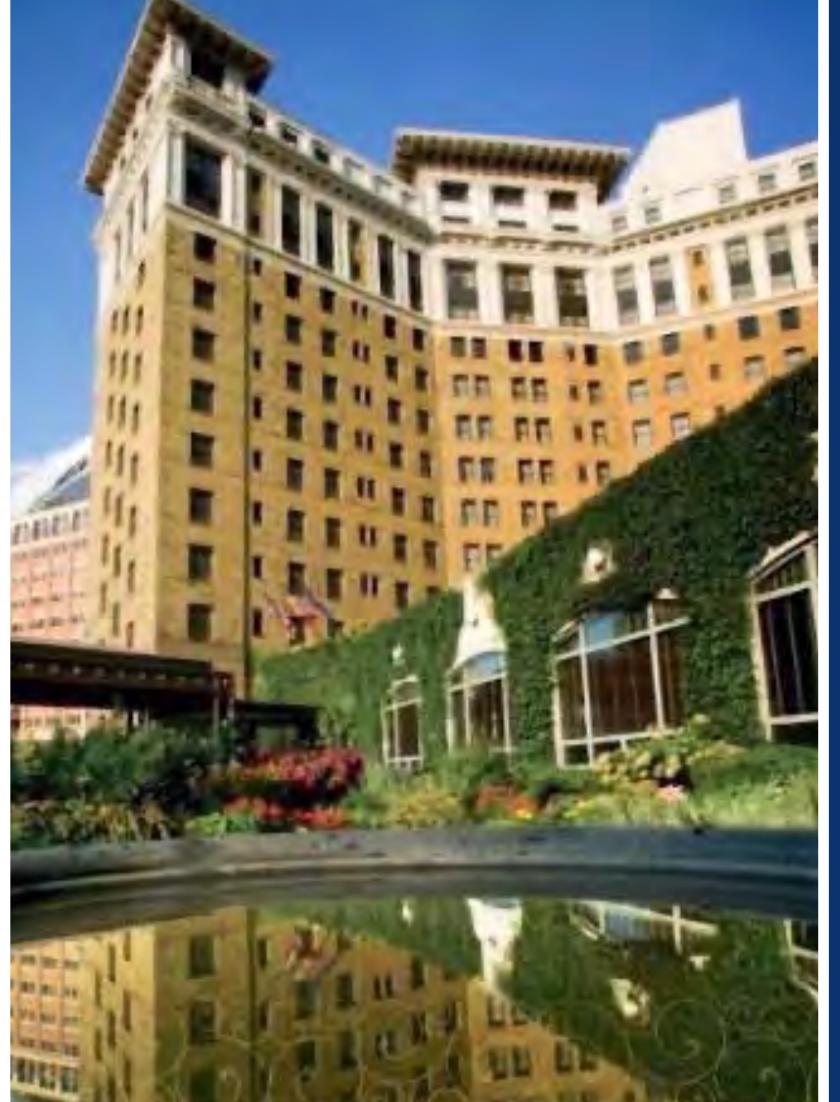
Country Inn & Suites (Vadnais Heights) \$1,146,197 per acre

0.24 acres of The St.
Paul Hotel (7%) would
equal to
the 3.6 acre Country
Inn & Suites

The St. Paul Hotel \$17,178,244 per acre



Valuation Comparison Ramsey County, MN

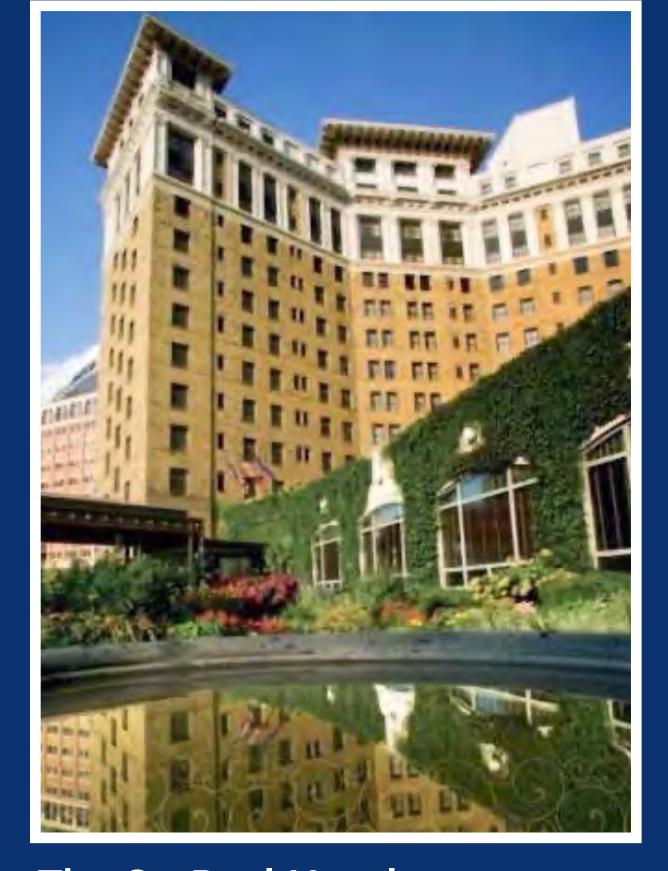




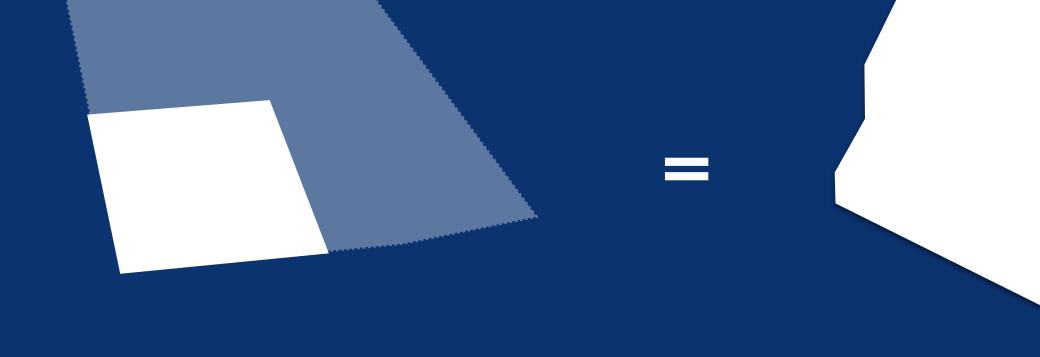


Country Inn & Suites (Vadnais Heights) \$1,146,197 per acre

0.24 acres of The St.
Paul Hotel is equal to the 3.6 acre Country
Inn & Suites



The St. Paul Hotel \$17,178,244 per acre



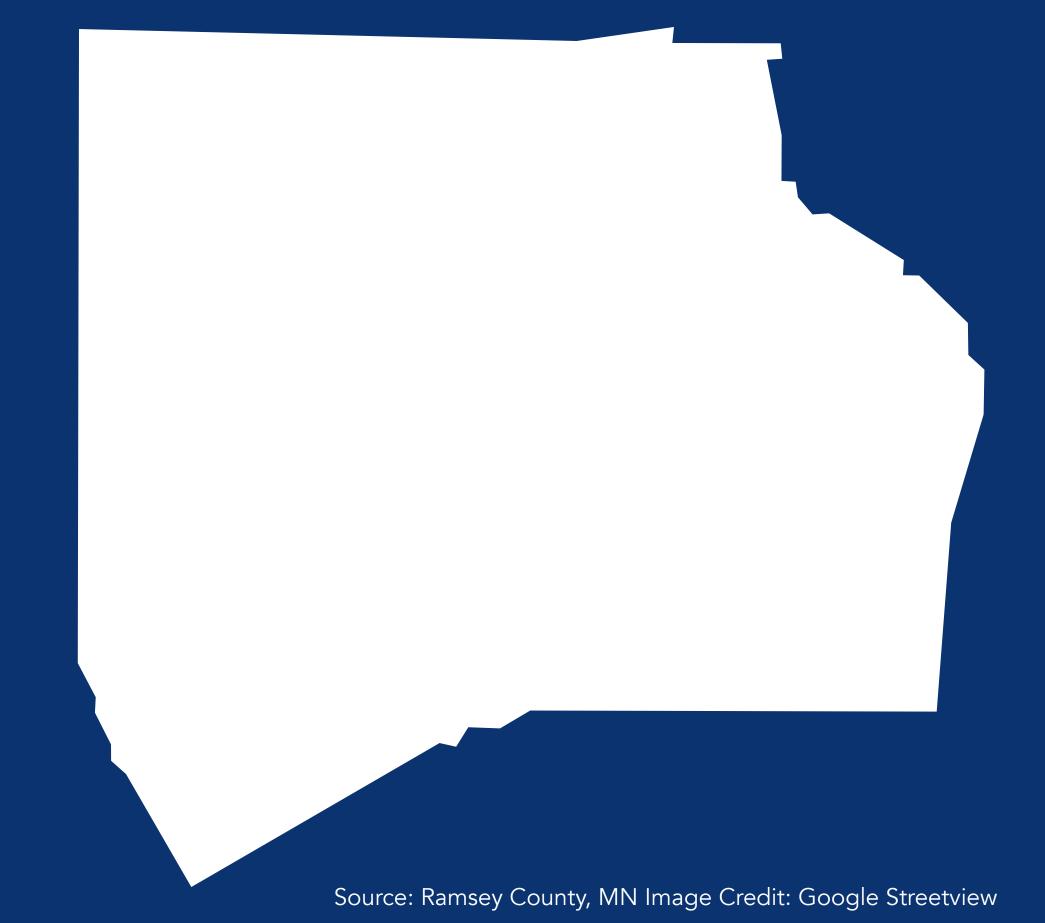


Sibley Square at Meers Park \$43,370,178 per acre

0.28 **acres** of Sibley
Square is equal to
the 18.6 **acre** Vadnais
Heights Walmart



Vadnais Heights Walmart \$694,968 per acre

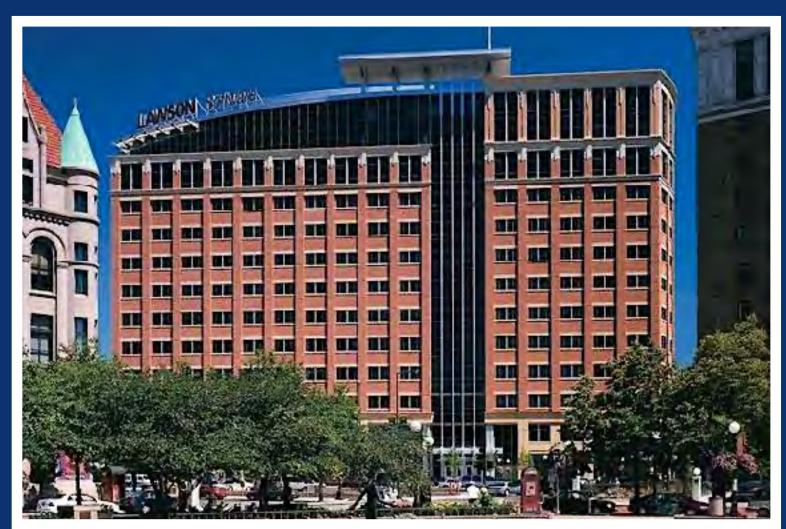




3M Campus \$426,506 per acre

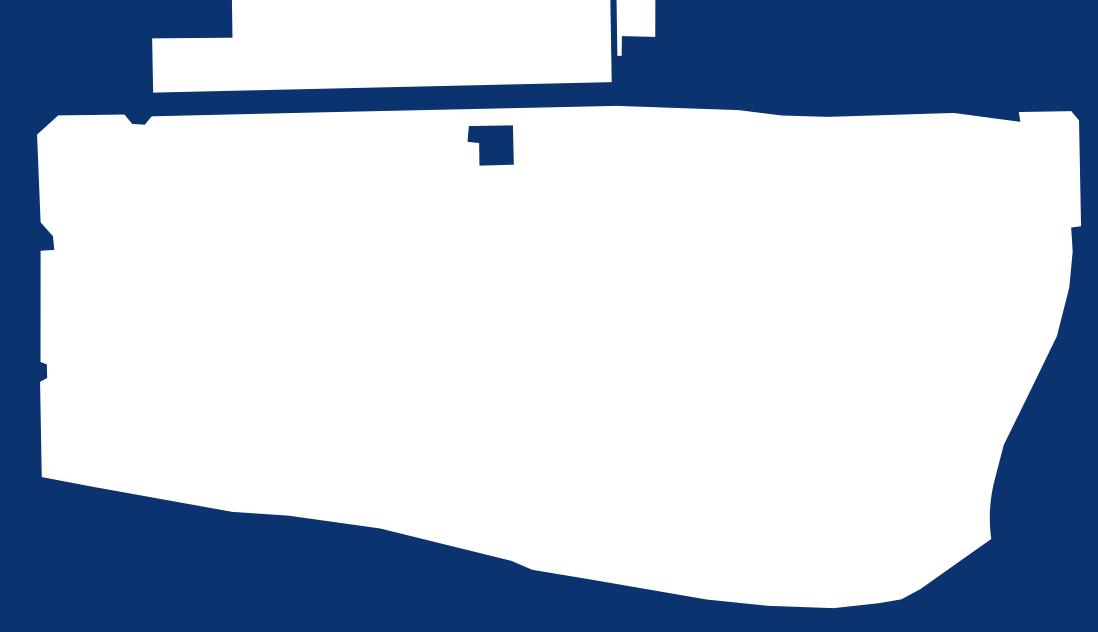
Valuation Comparison Ramsey County, MN

3 acres of Lawson
Commons is equal to
the 400 acre 3M Campus











496 Thomas Ave \$3,219,741 per acre

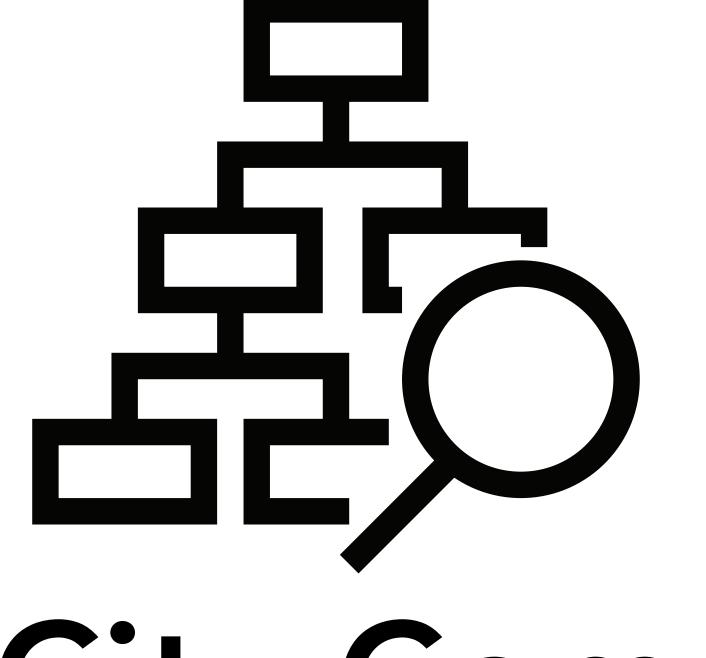
Valuation Comparison Ramsey County, MN

0.27 **acres** of 496
Thomas Ave is equal to the 12.5 **acre** Home
Depot



Home Depot (White Bear Lake) \$622,723 per acre Source: Ramsey County, MN Image Credit: Google Streetview

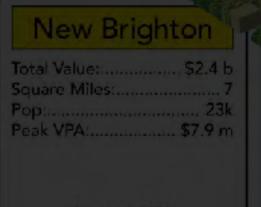




City Comparisons

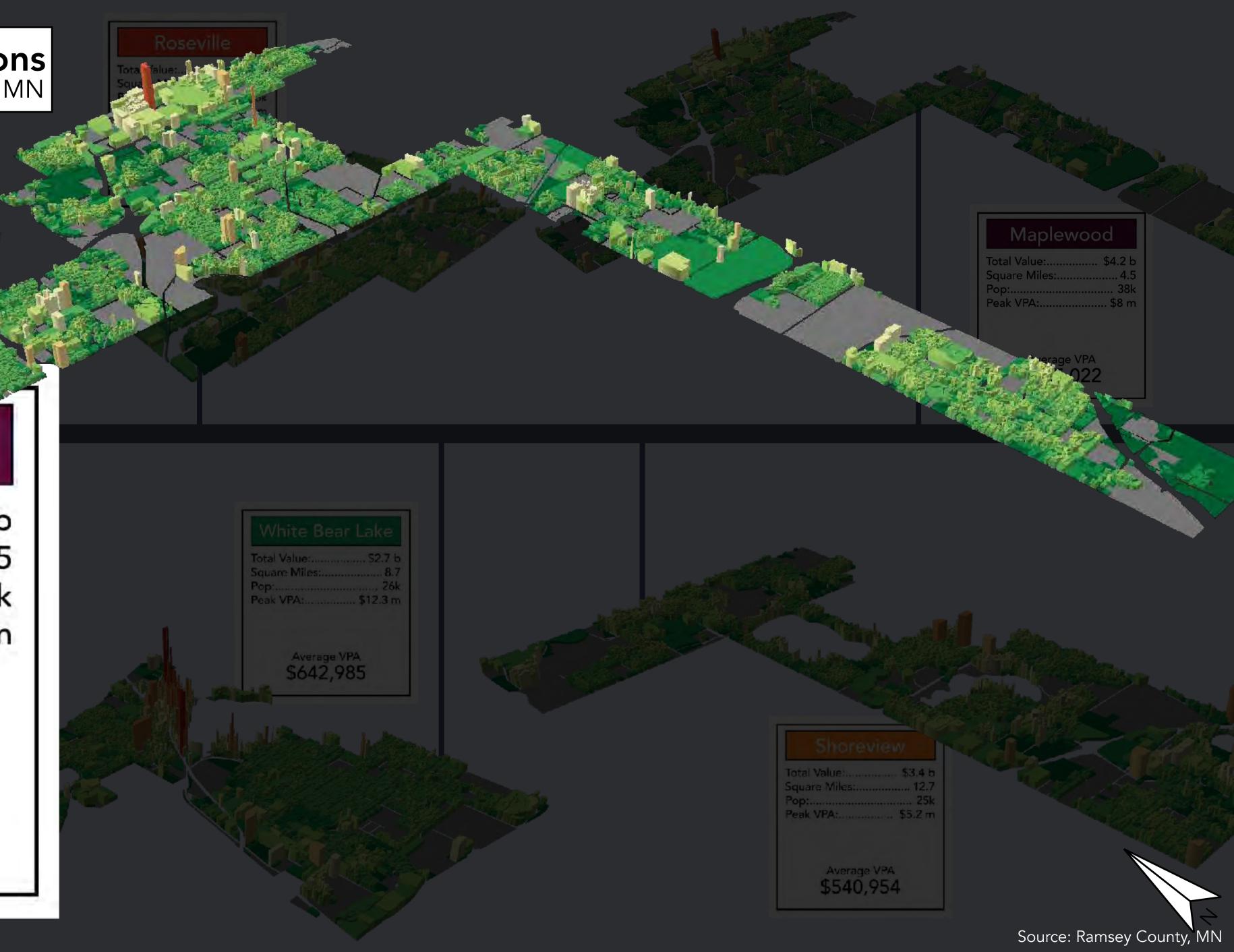
Other cities in the area.

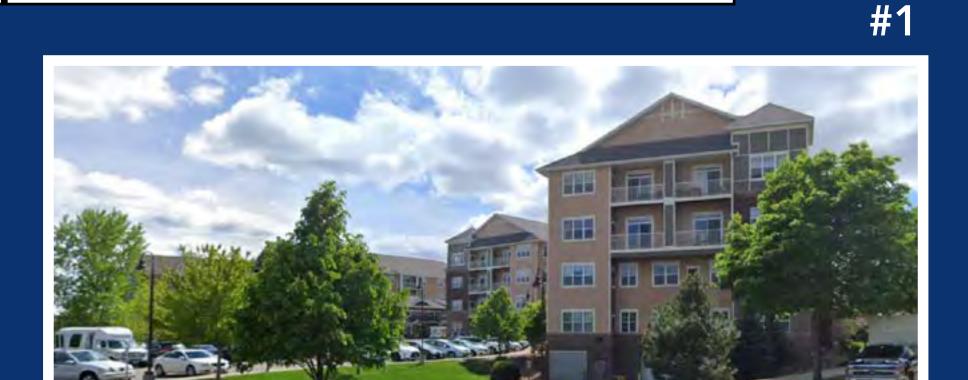




Maplewood

> Average VPA \$435,022





Seasons Assisted Living

\$8 million per acre



Cardinal Pointe \$2.5 million per acre



Concordia Arms \$3.3 million per acre



Maplewood Mall \$1.3 million per acre

New Brighton

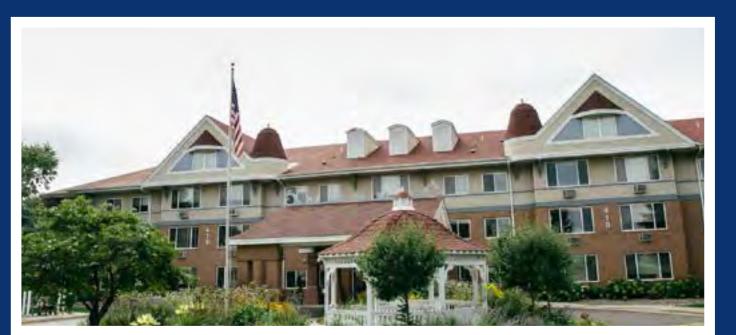
City Comparisons
Ramsey County, MN

Shoreview

Total Value:..... \$3.4 b Square Miles:..... 12.7 Pop:..... 25k Peak VPA:..... \$5.2 m

Average VPA \$540,954





Scandia Shores Senior Residence

\$3.6 million per acre



Shoreview Senior Living \$5.2 million per acre



The McMillan \$4.8 million per acre

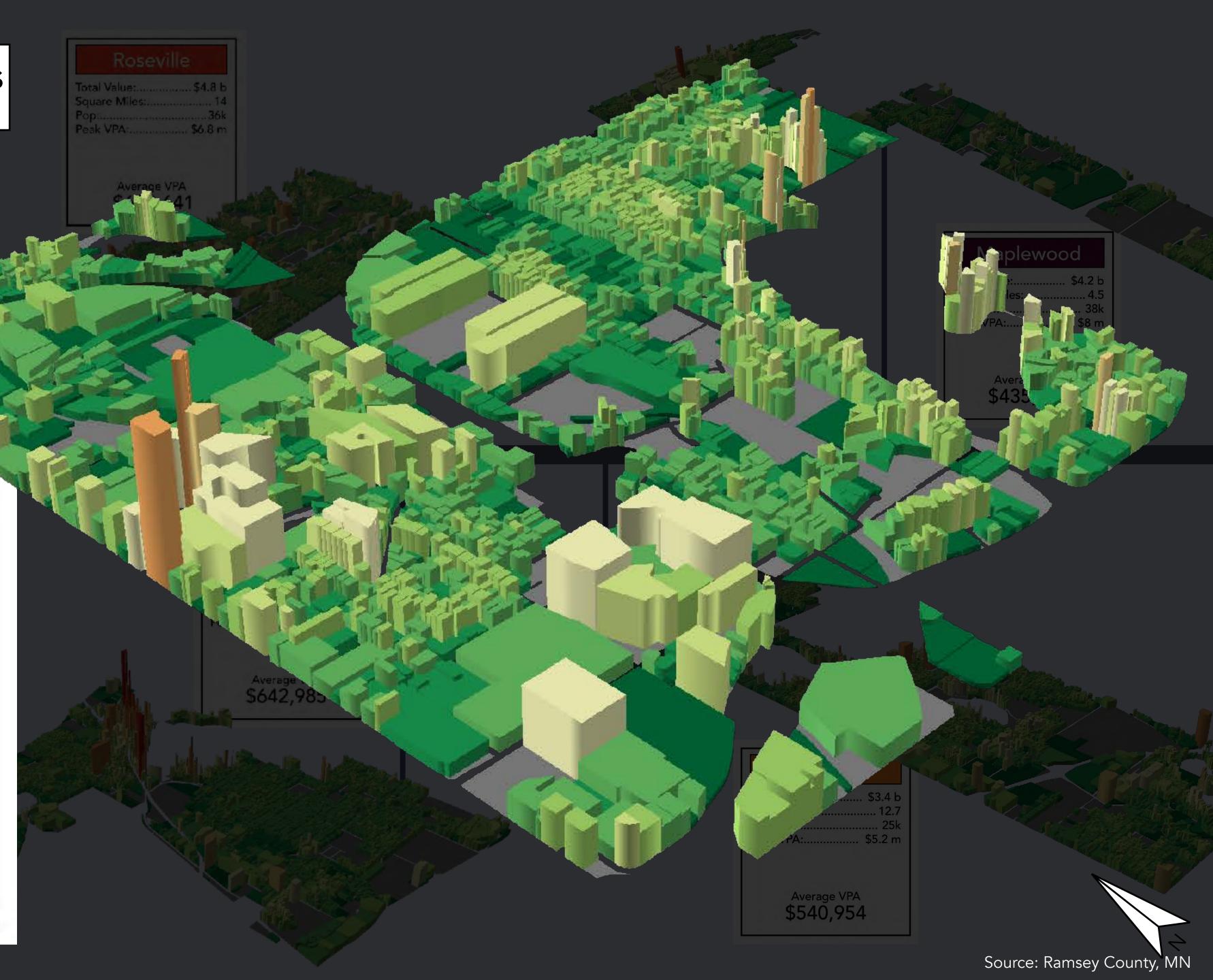


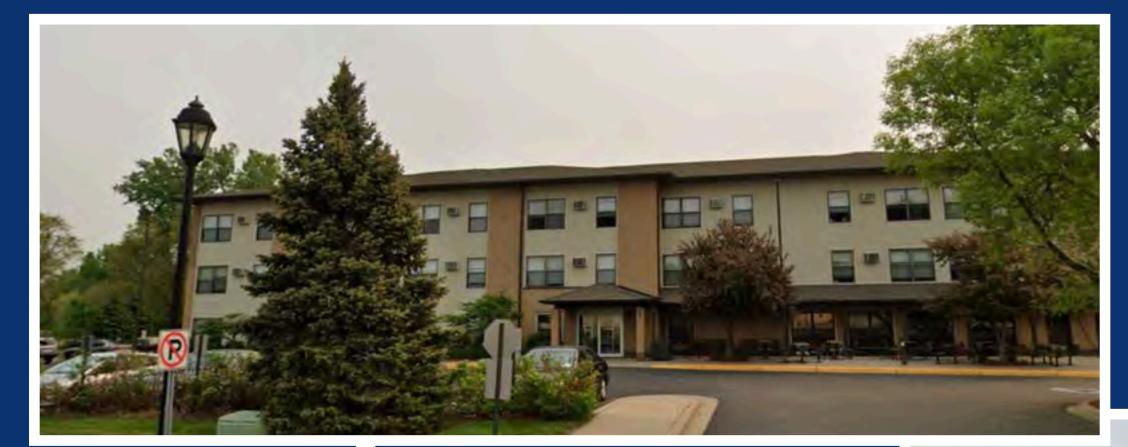
Lakewood Terrace \$3.5 million per acre

Little Canada

Total Value:......\$1.1 b Square Miles:..... 4.5

Average VPA \$561,234





#1



The Lodge \$5.6 million per acre

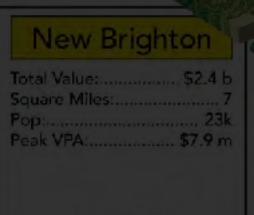
Garden Terrace \$3.7 million per acre



Montreal Courts Apts \$1.7 million per acre

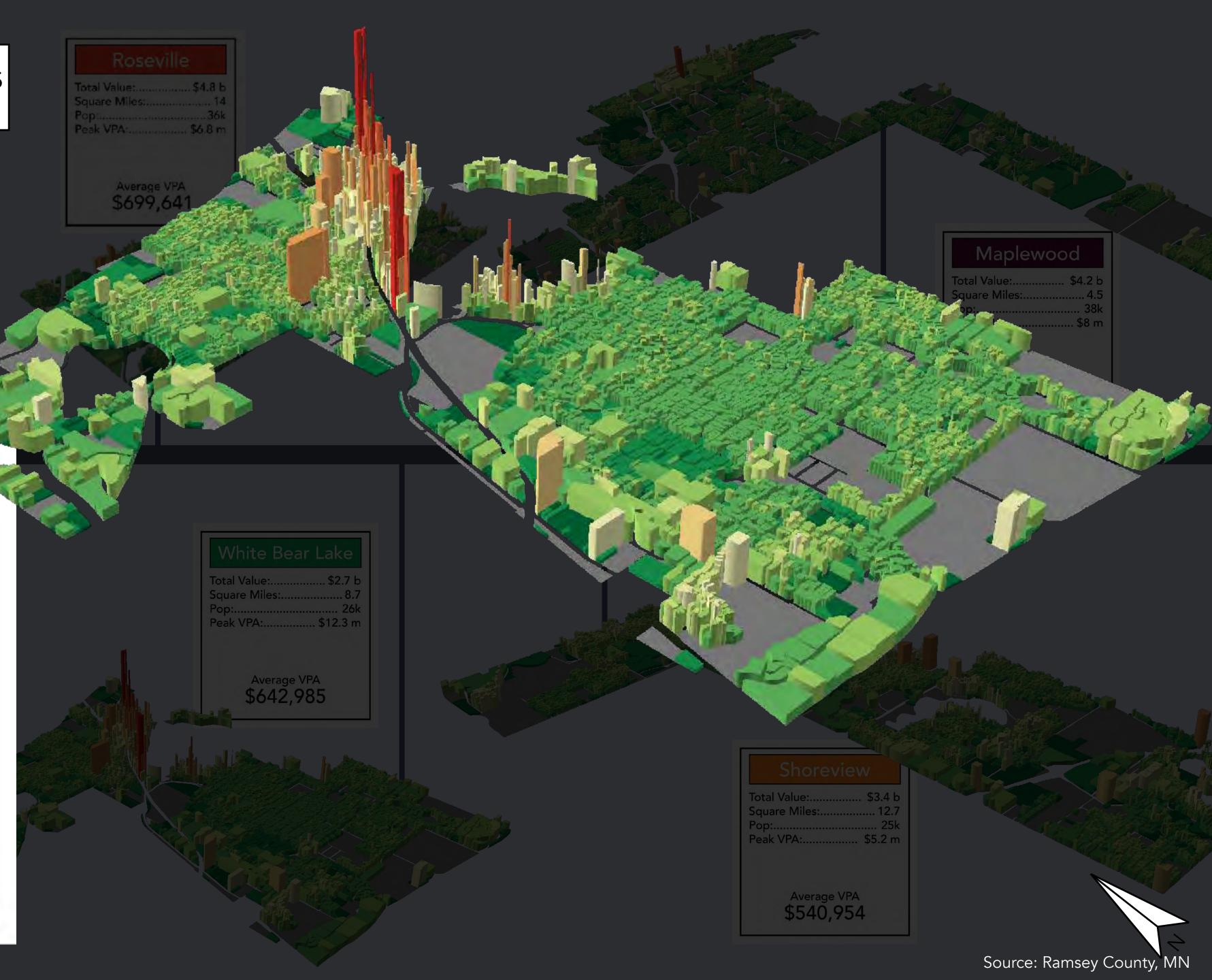


Grand Pre East \$2.6 million per acre



White Bear Lake

> Average VPA \$642,985





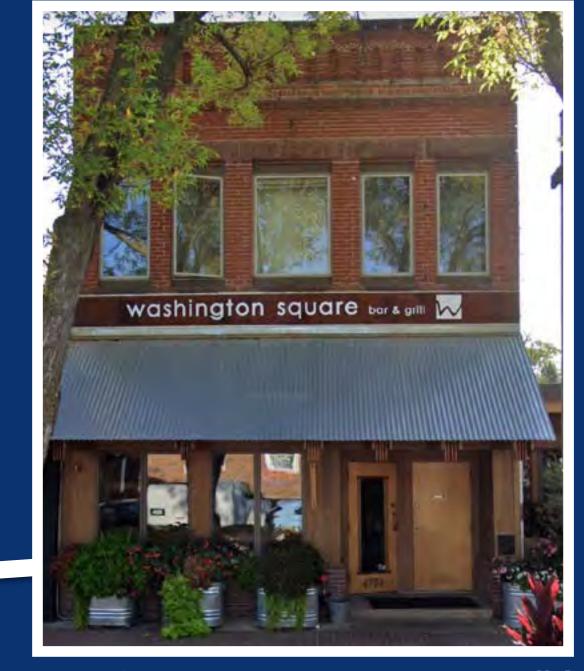
Lake Ave Condos \$10.8 million per acre



Medicine Chest \$9.8 million per acre



Cerenity Senior Care \$4.7 million per acre



Washington Square \$12.3 million per acre

#1

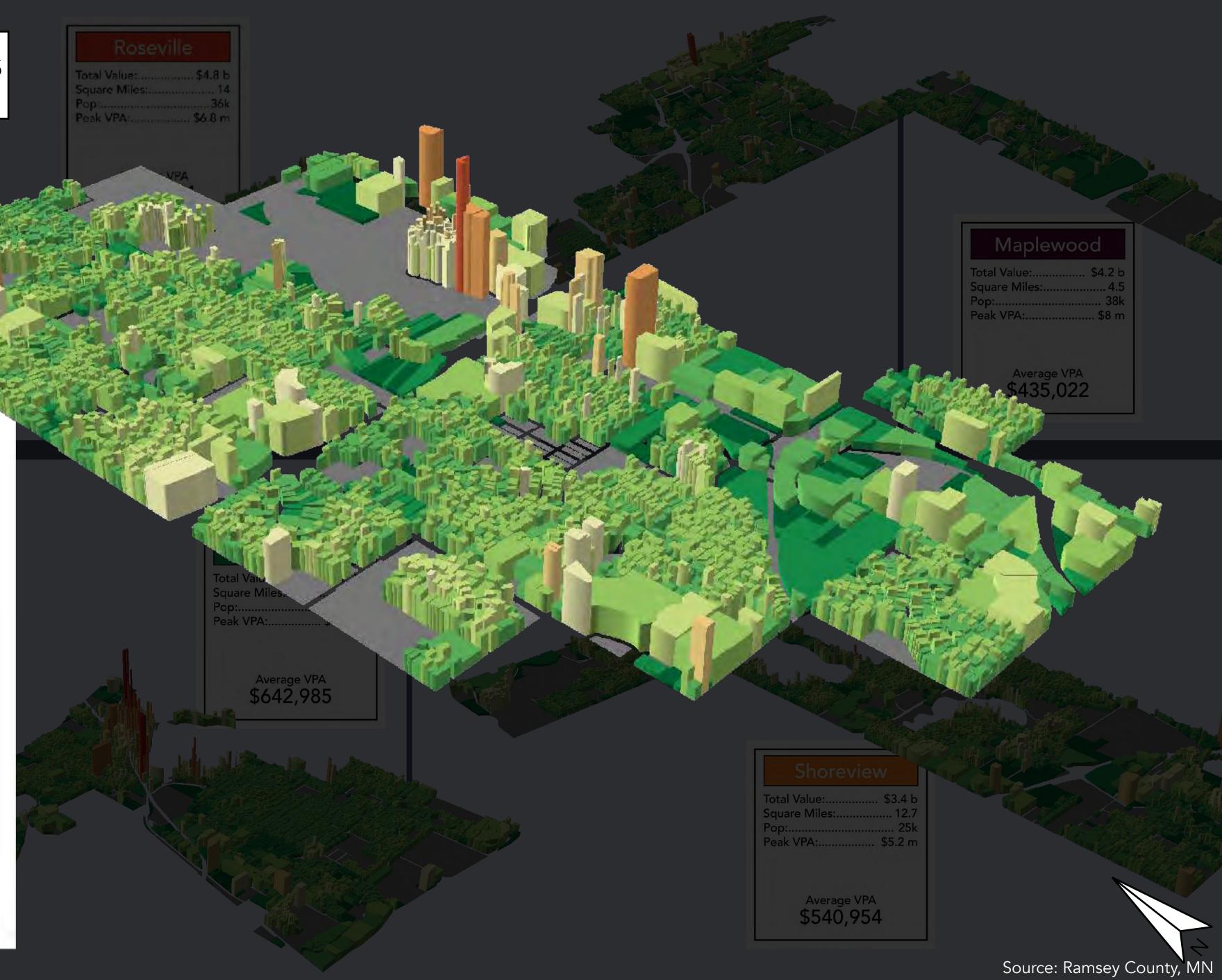


New Brighton

New Brighton

Total Value:..... \$2.4 b Square Miles:..... 7 Pop:..... 23k Peak VPA:..... \$7.9 m

Average VPA \$654,501





The View Apartments \$5.5 million per acre

#1

Homewood Suites \$4.9 million per acre



Meadowwood Senior Care Housing

\$4.4 million per acre



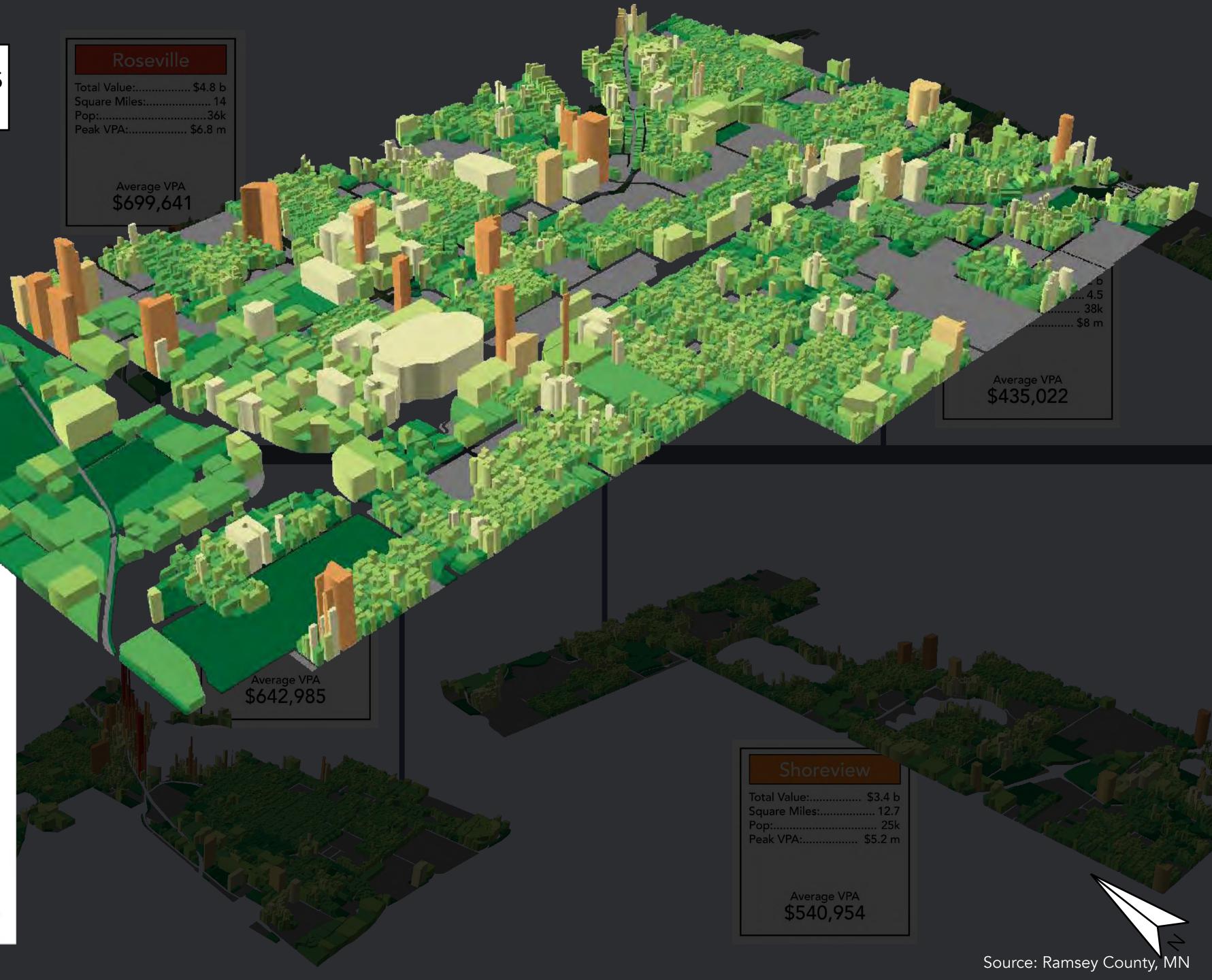
Main St Village Condos \$5.3 million per acre

New Brighton

Total Value: \$2.4 b
Square Miles: 7
Pop: 23k
Peak VPA: \$7.9 m

Roseville

> Average VPA \$699,641





Eaglecrest Senior Living

\$4.8 million per acre



Rosedale Center \$2.5 million per acre



Applewood Pointe Senior

Co-op \$5.1 million per acre

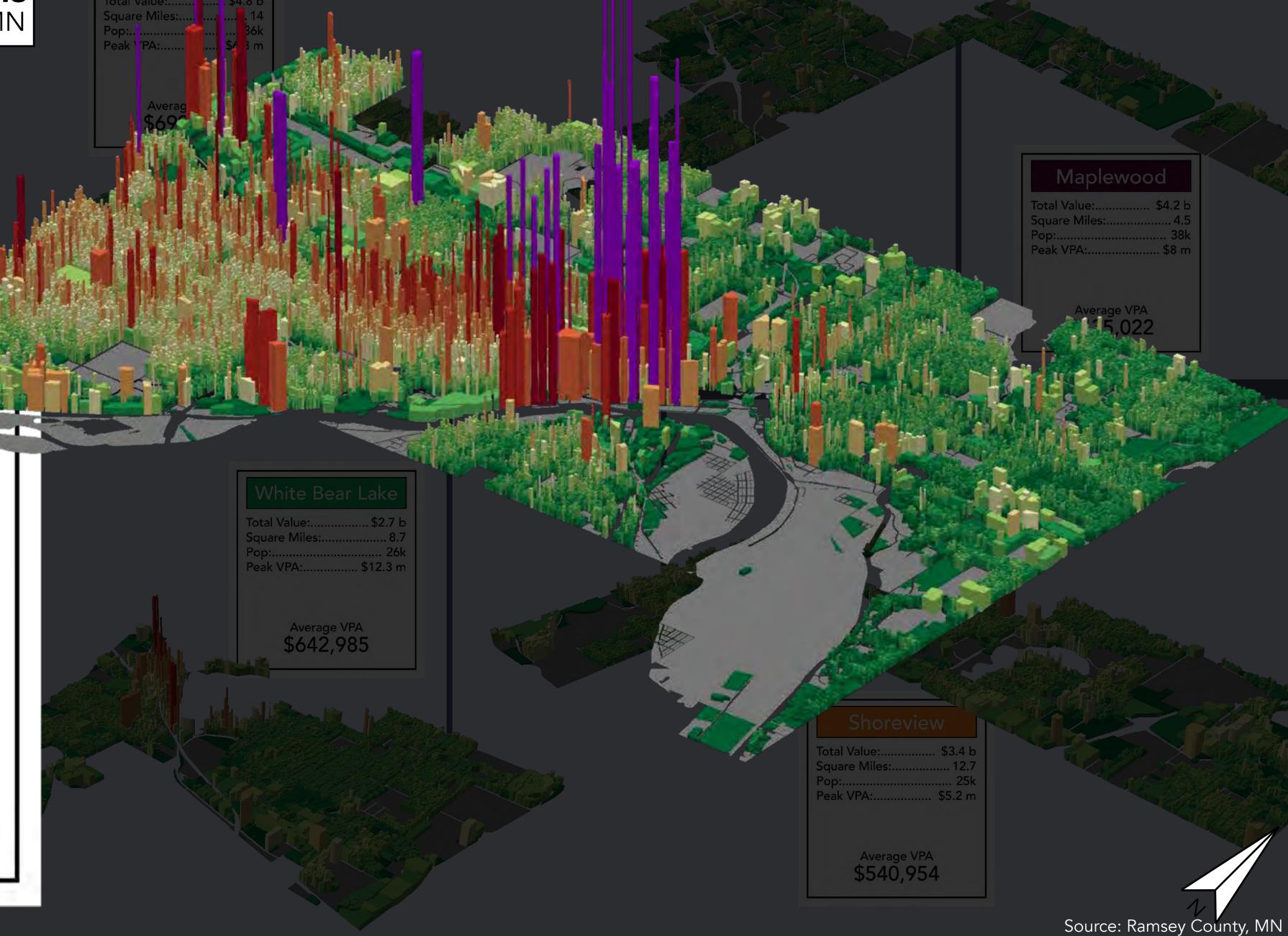


Sienna Green \$4.3 million per acre

Source: Ramsey County, MN

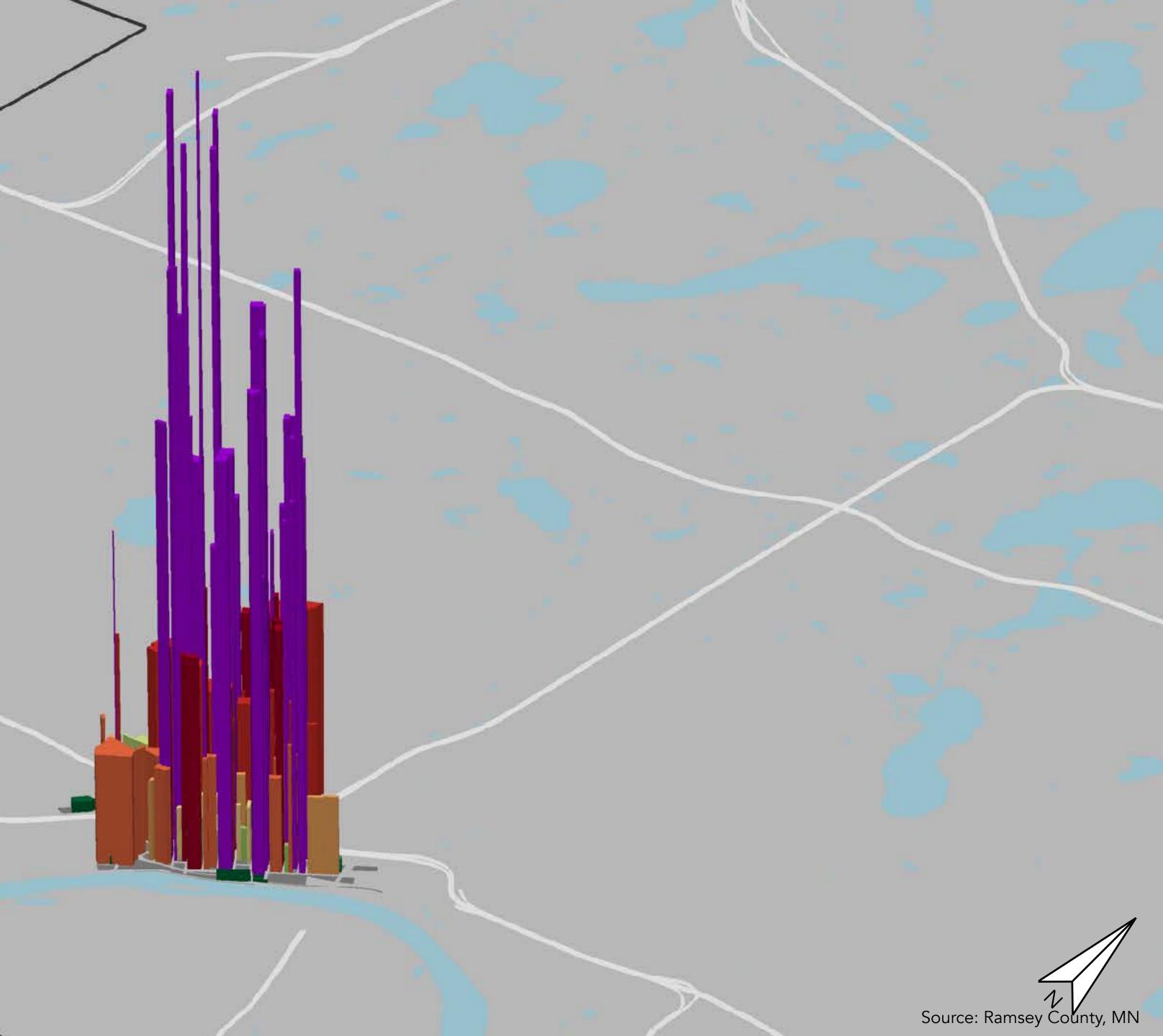
St Paul

> Average VPA \$1,635,213



Downtown St Paul

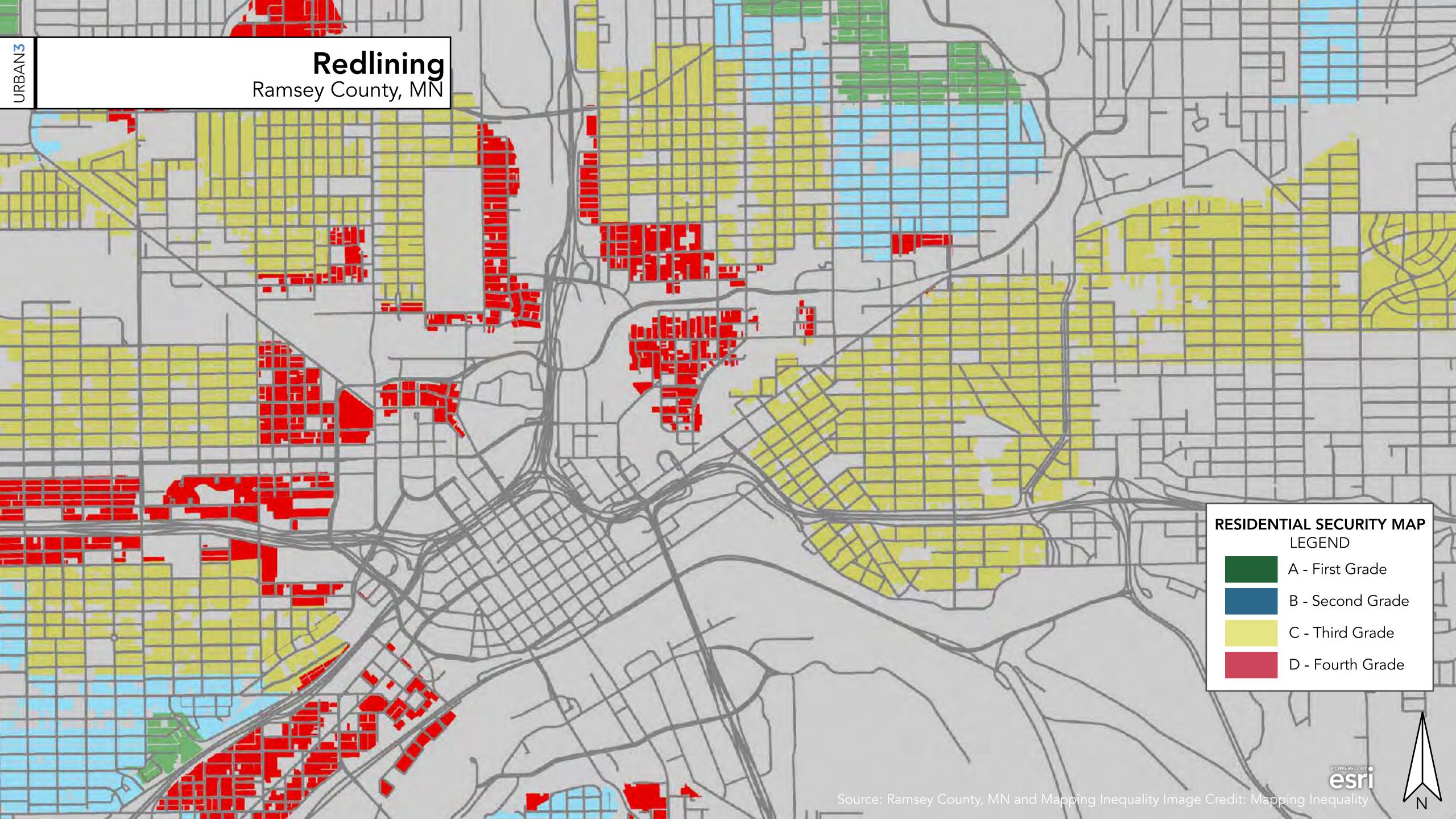
> Average VPA \$12,591,002

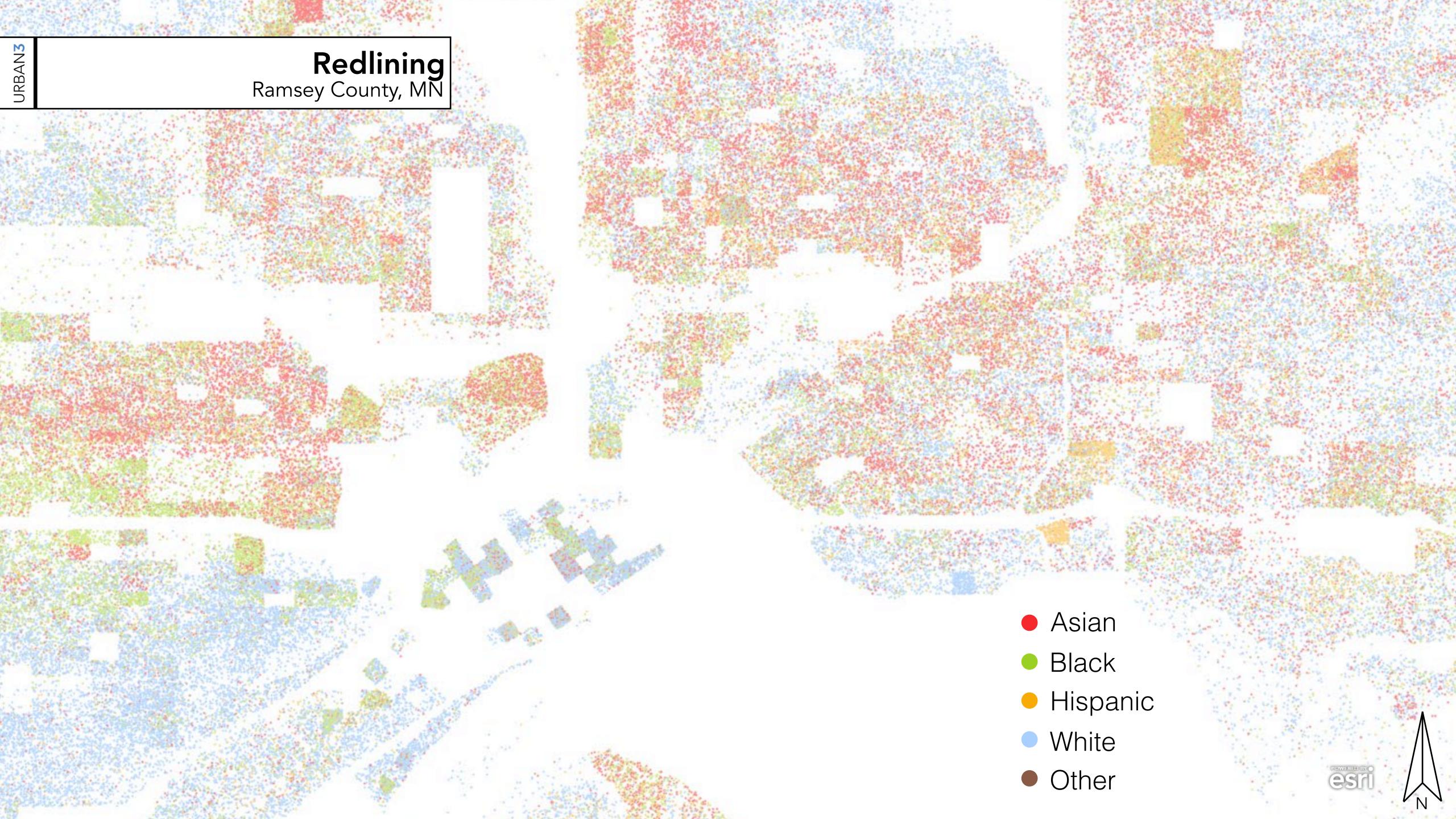


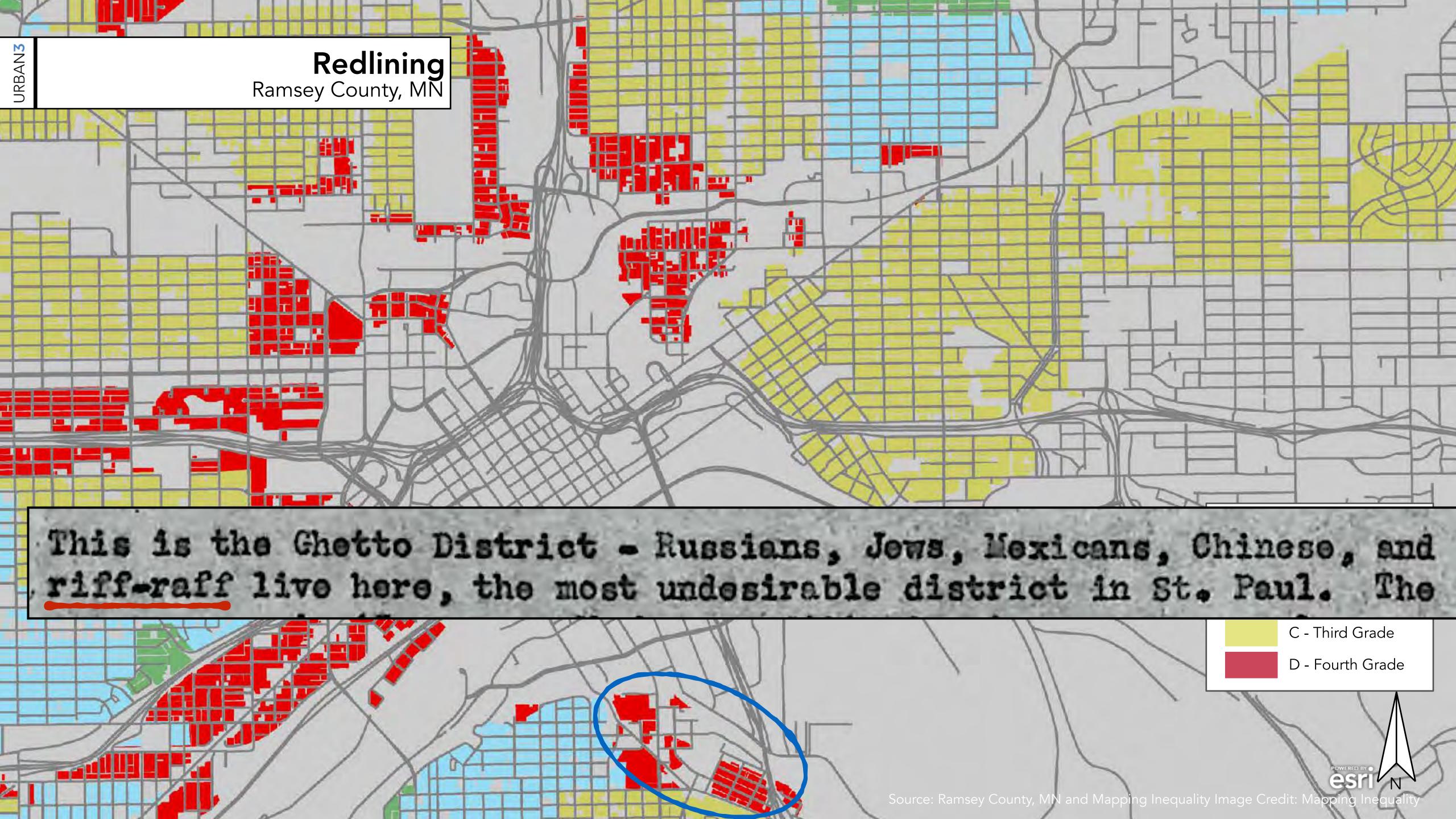


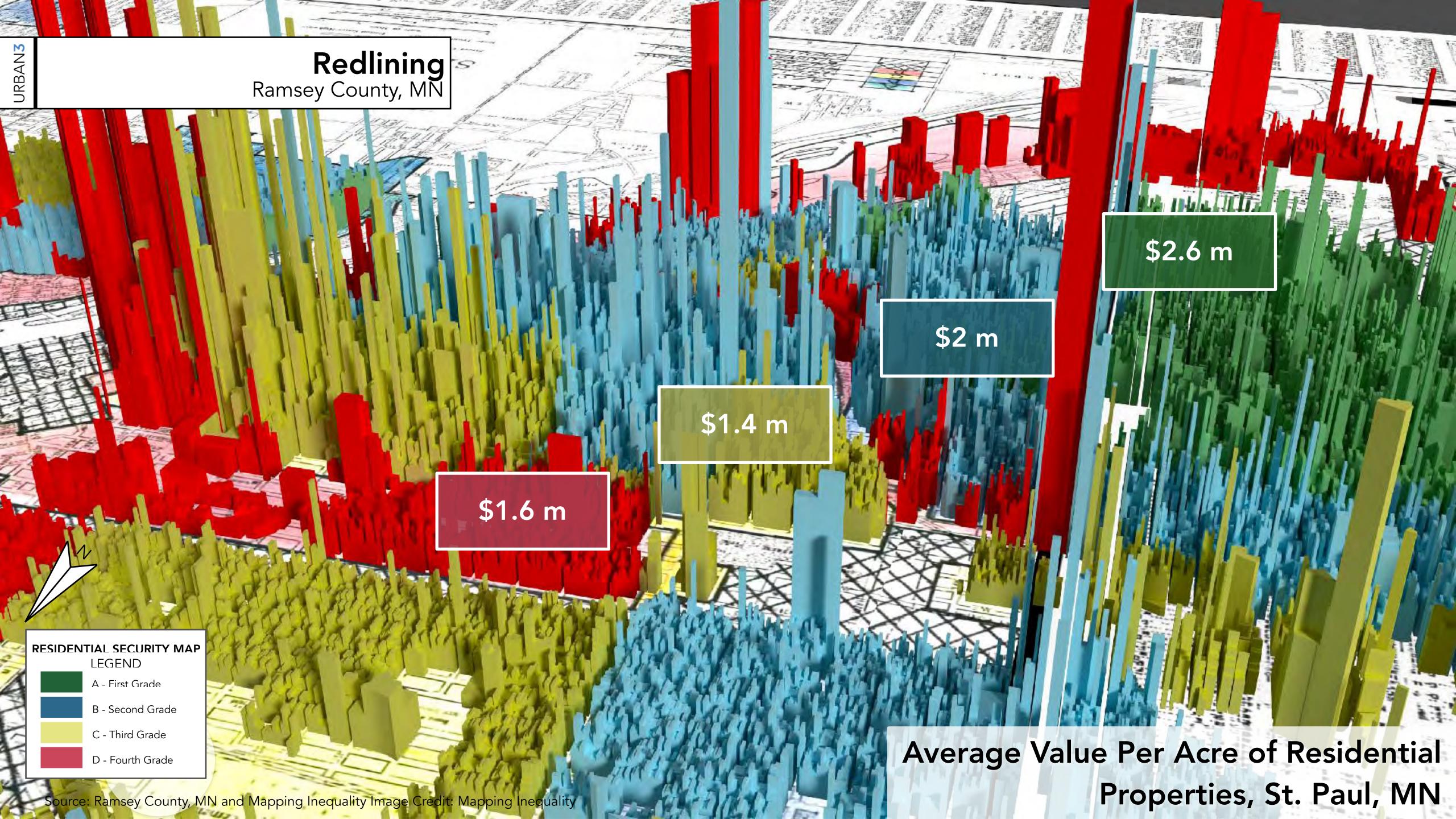


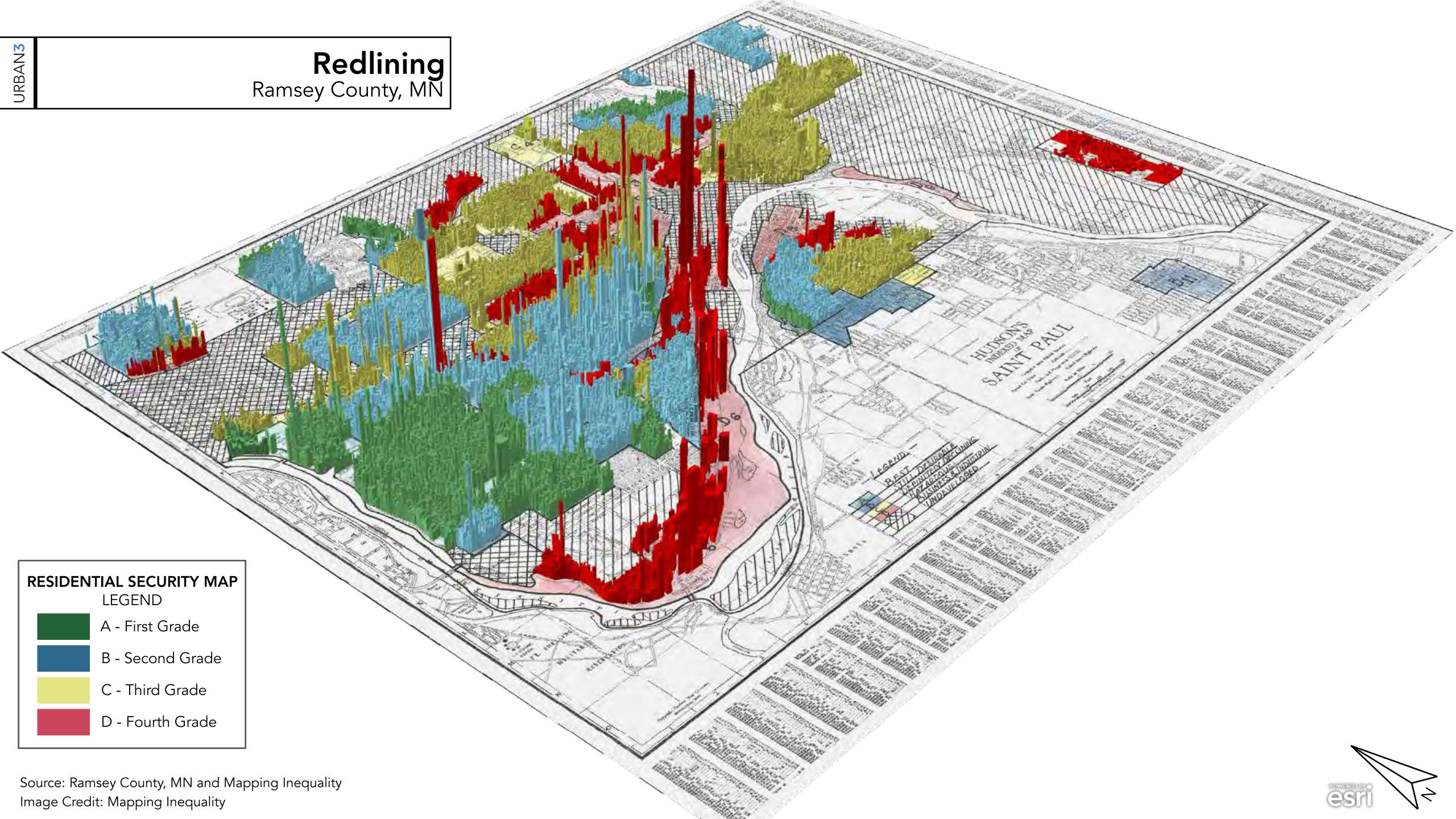
Redlining & Urban Renewal



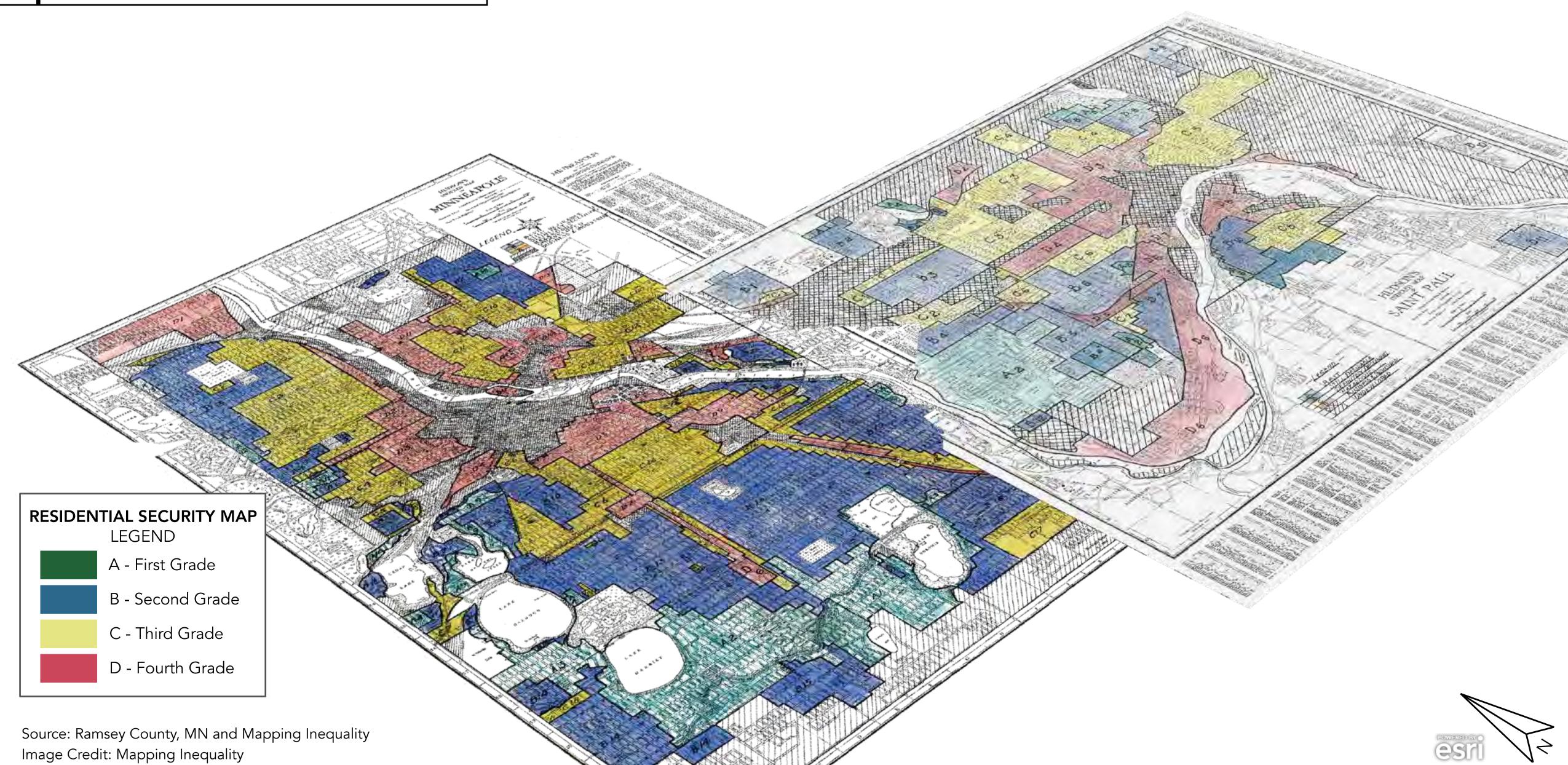


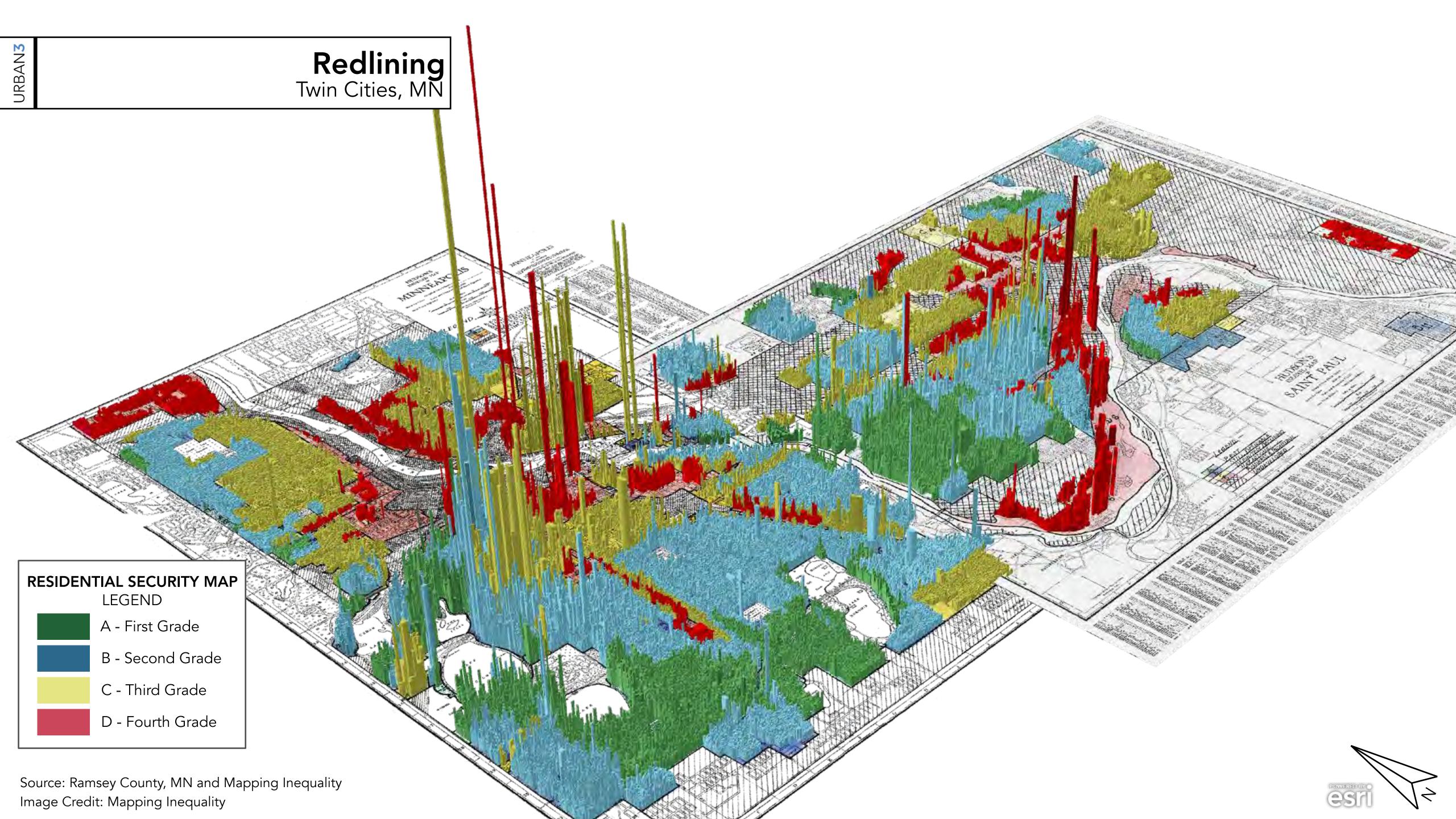


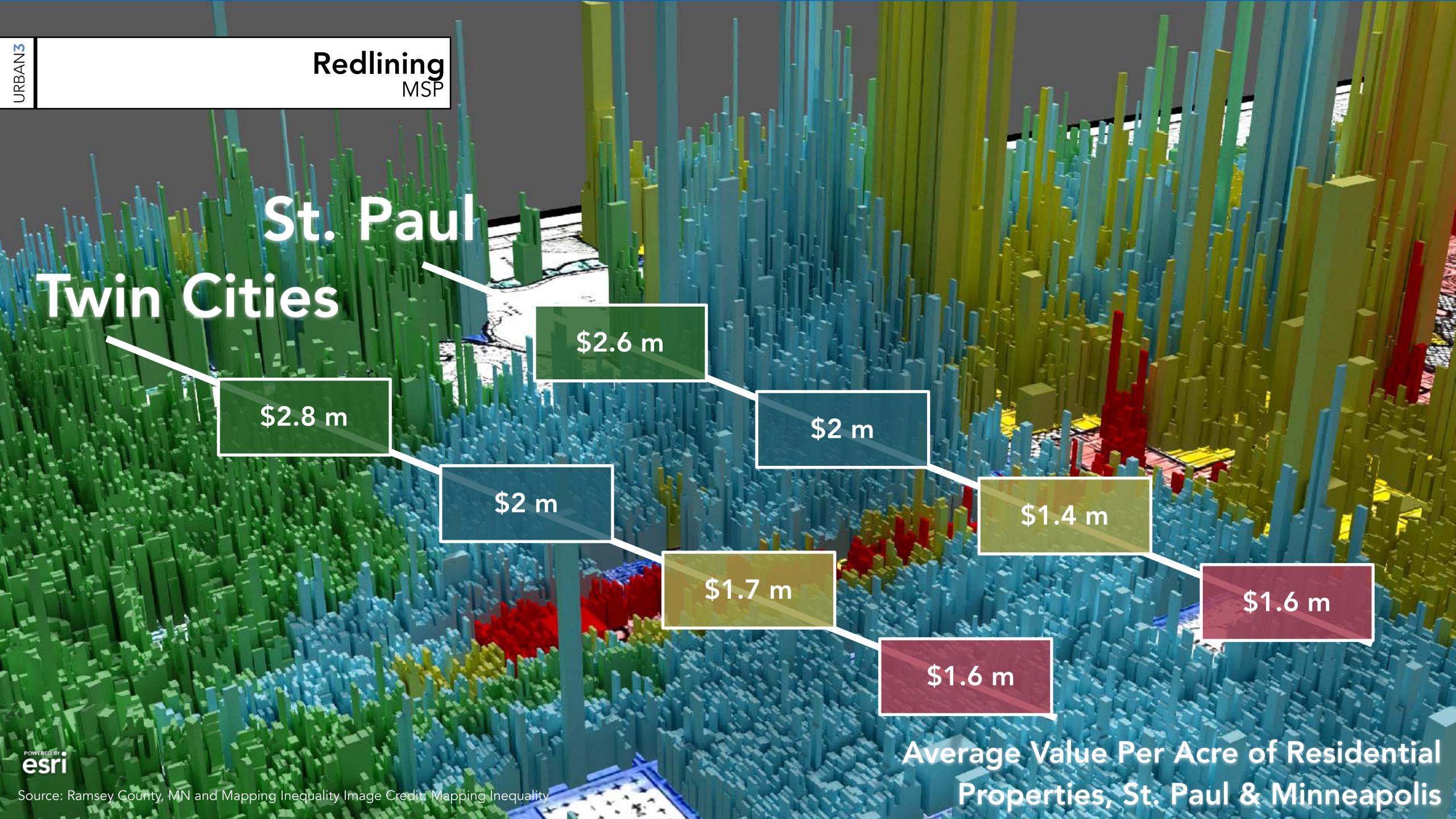


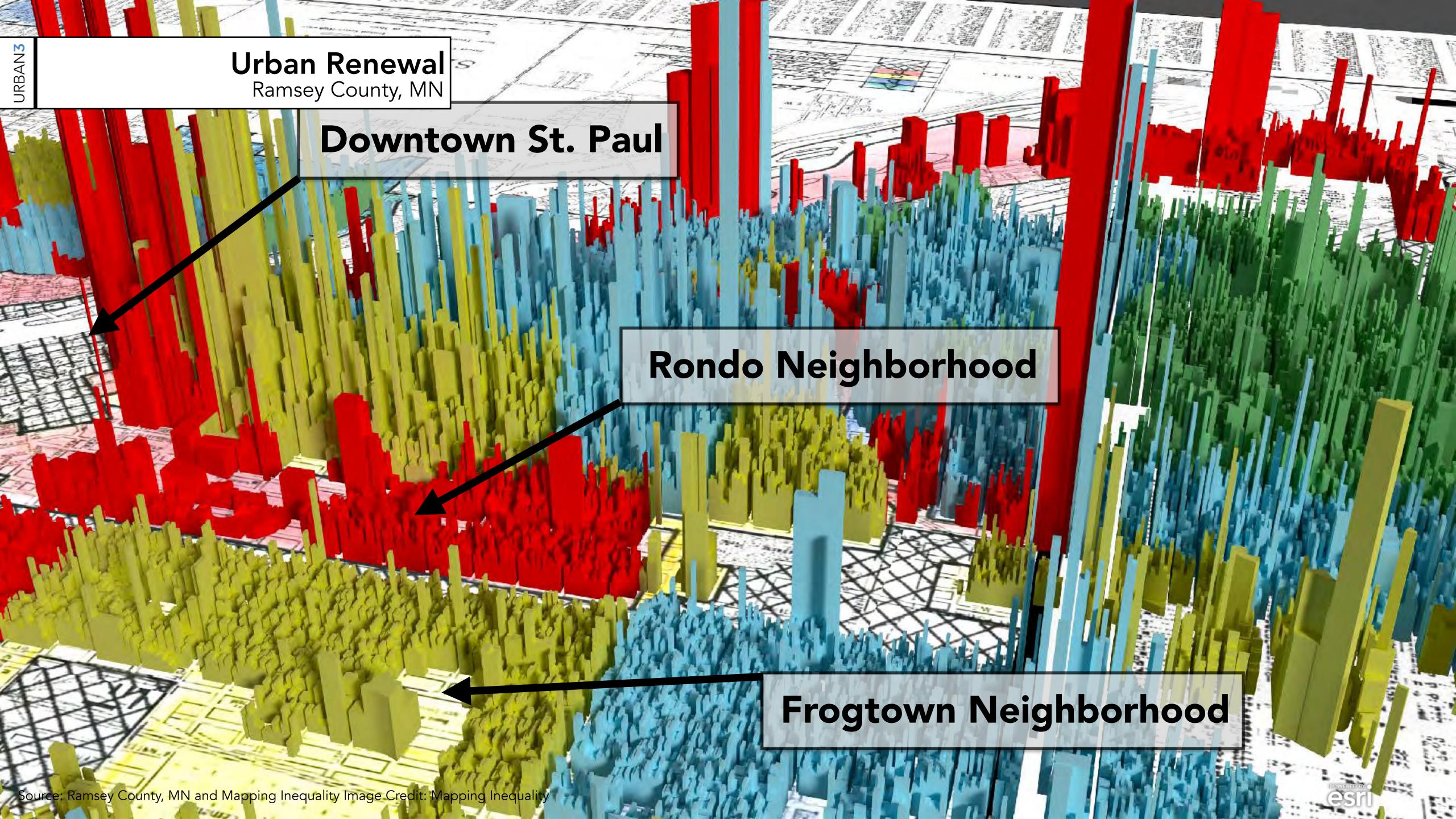


RedliningTwin Cities, MN





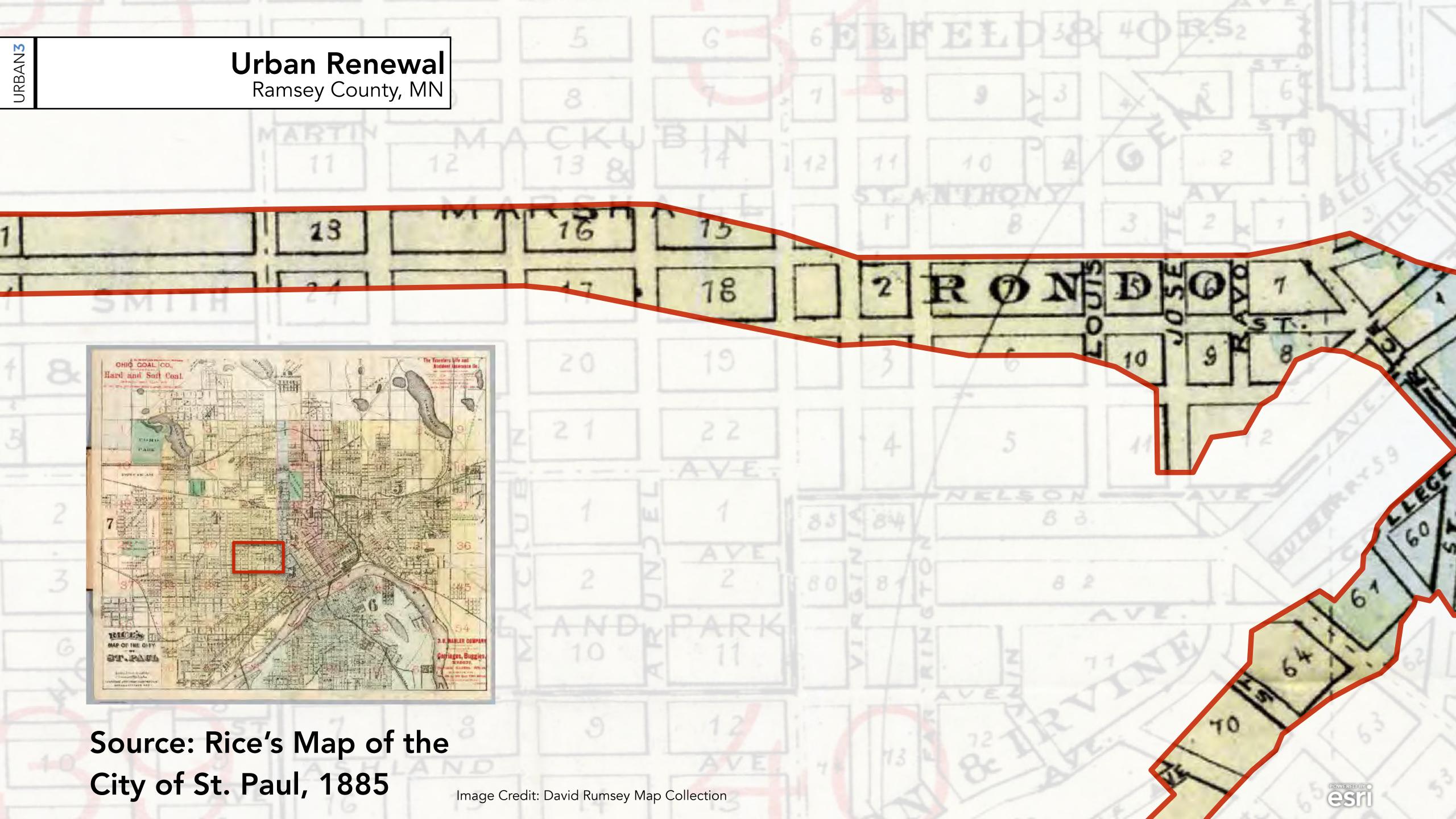




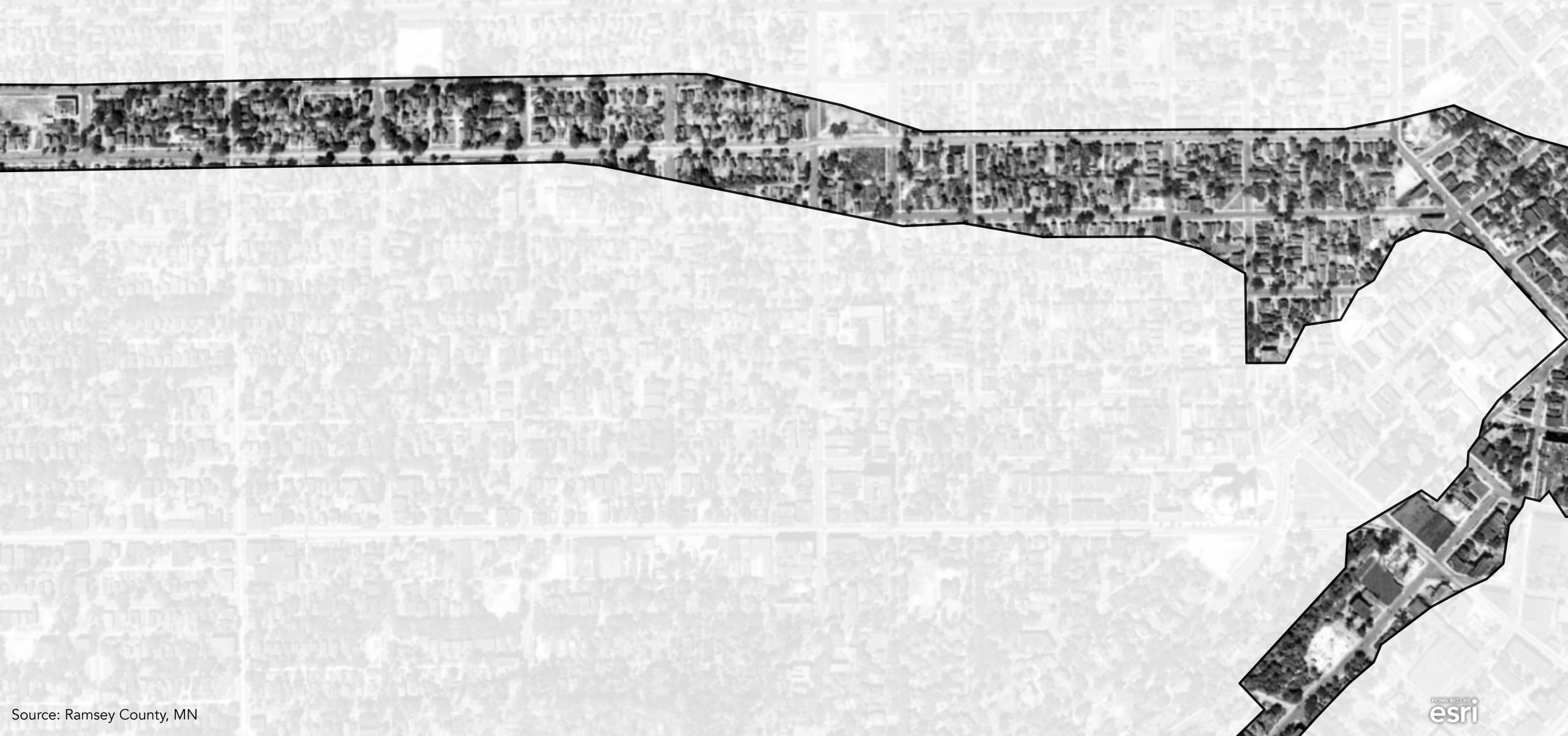








Urban Renewal Ramsey County, MN

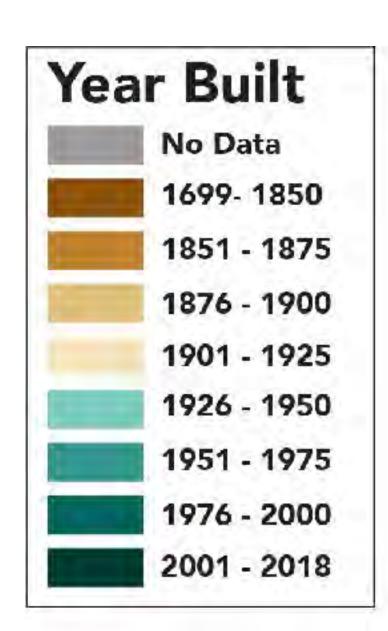




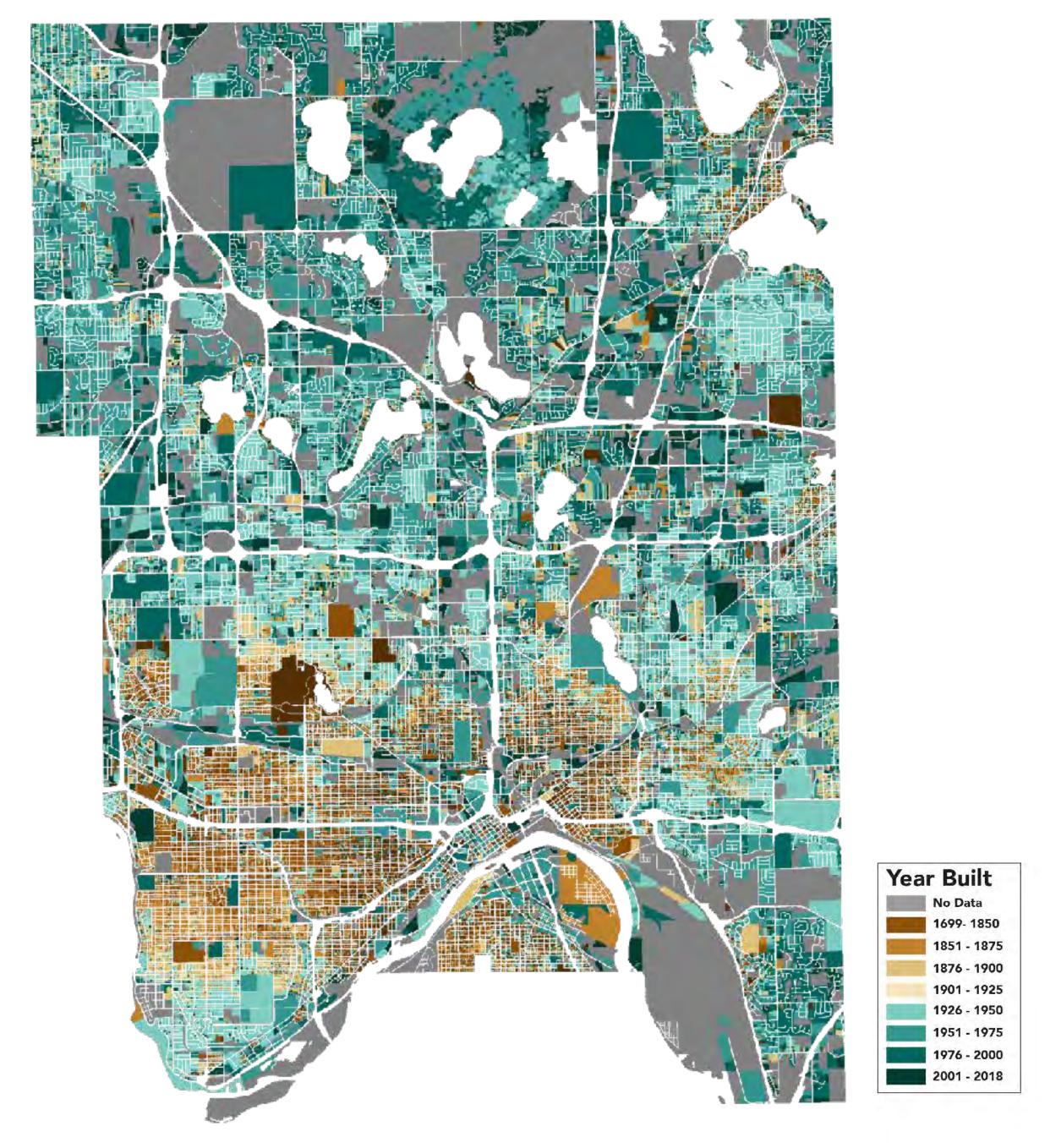




Building Age Ramsey County, MN





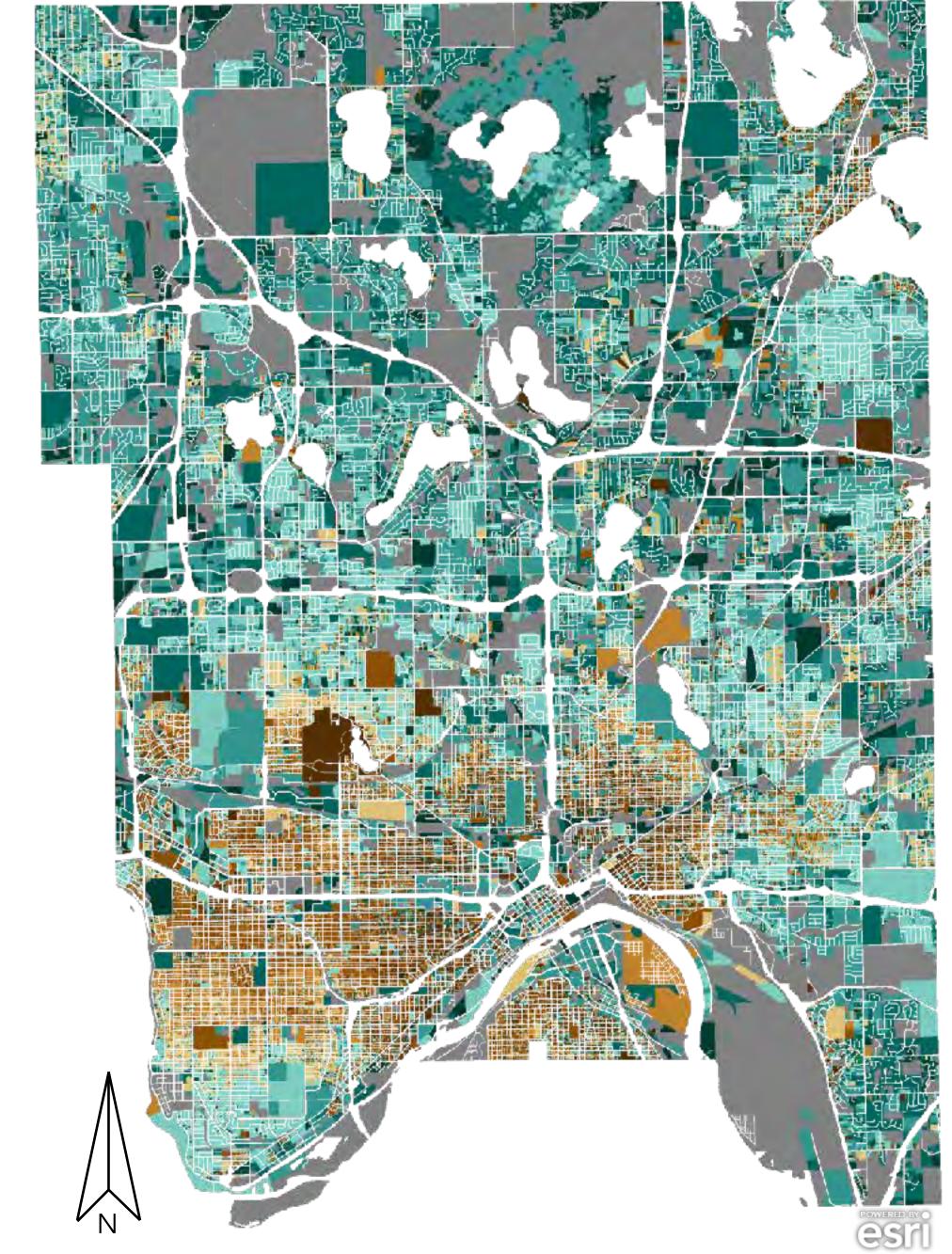


URBAN3

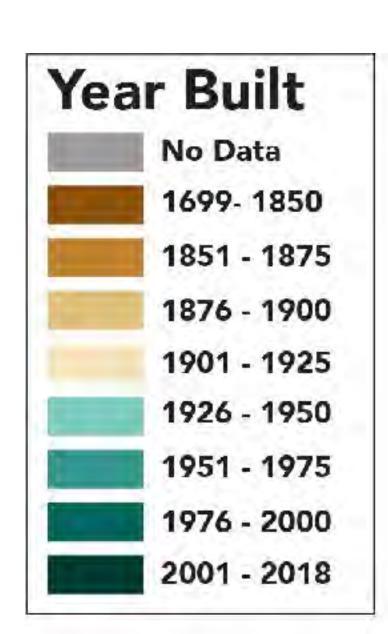
Building Age Ramsey County, MN

Land Area By Building Age

Pre-1900	3%
1900-1920	4%
1921-1930	4%
1931-1945	4%
1946-1960	15%
1961-1980	19%
1981-2000	16%
2001-2020	5%



Building Age Twin Cities, MN



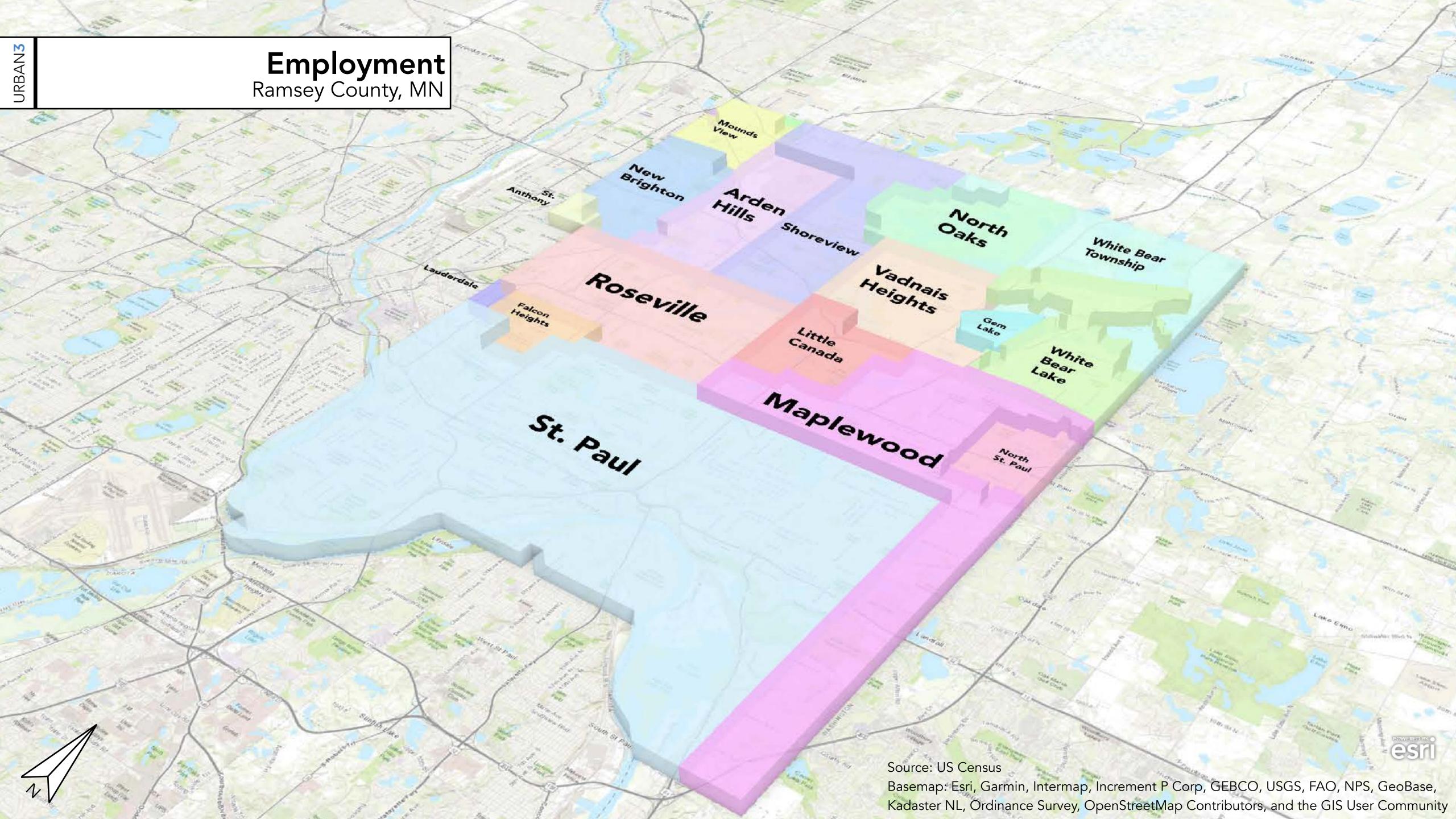


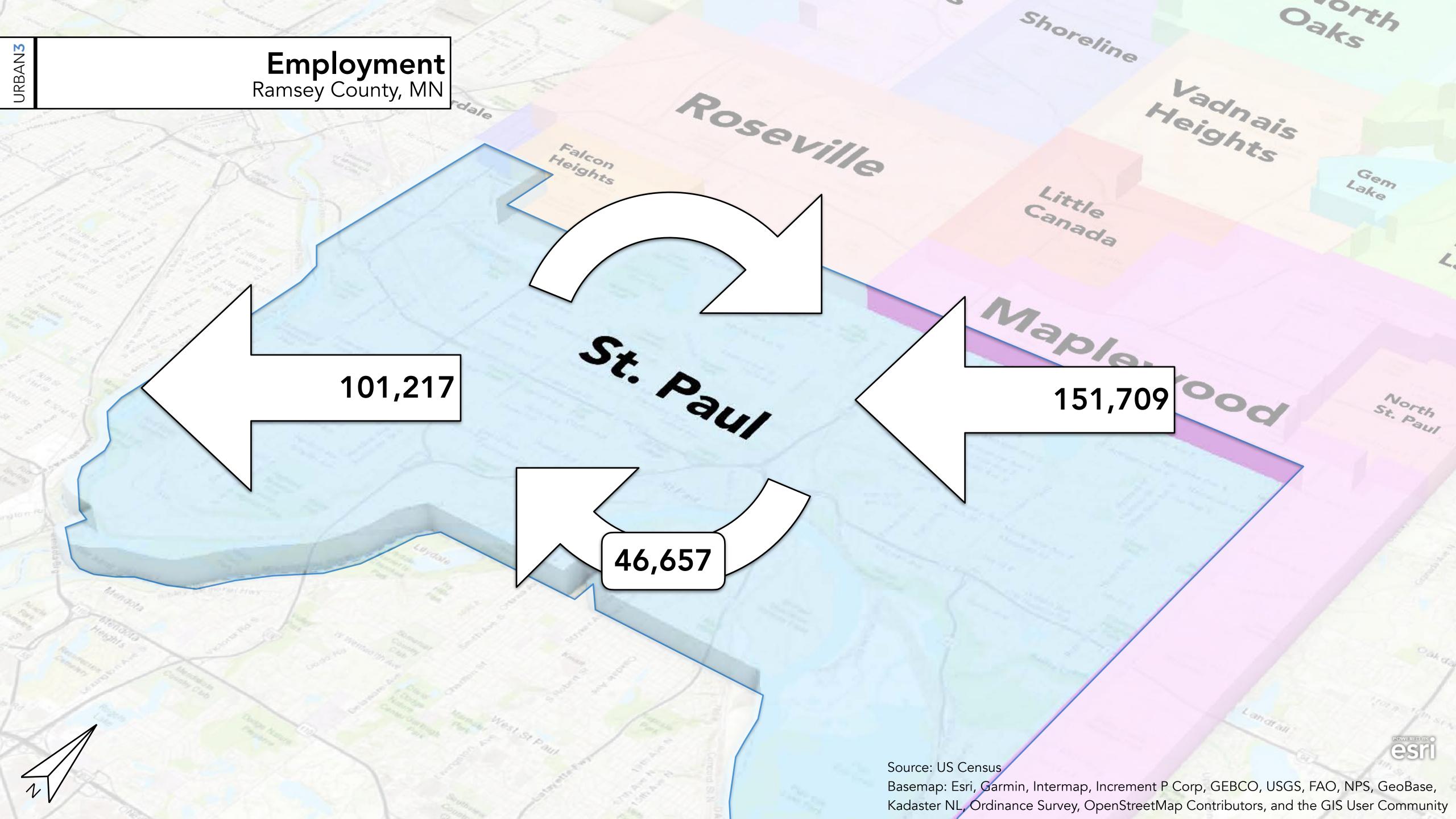


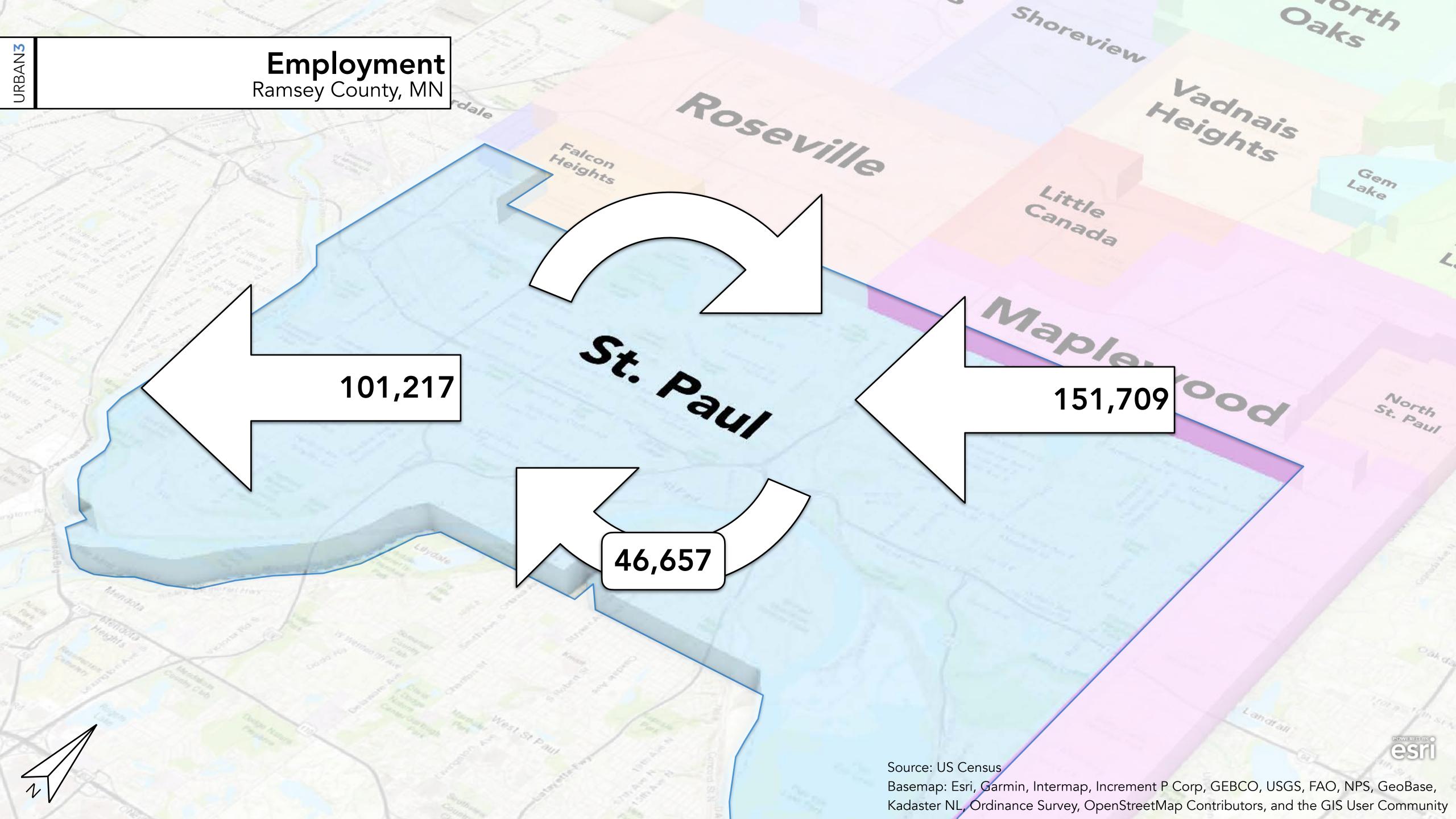


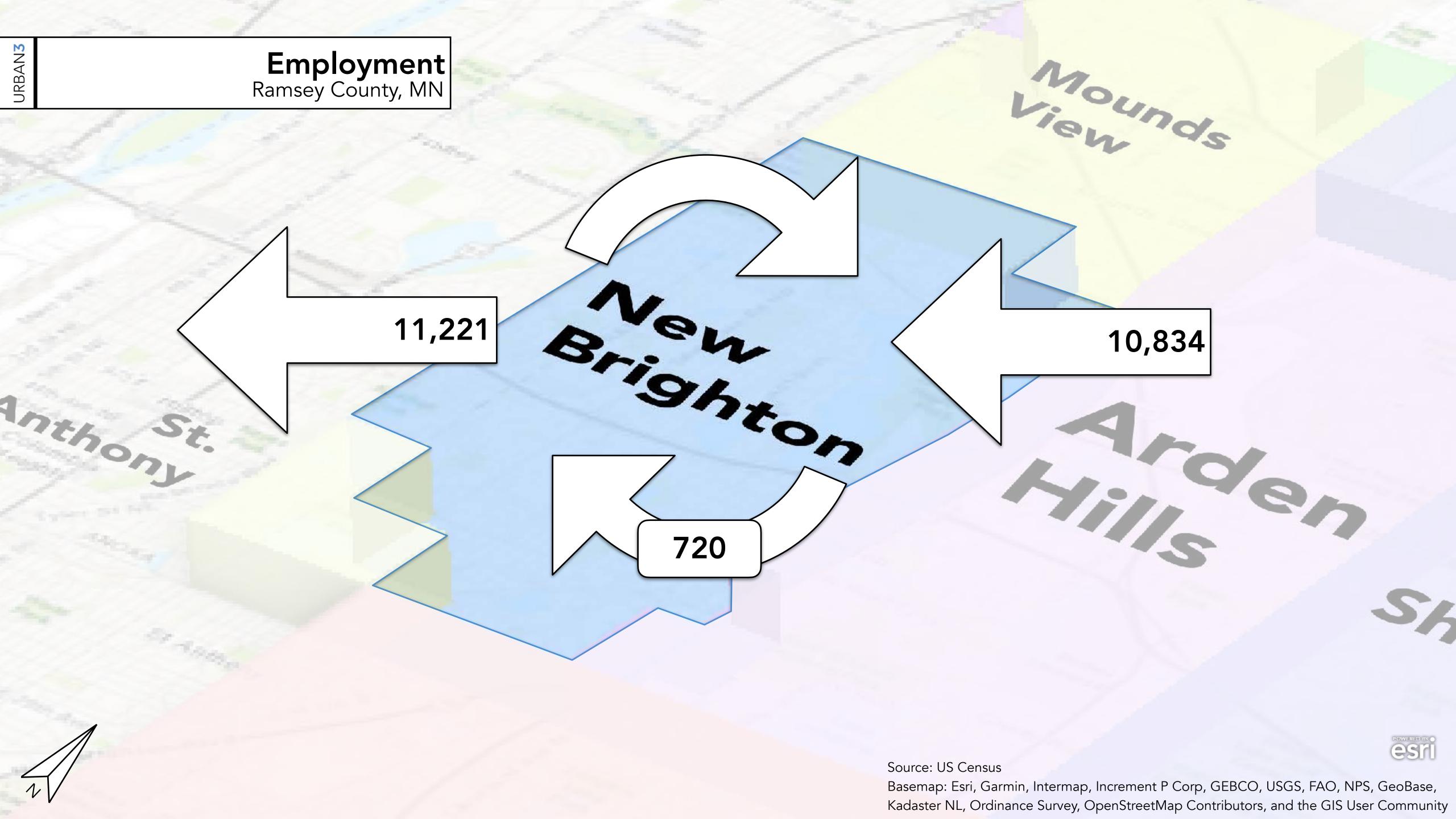


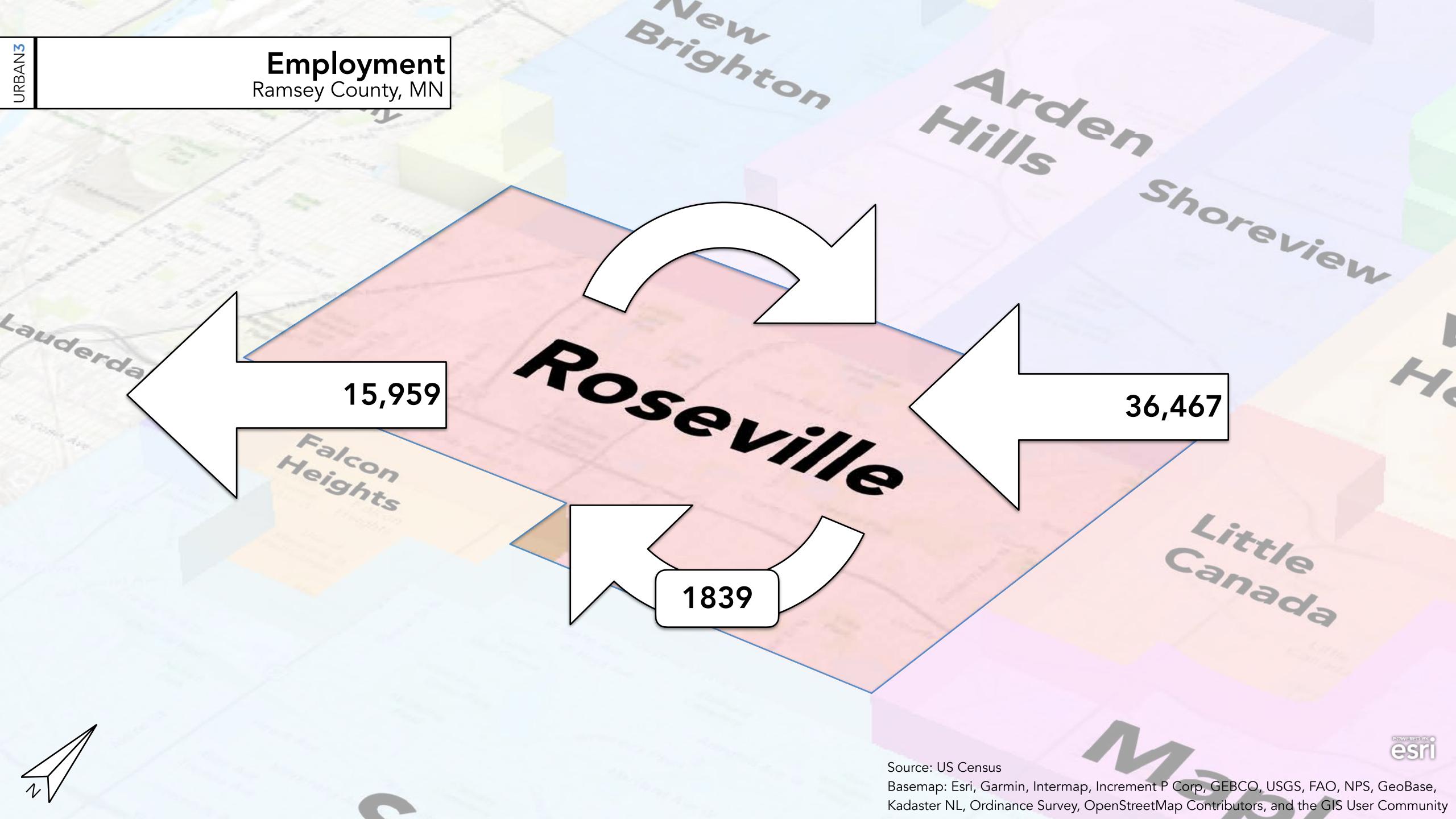
Employment

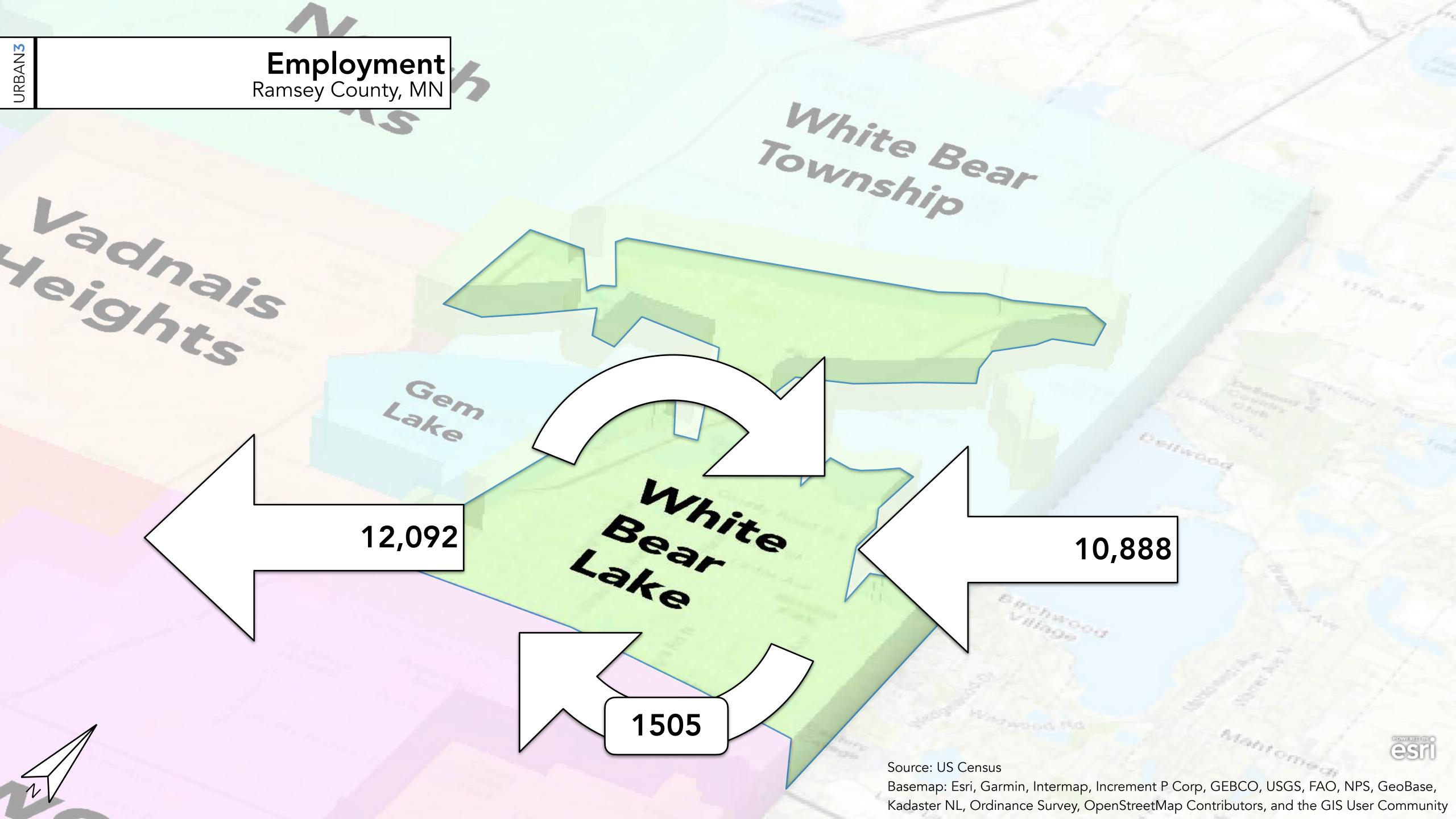


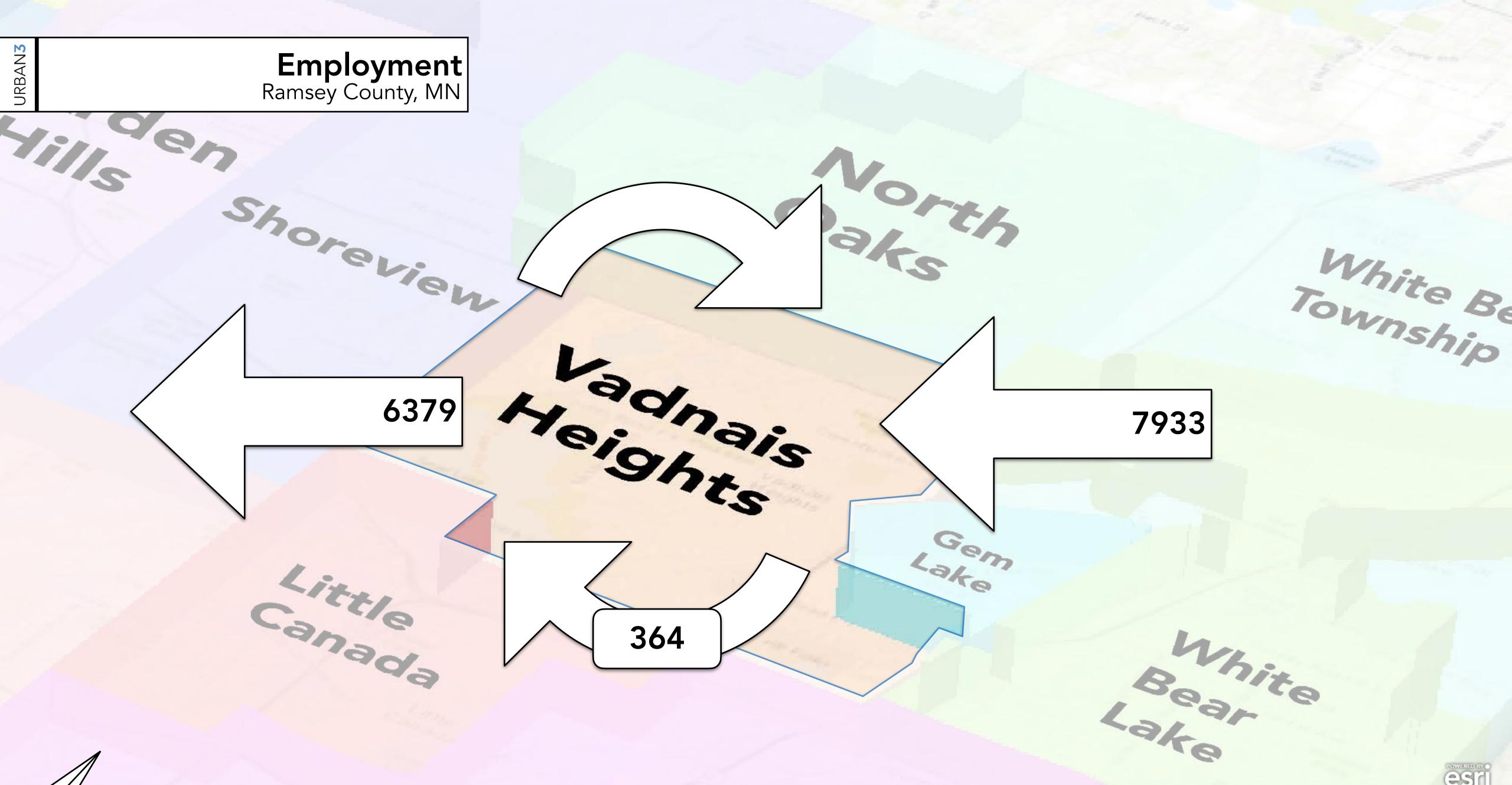


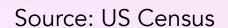




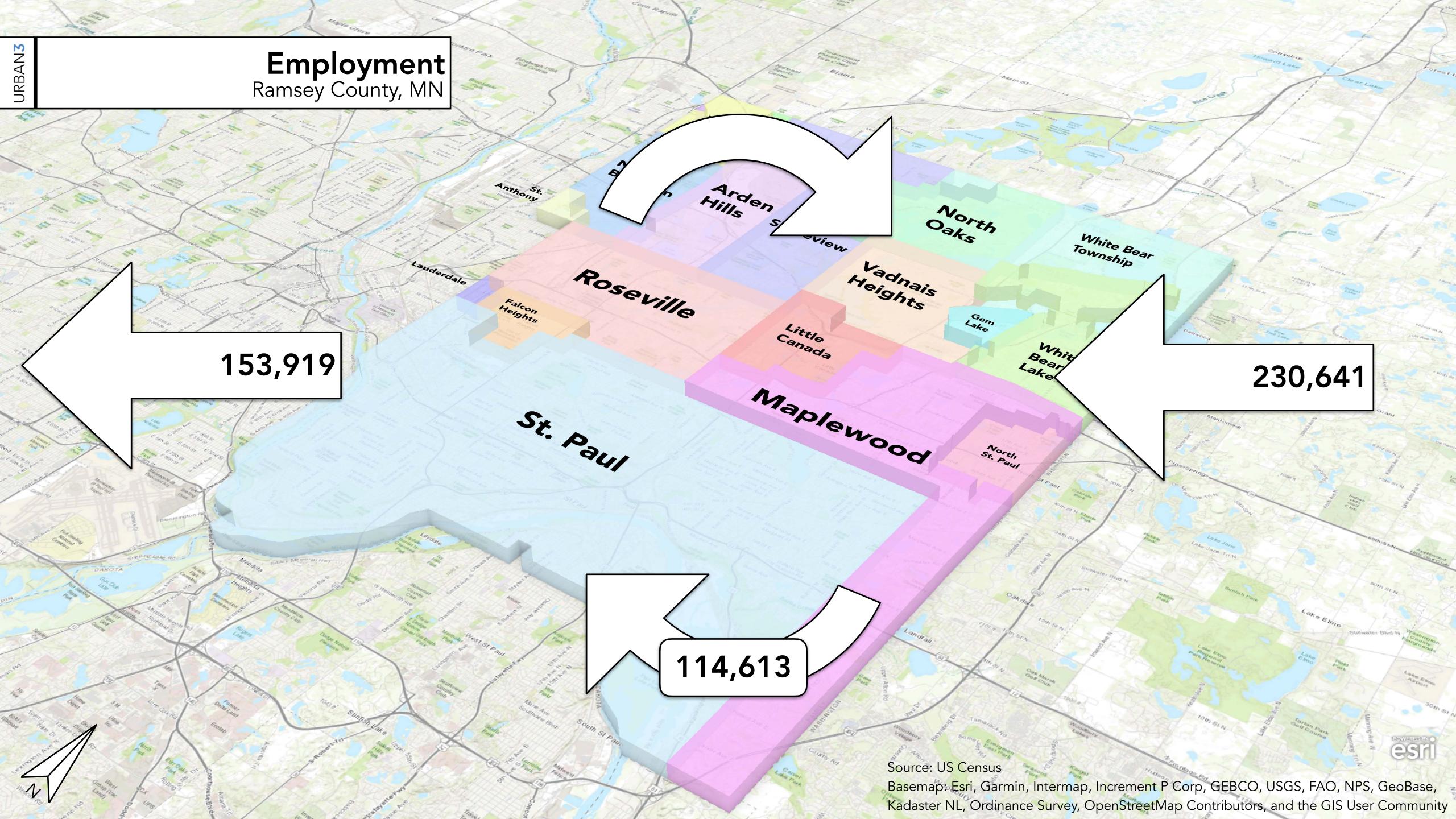


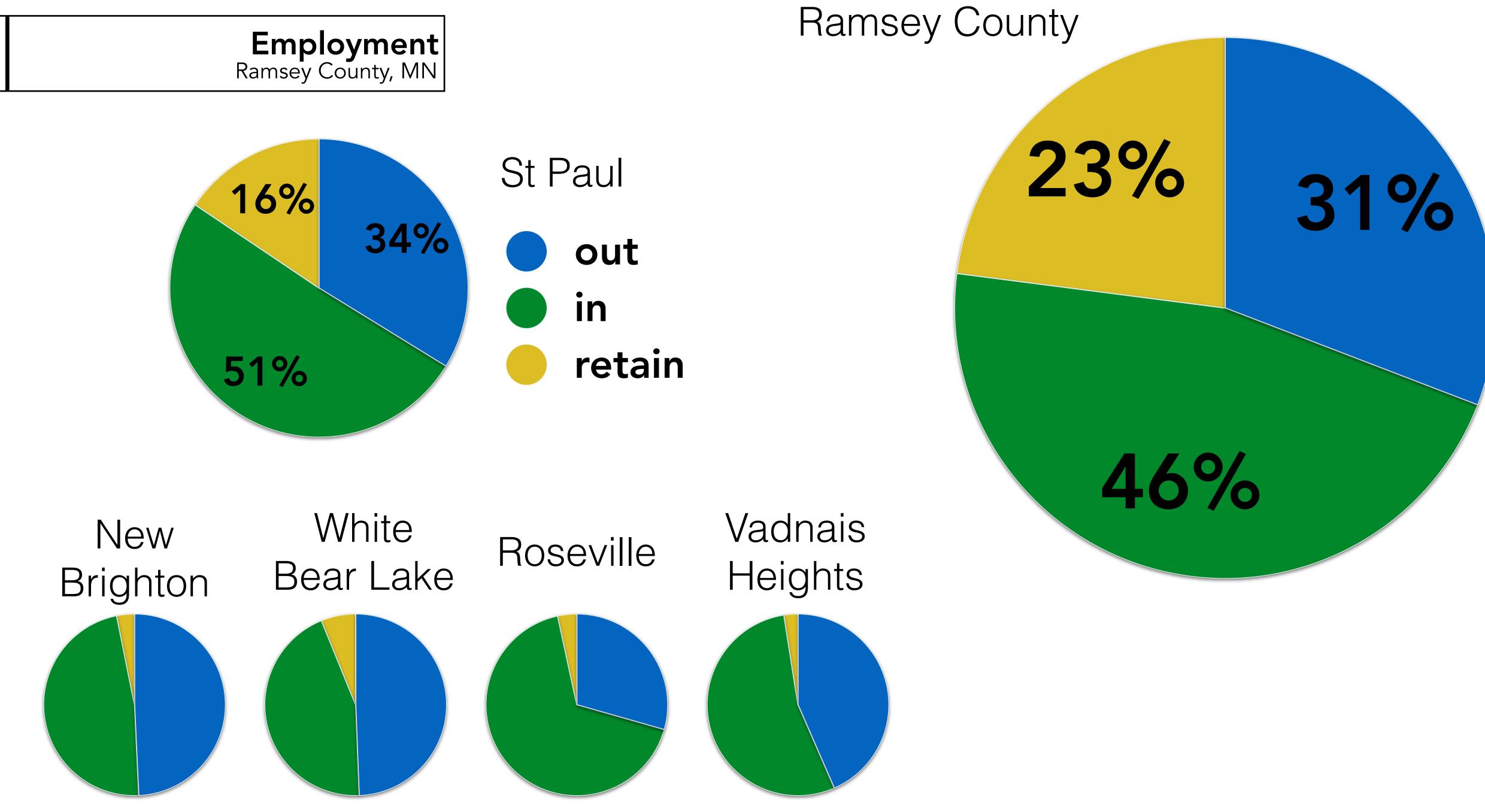






Basemap: Esri, Garmin, Intermap, Increment P Corp, GEBCO, USGS, FAO, NPS, GeoBase, Kadaster NL, Ordinance Survey, OpenStreetMap Contributors, and the GIS User Community





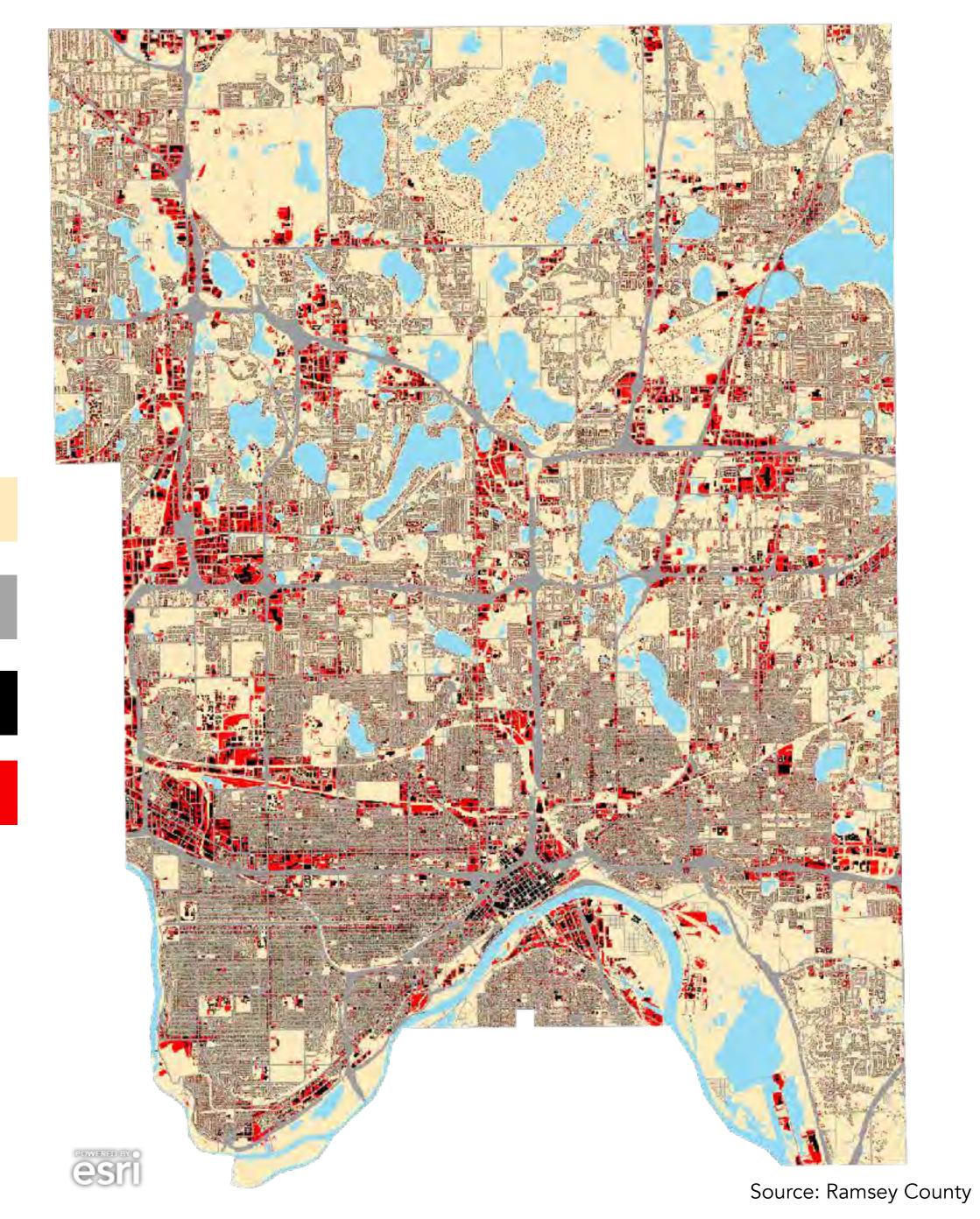


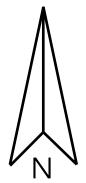


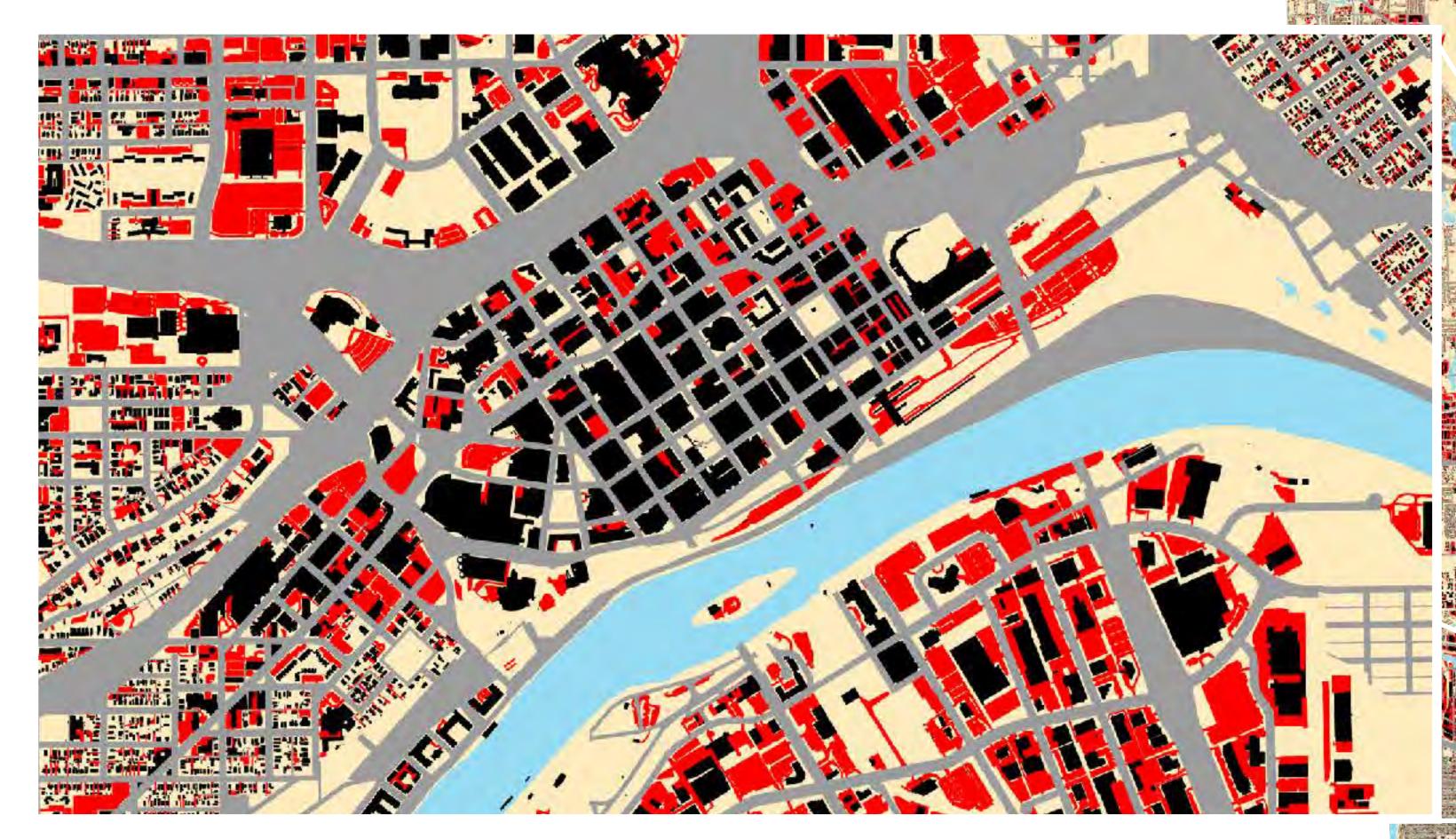
Roads/ROW

Buildings

Parking









Roads/ROW

Parking

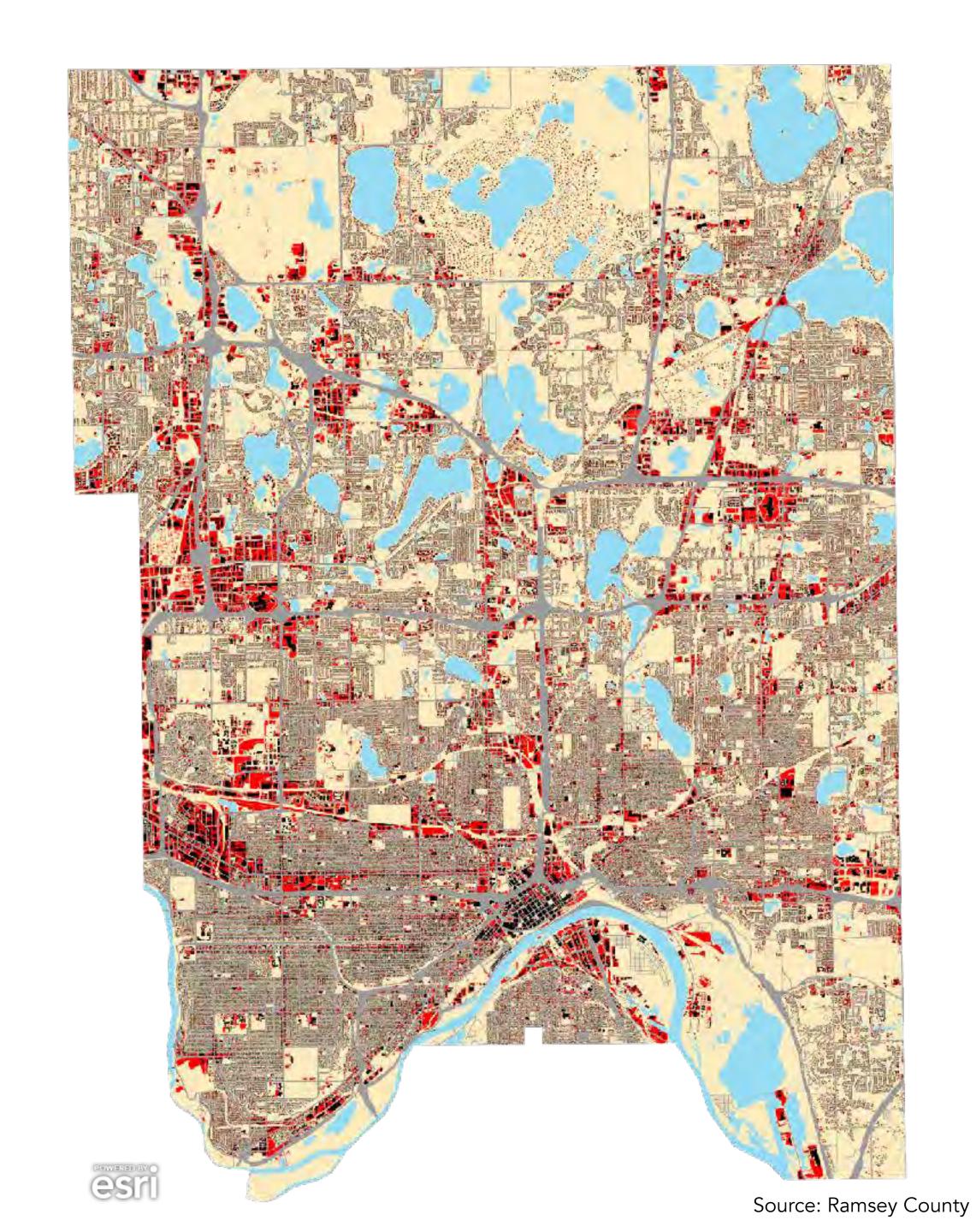




esii

Area

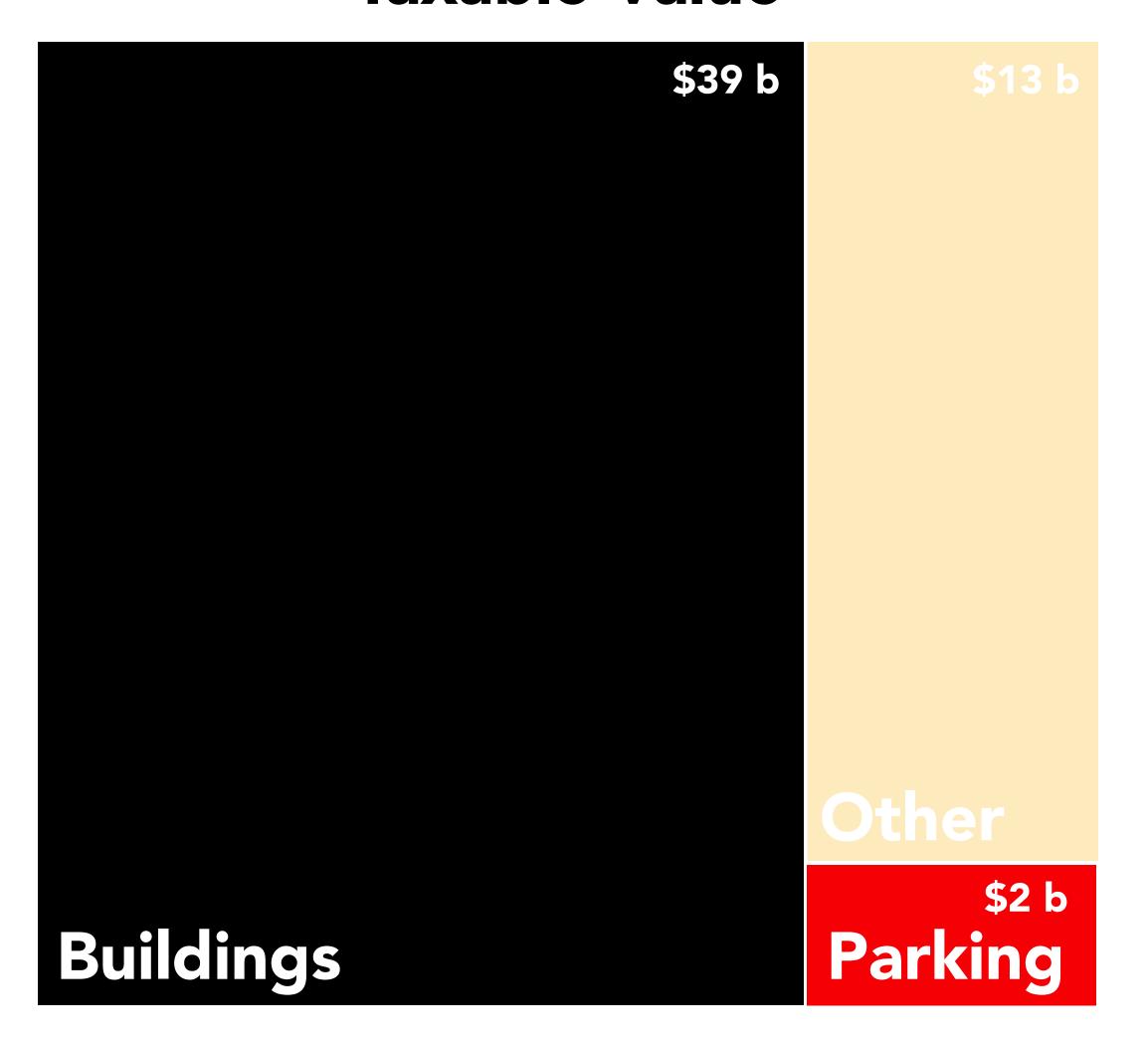
19,569 Acres Roads/ROW 10,992 Acres Buildings 9923 Acres Parking



Area

19,569 Acres Roads/ROW 10,992 Acres Buildings **9,923 Acres** Parking

Taxable Value





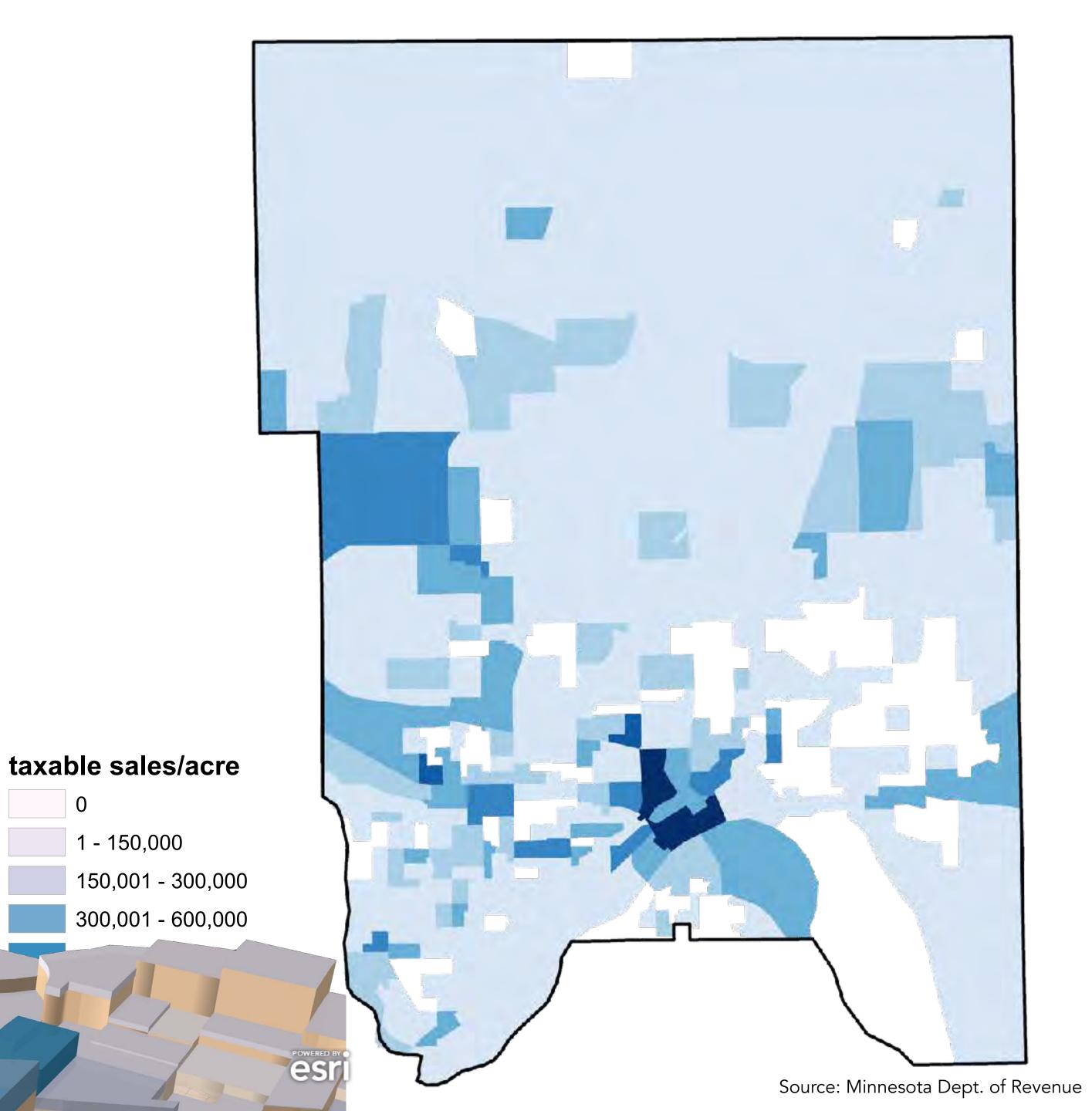


al.

Sales Tax Per Acre

Ramsey Co, MN

Based on 2015 sales tax figures from the Minnesota Dept. of Revenue

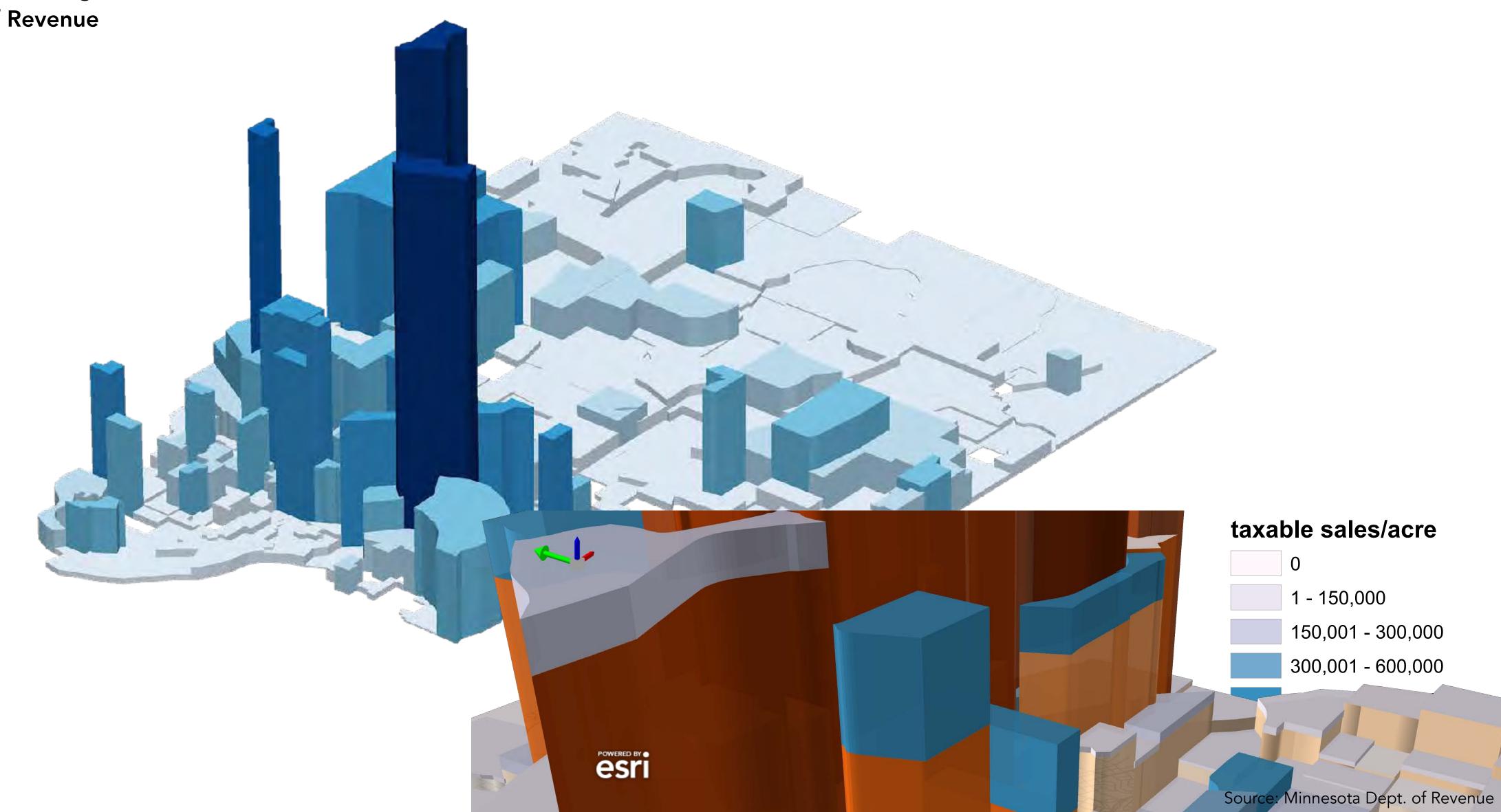


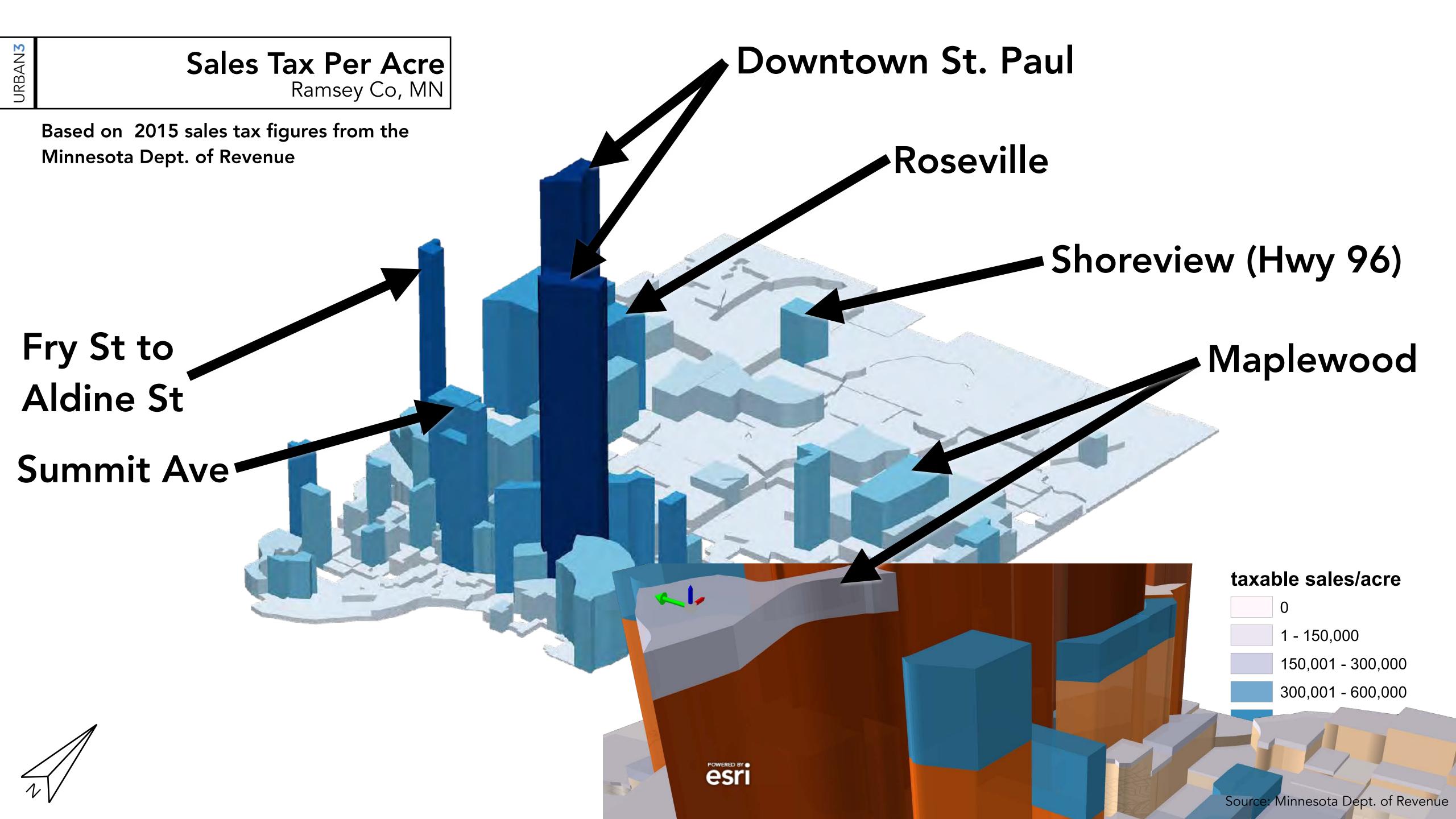
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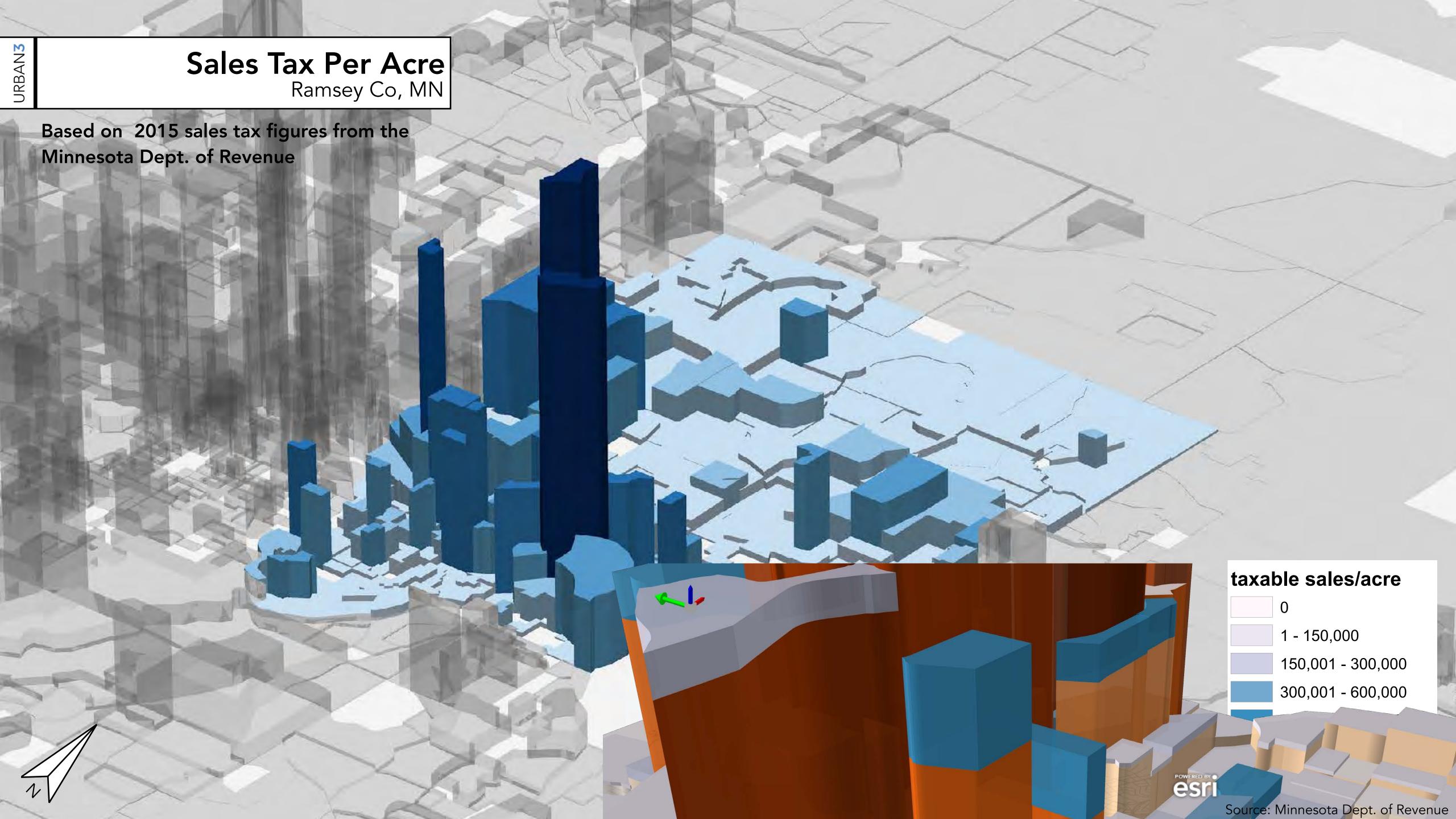
Sales Tax Per Acre

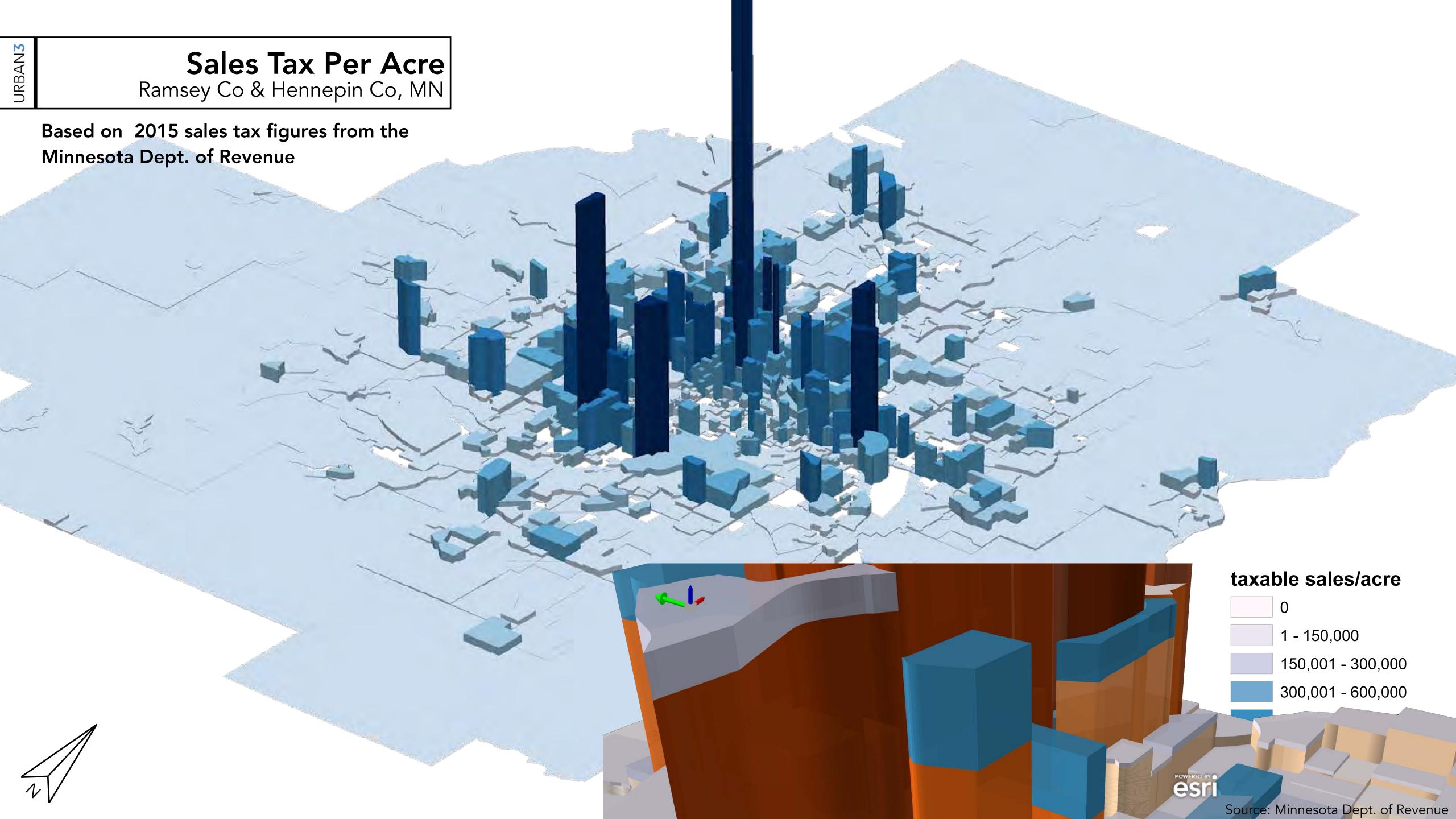
Ramsey Co, MN

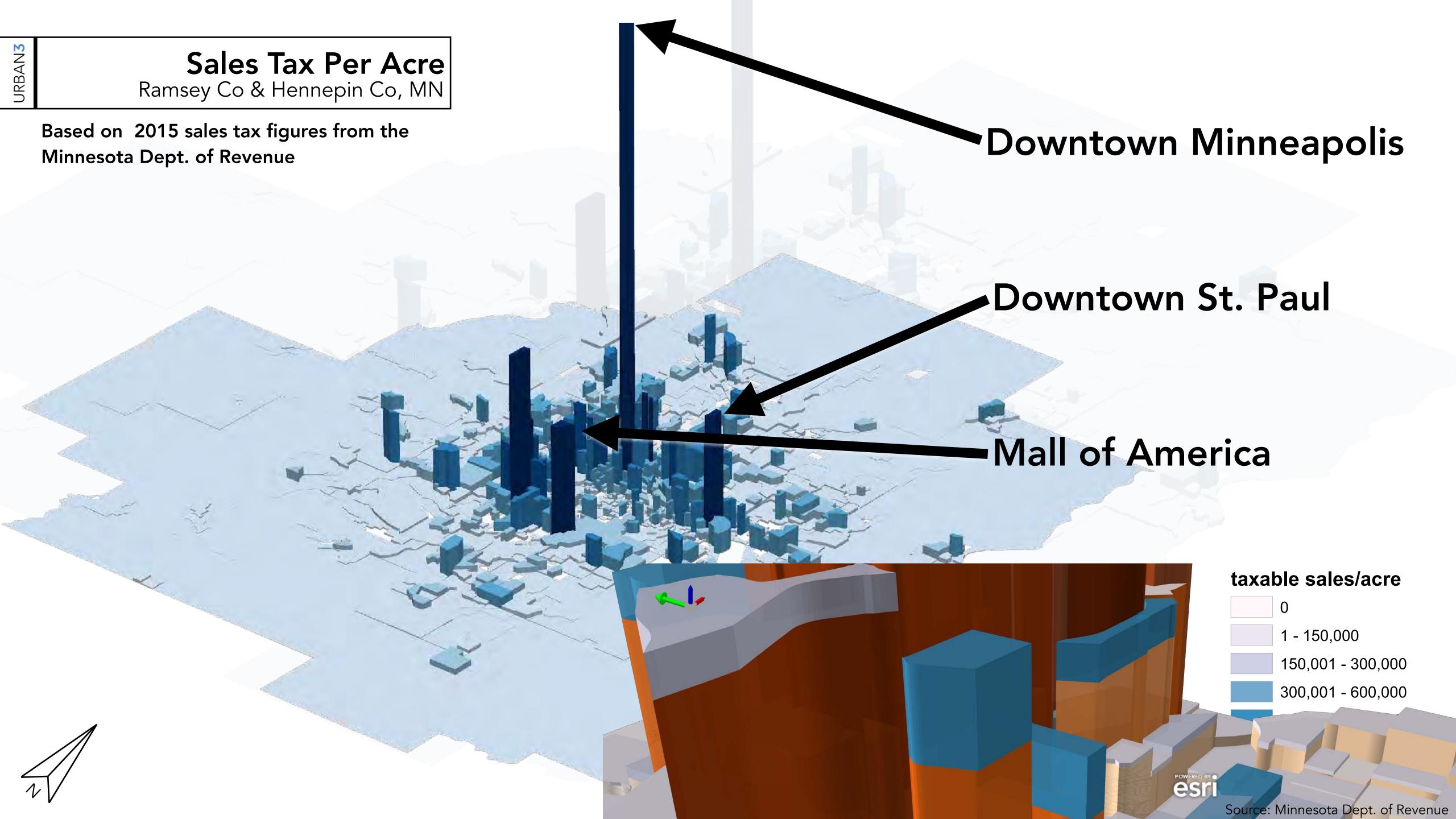
Based on 2015 sales tax figures from the Minnesota Dept. of Revenue







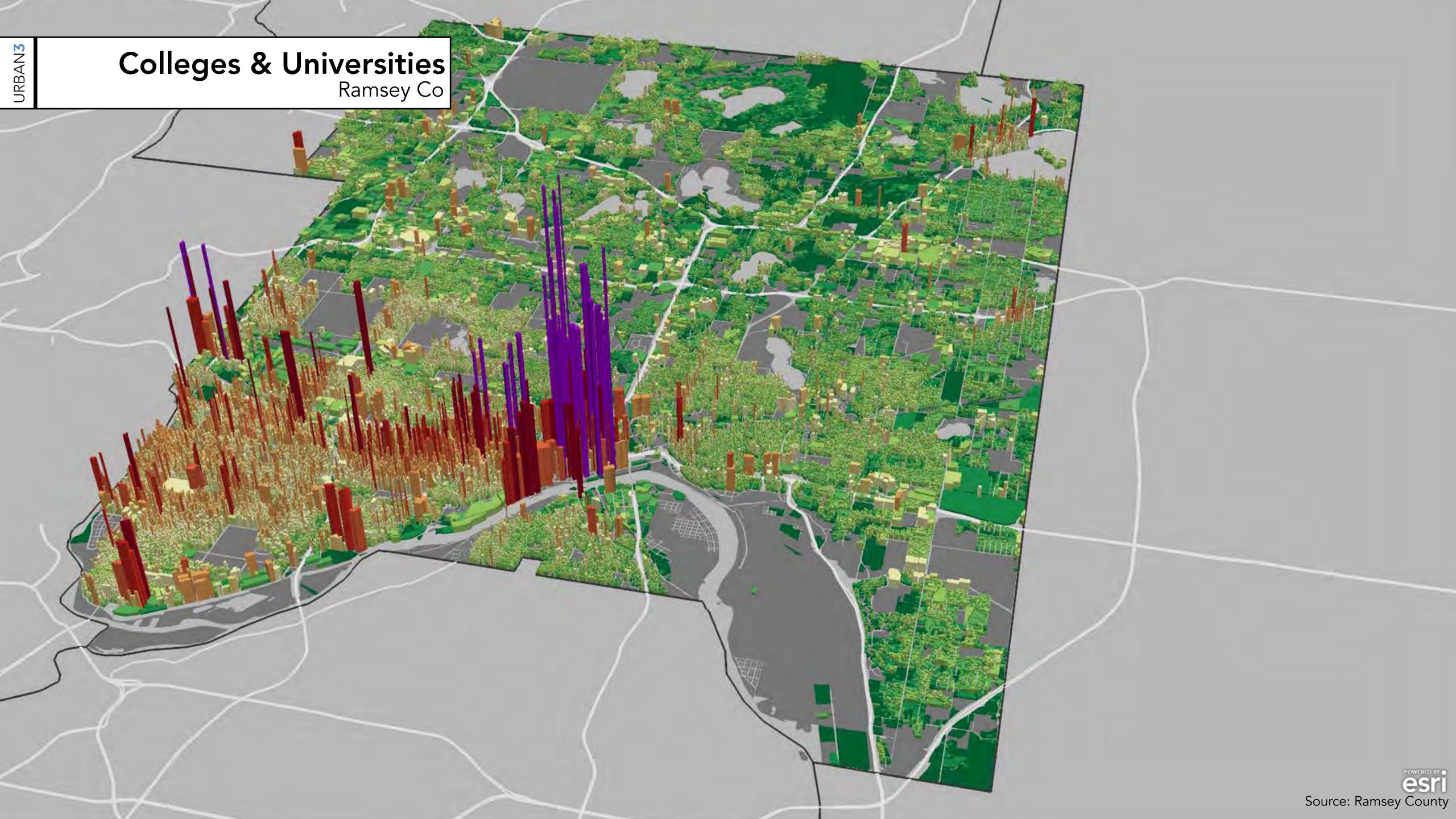


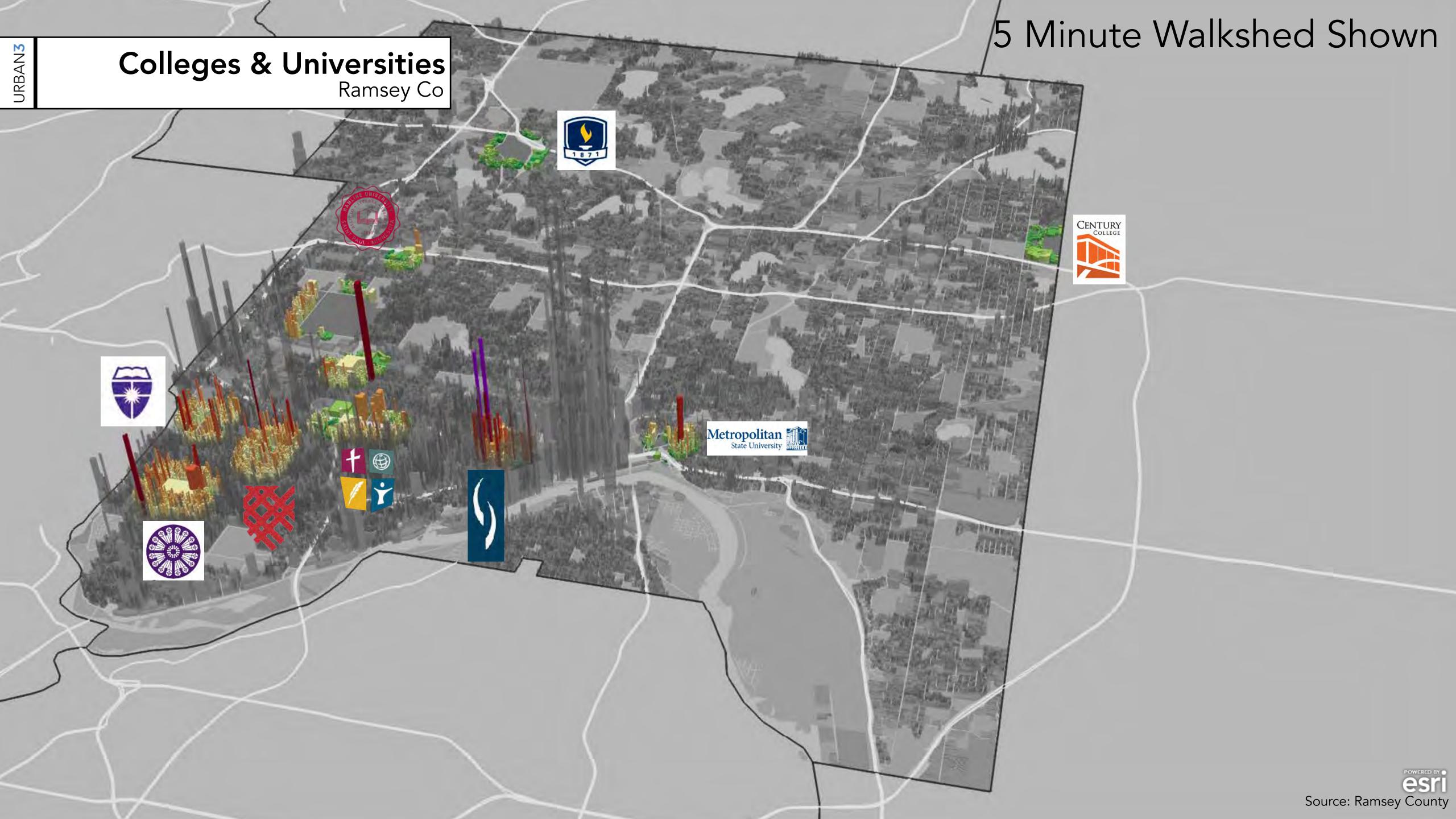






Colleges







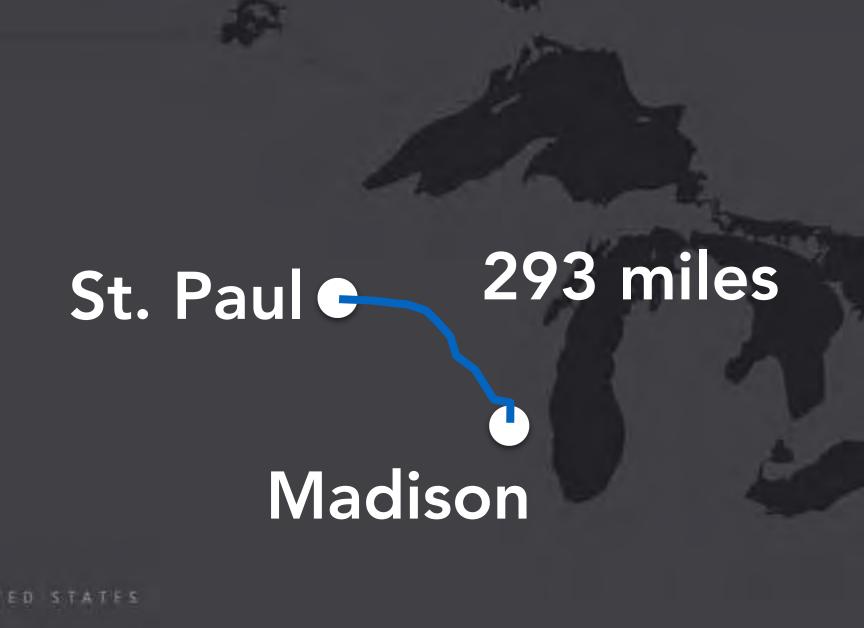


Infrastructure

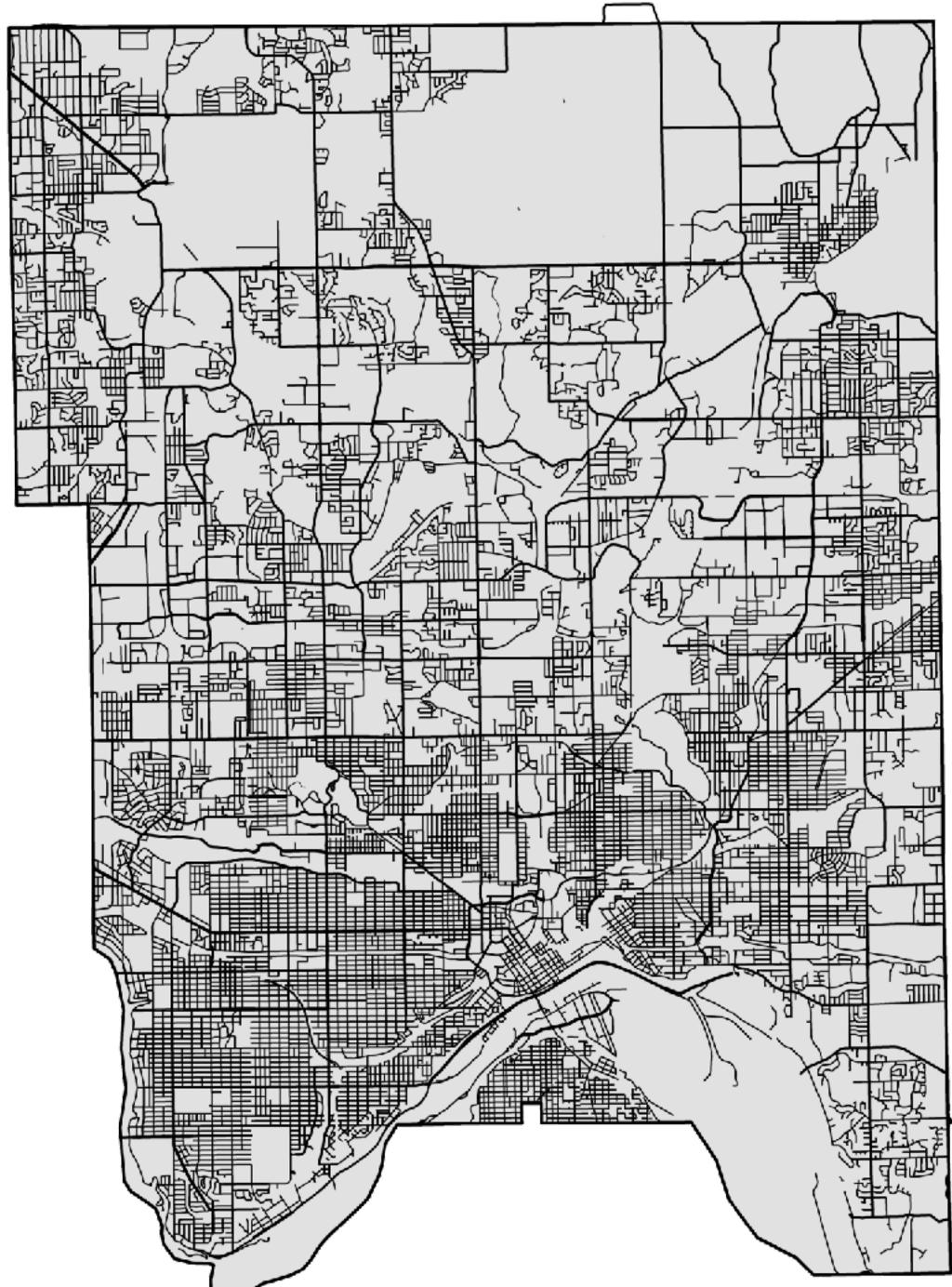
The economics infrastructure

Infrastructure Ramsey Co, MN

Ramsey County Works
Maintained Roads



Infrastructure Ramsey Co, MN



Source: Ramsey County

Infrastructure Ramsey Co, MN

All city and county roads (2 lane)

1892 miles

St. Paul

Sacramento

Source: Ramsey County





Fiscal Disparity



Tax Base Sharing

*** HOW TAX-BASE SHARING WORKS

Local taxing jurisdictions contribute 40% of growth in commercial, industrial, and public utility property tax base since 1971 into an area-wide shared pool of tax base. Local property tax administrators distribute the shared pool of tax base.

- Communities with below-average property tax value per person receive a somewhat larger share of the area-wide tax base.
- Communities with above-average property tax value per person receive a somewhat smaller share of the areawide tax base.



Population

Residential Specialization Net Recipients

Developed Net Contributors

Commercial Growth

Undeveloped Net Recipients

Commercial Specialization Net Contributors

Fiscal Disparity Contribution 7-County Metro Area, MN

Fiscal Disparity contribution
by municipality

FD Contribution

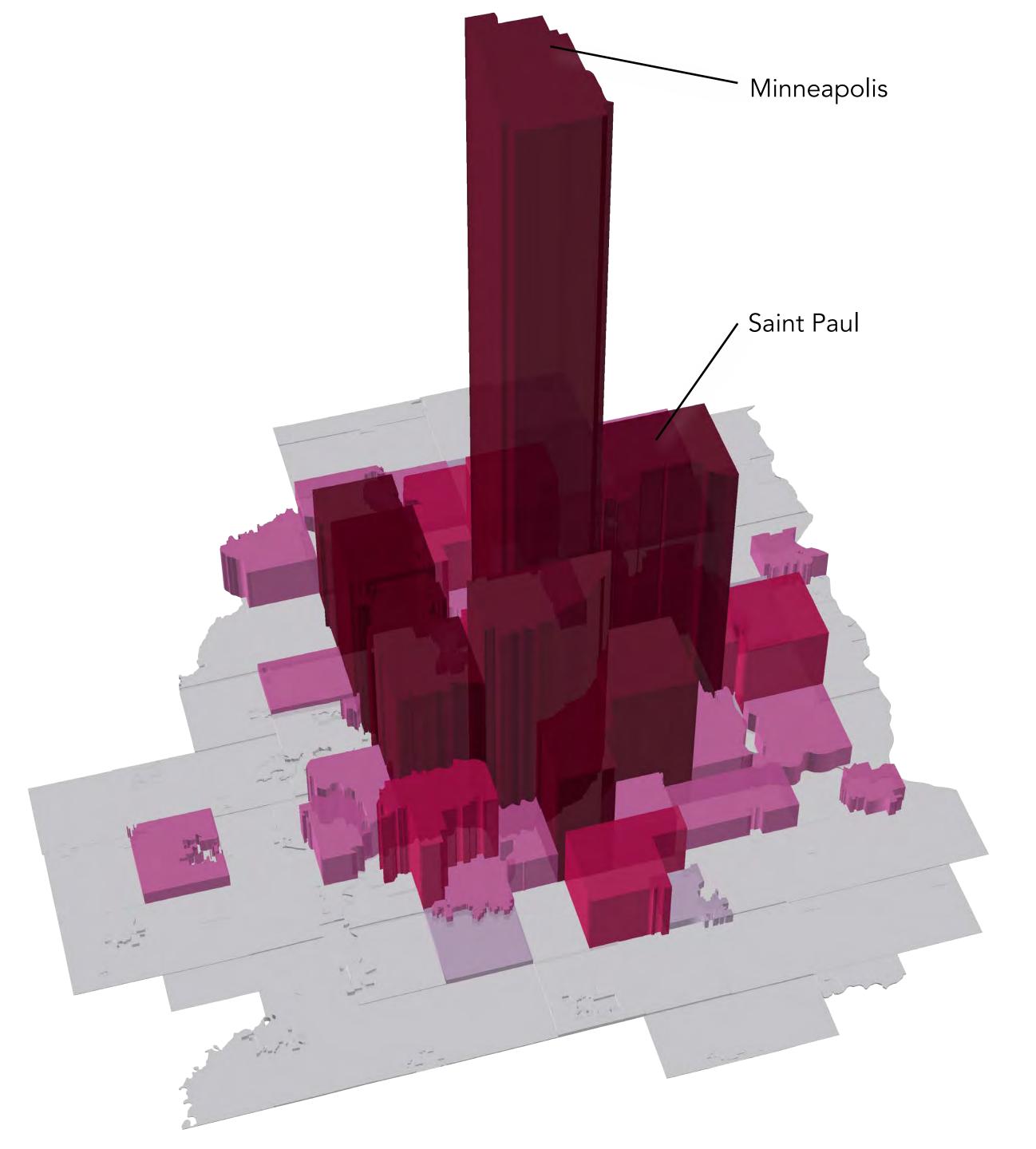
0 - 500,000

500,001 - 1,000,000

1,000,001 - 5,000,000

5,000,001 - 10,000,000

10,000,001 - 54,435,694





Source: Minnesota Dept. of Revenue

Fiscal Disparity Distribution 7-County Metro Area, MN

Fiscal Disparity

distribution (payback)

by municipality

FD Distribution

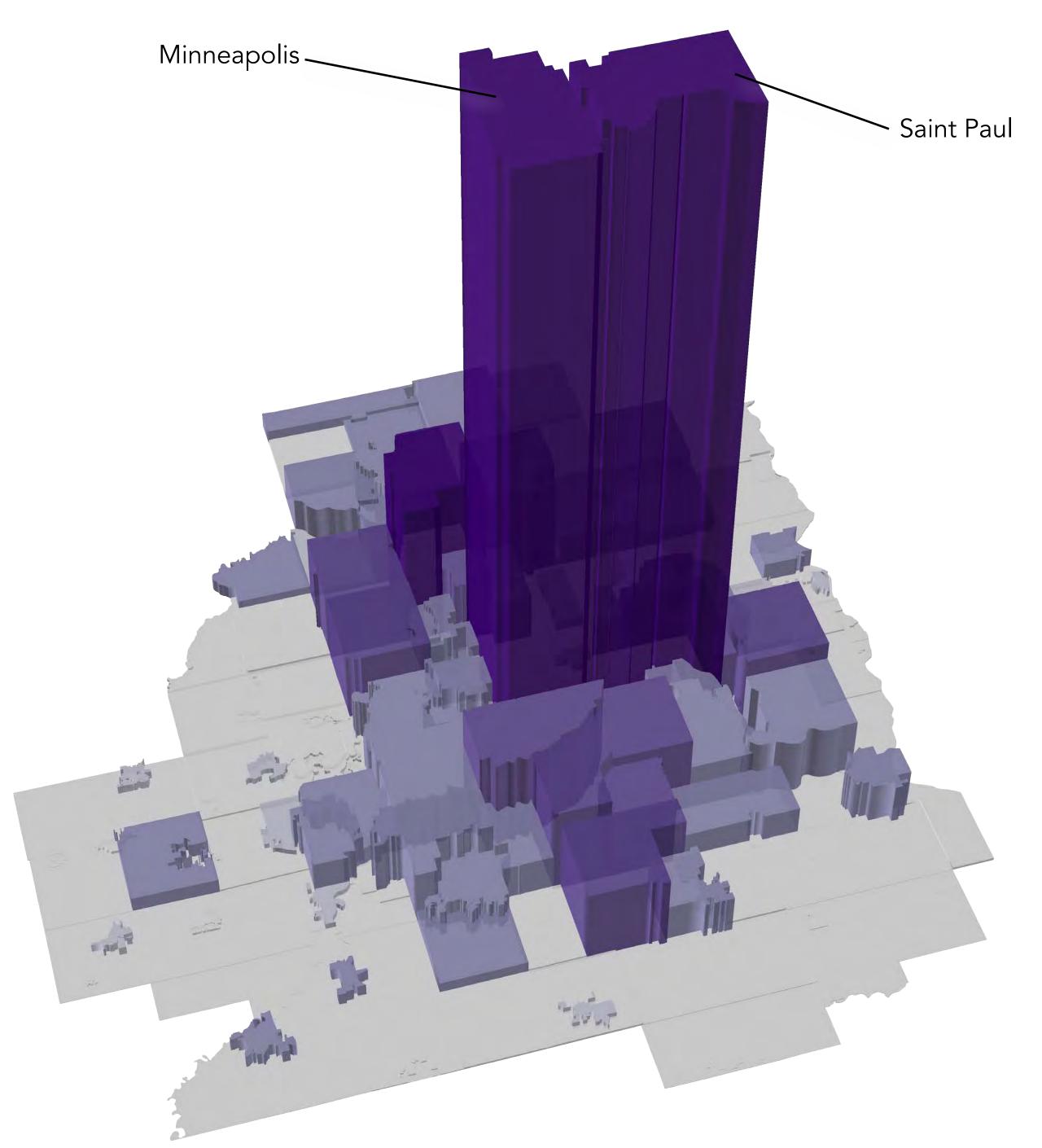
0 - 500,000

500,001 - 1,000,000

1,000,001 - 5,000,000

5,000,001 - 10,000,000

10,000,001 - 52,498,853



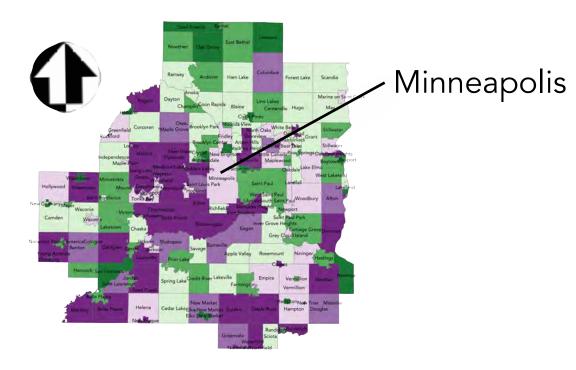


Source: Minnesota Dept. of Revenue

7-County Metro Area, MN

Top Net Recipients

Place	Contribution	Distribution	Net Change
St. Paul	22,956,879	52,498,853	29,541,974
Brooklyn Park	7,561,349	12,878,011	5,316,662
Coon Rapids	6,355,191	10,350,803	3,995,612
Brooklyn Center Columbia	2,635,082	6,505,797	3,870,715
Heights	555,792	4,149,906	3,594,114
Andover	1,055,282	4,264,789	3,209,507
Crystal	1,088,334	3,999,304	2,910,970
Cottage Grove	2,080,062	4,933,374	2,853,312
South St. Paul	1,099,836	3,616,583	2,516,747



Key Map

FD Contribution/FD Received



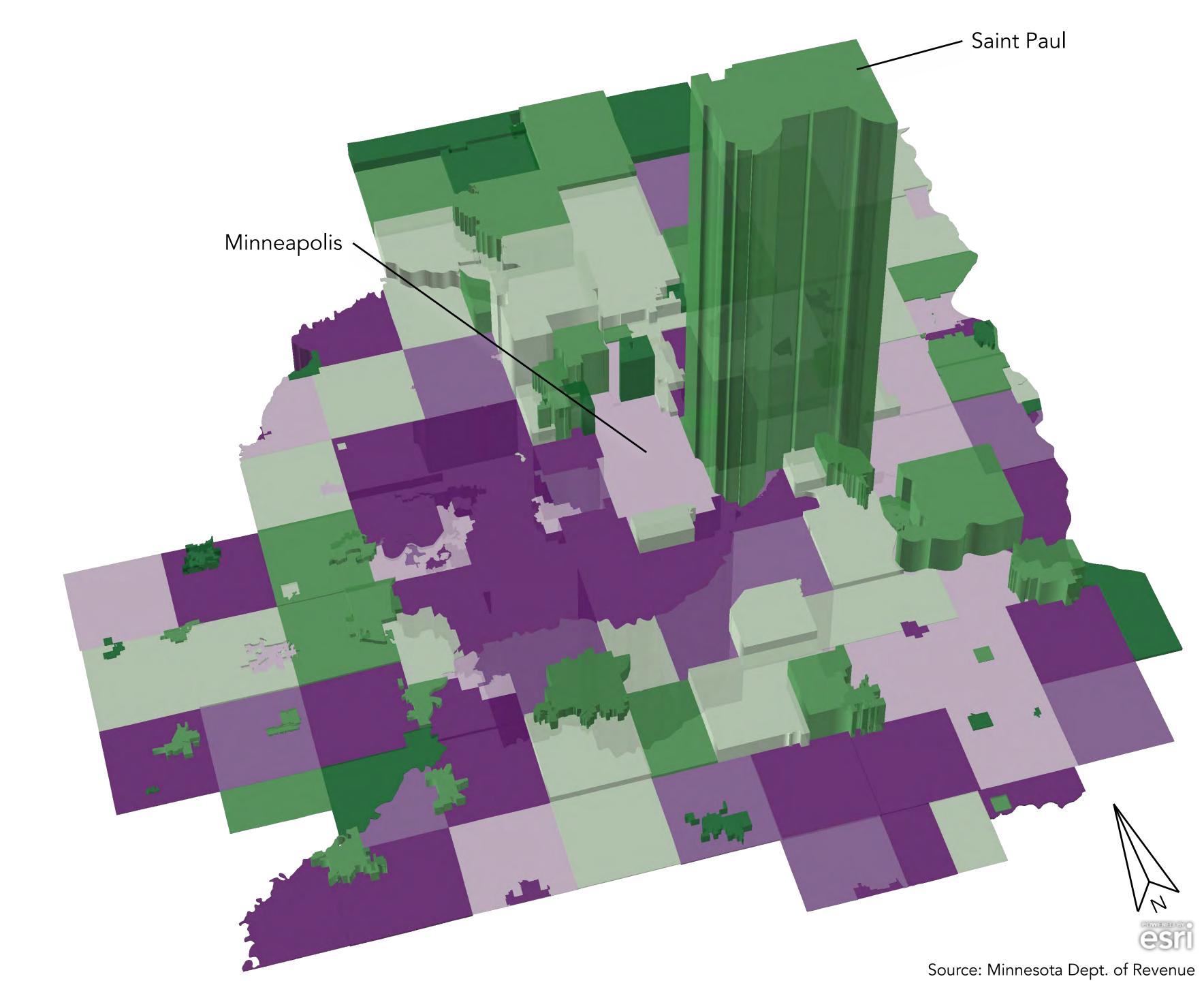
0.51 - 0.75

0.76 - 1.00

1.01 - 2.00

2.01 - 5.00

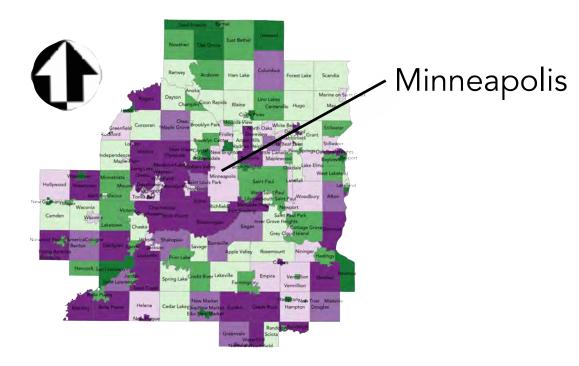
5.01 - 17.14



7-County Metro Area, MN

Top Net Contributors

-		
Contribution	Distribution	Net
20,609,437	8,103,749	-12,505,688
15,104,618	4,628,586	-10,476,032
13,311,268	3,566,532	-9,744,736
10,679,187	2,636,381	-8,042,806
13,817,644	6,152,077	-7,665,567
12,847,851	7,037,776	-5,810,075
11,121,628	5,953,103	-5,168,525
8,628,777	3,589,374	-5,039,403
5,880,892	1,617,771	-4,263,121
54,435,694	51,125,630	-3,310,064
	20,609,437 15,104,618 13,311,268 10,679,187 13,817,644 12,847,851 11,121,628 8,628,777 5,880,892	20,609,437 8,103,749 15,104,618 4,628,586 13,311,268 3,566,532 10,679,187 2,636,381 13,817,644 6,152,077 12,847,851 7,037,776 11,121,628 5,953,103 8,628,777 3,589,374 5,880,892 1,617,771



Key Map

FD Contribution/FD Received

0.00 - 0.50

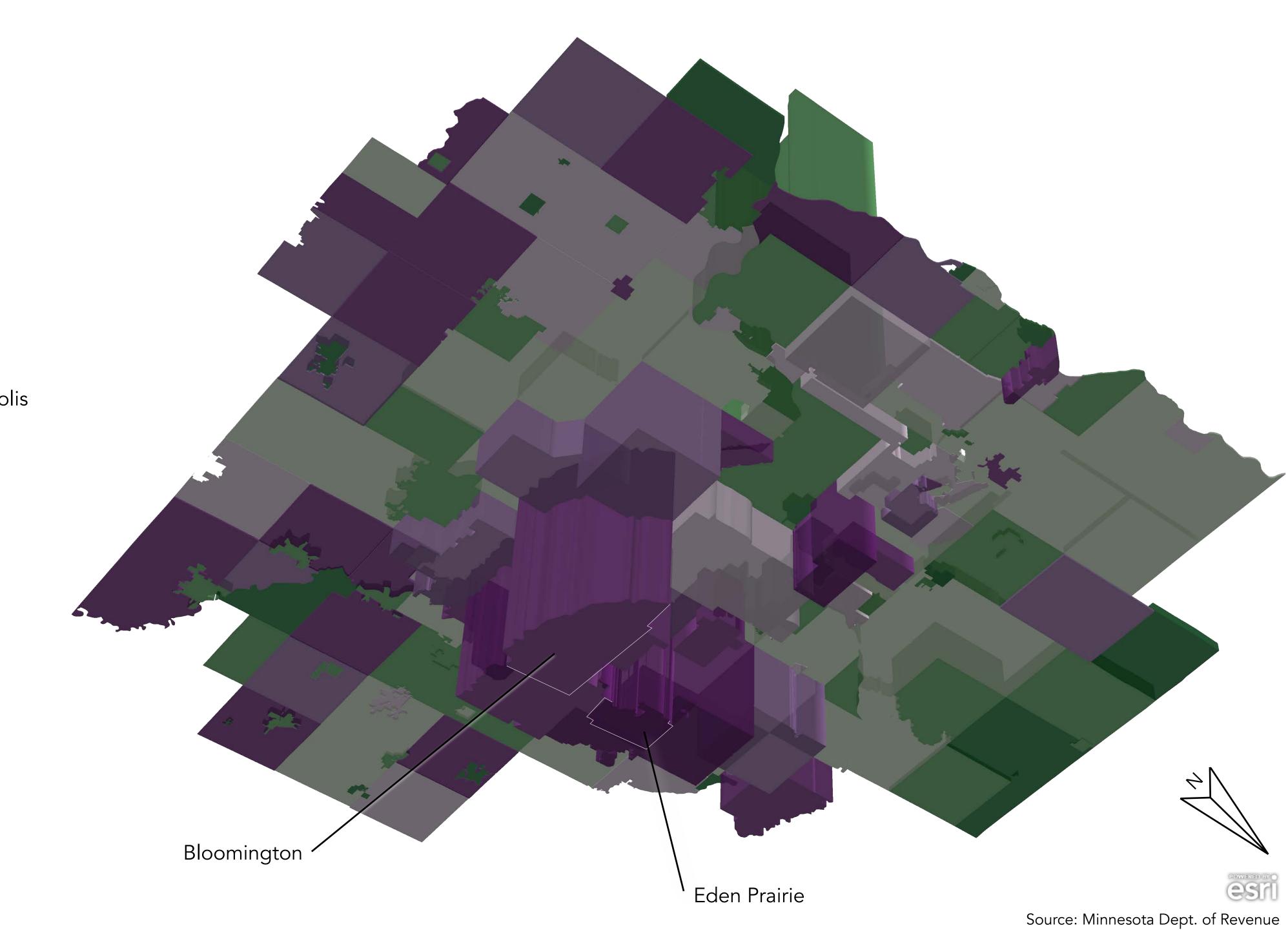
0.51 - 0.75

0.76 - 1.00

1.01 - 2.00

2.01 - 5.00

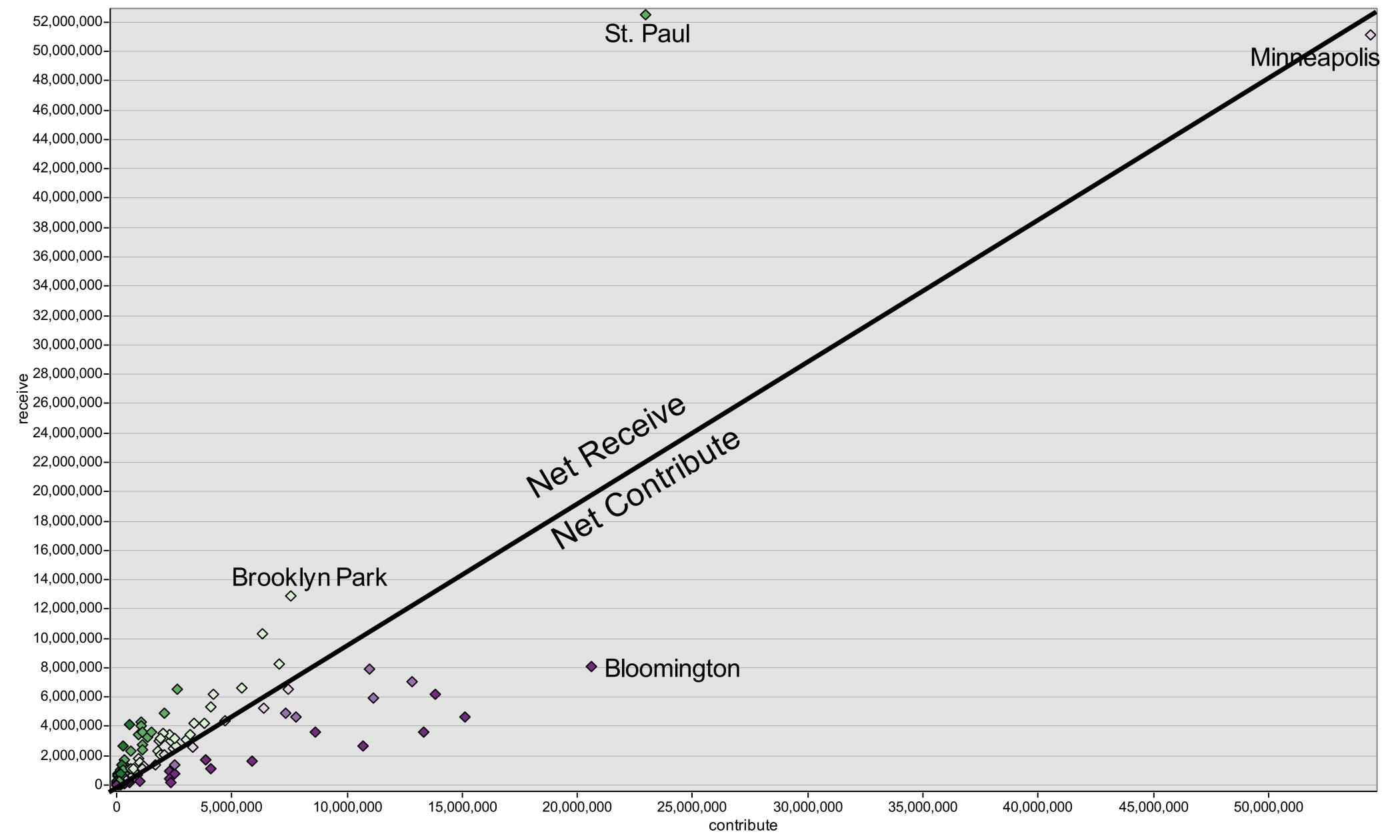
5.01 - 17.14





7-County Metro Area, MN









Land Value Analysis

The economics of land valuation.

Behavioral Economics





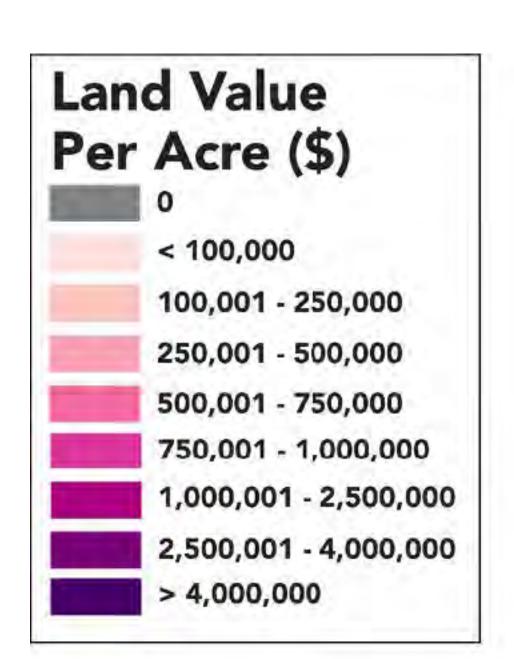




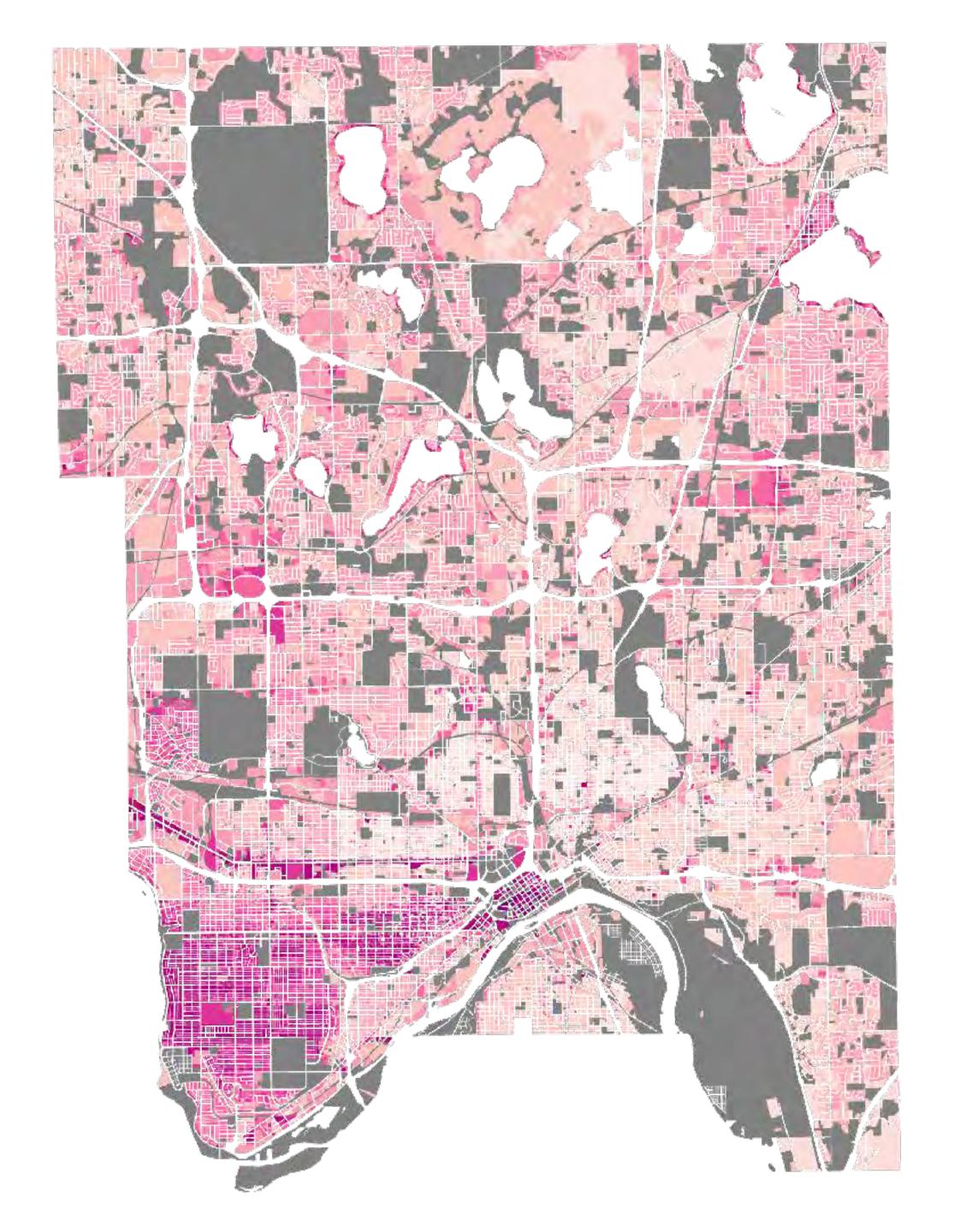
MARKEI FURCES

Land Value Per Acre

Ramsey Co, MN









Land Value Per Acre

Downtown St. Paul, MN



Land Value Per Acre (\$) < 100,000

100,001 - 250,000

250,001 - 500,000

500,001 - 750,000

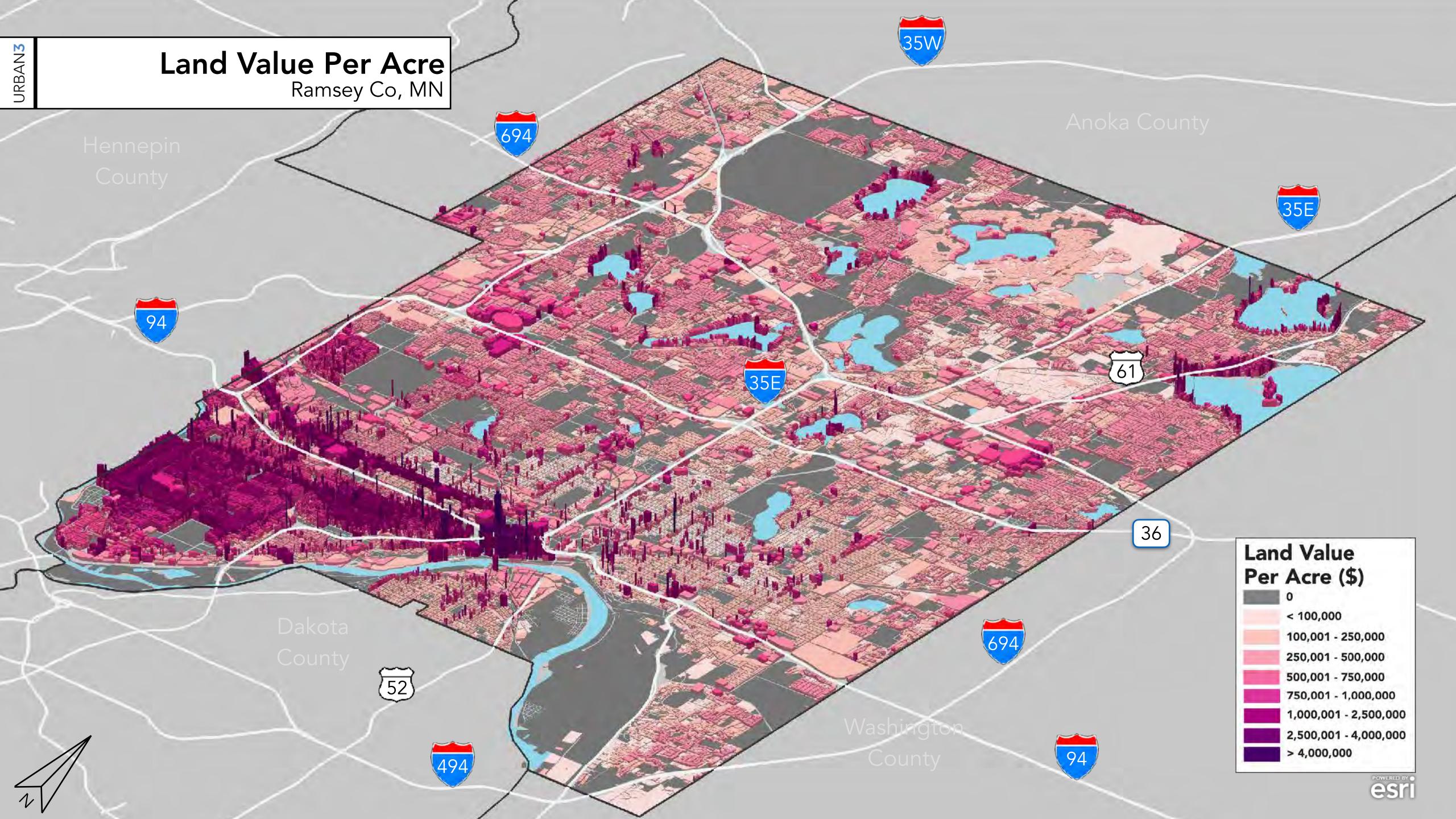
750,001 - 1,000,000

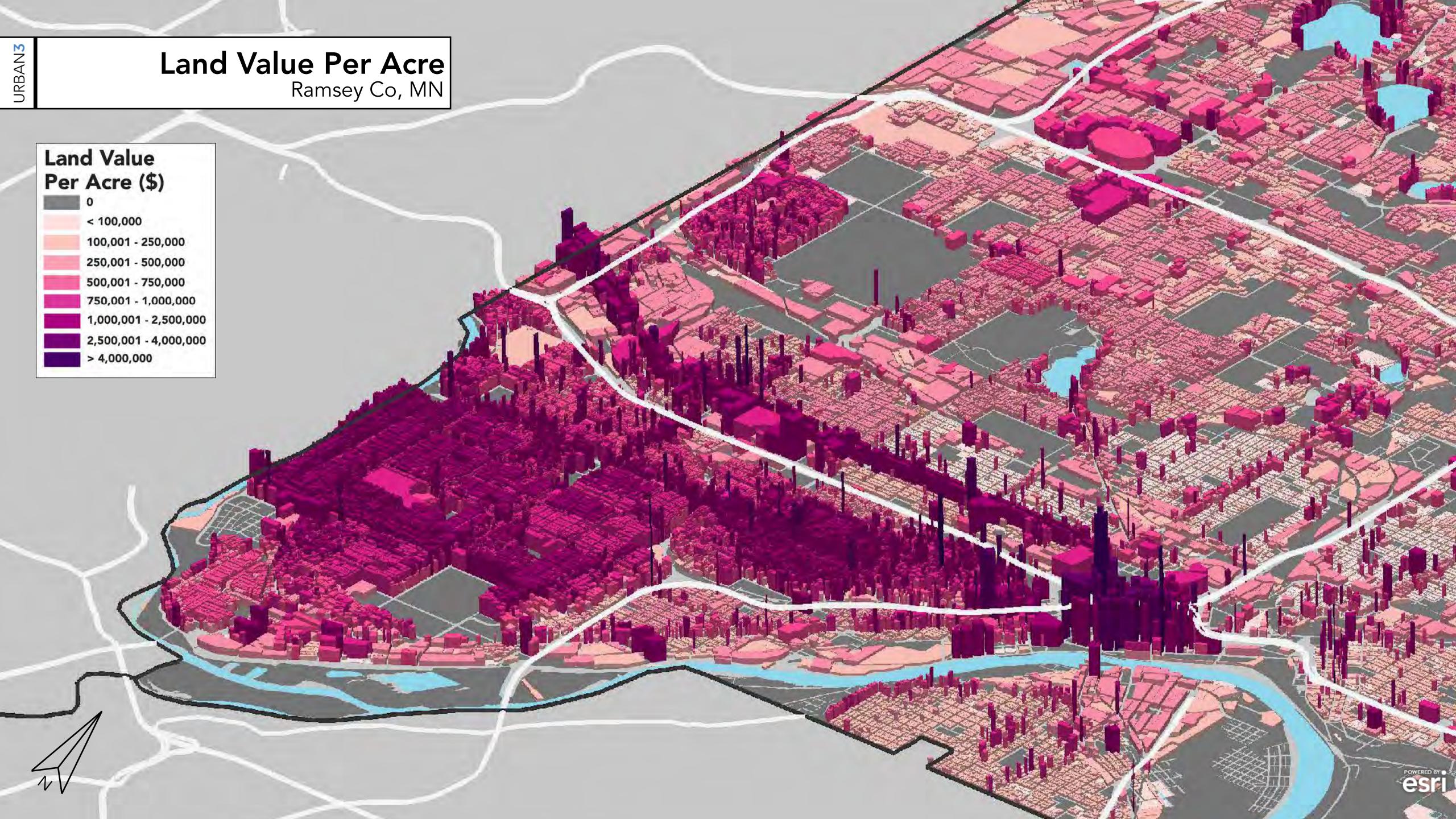
1,000,001 - 2,500,000

2,500,001 - 4,000,000

> 4,000,000

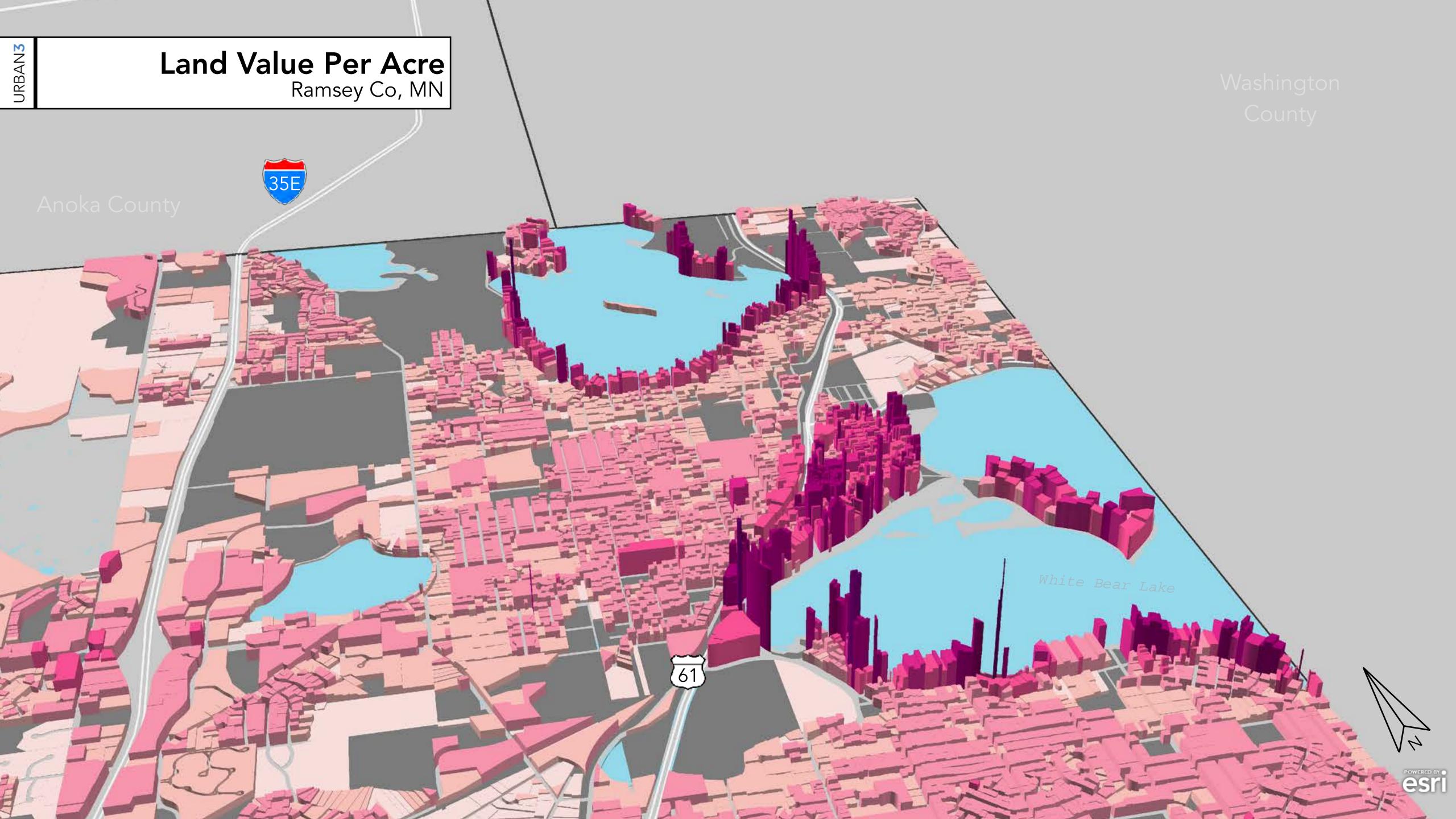


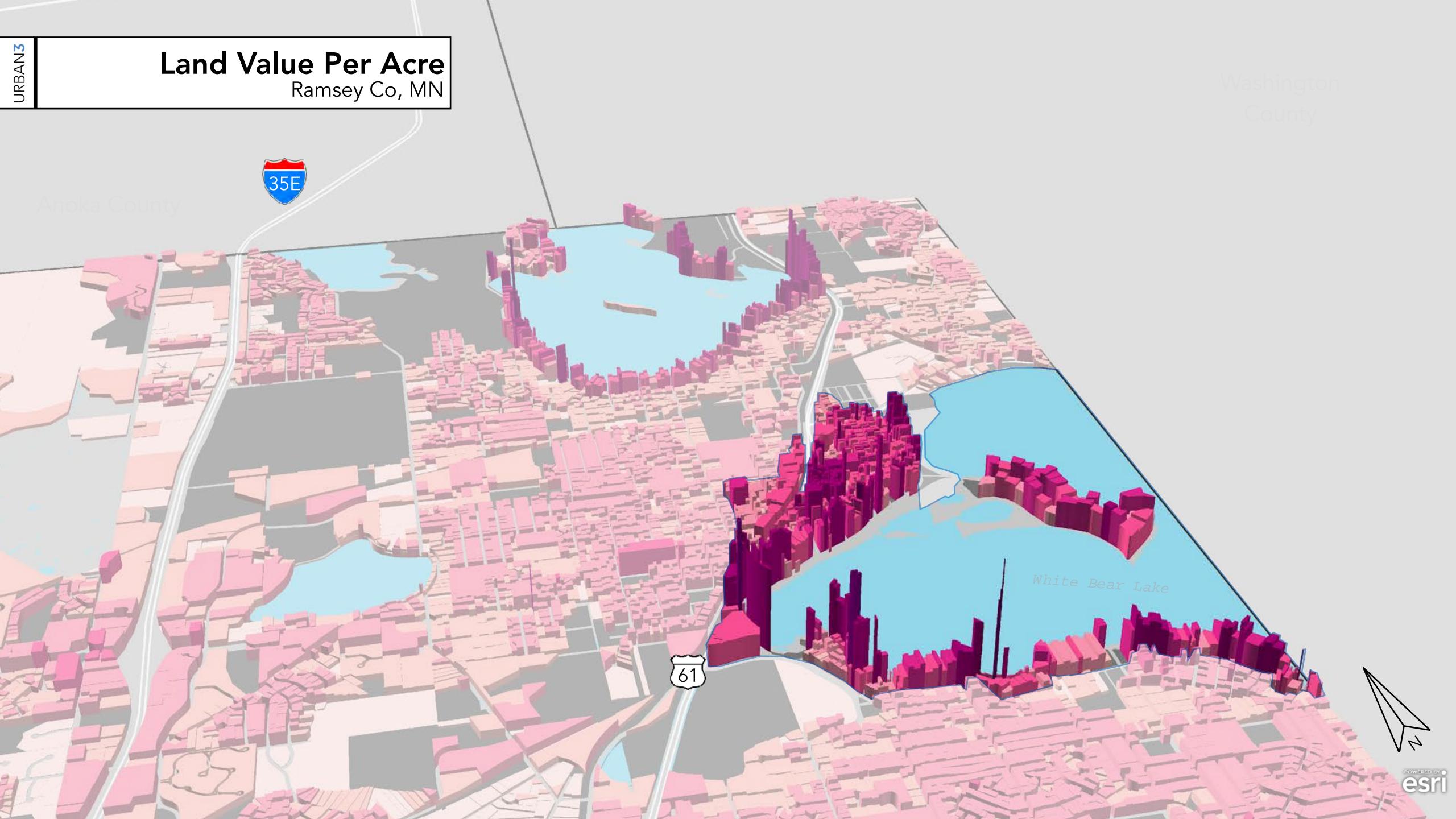


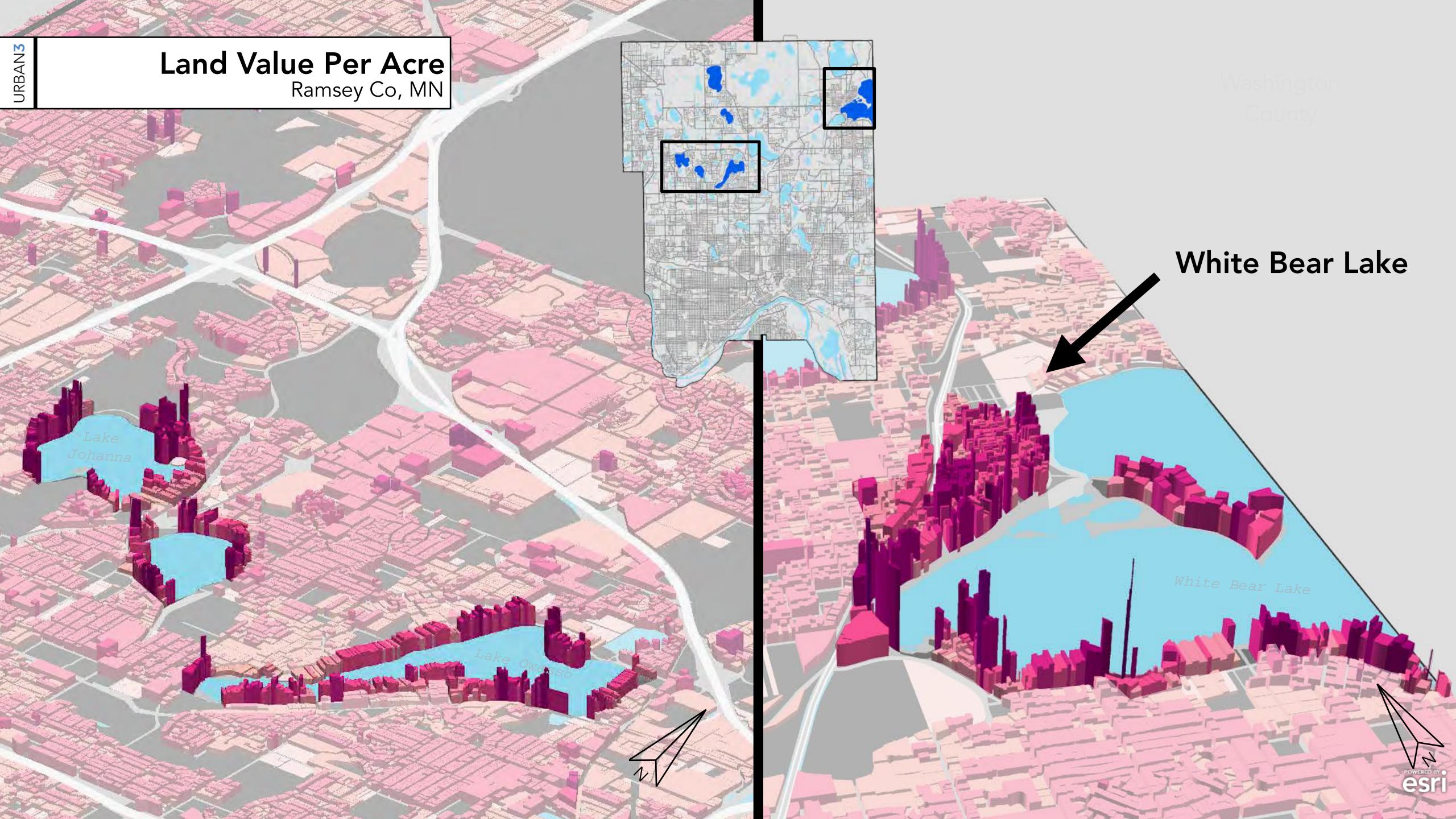






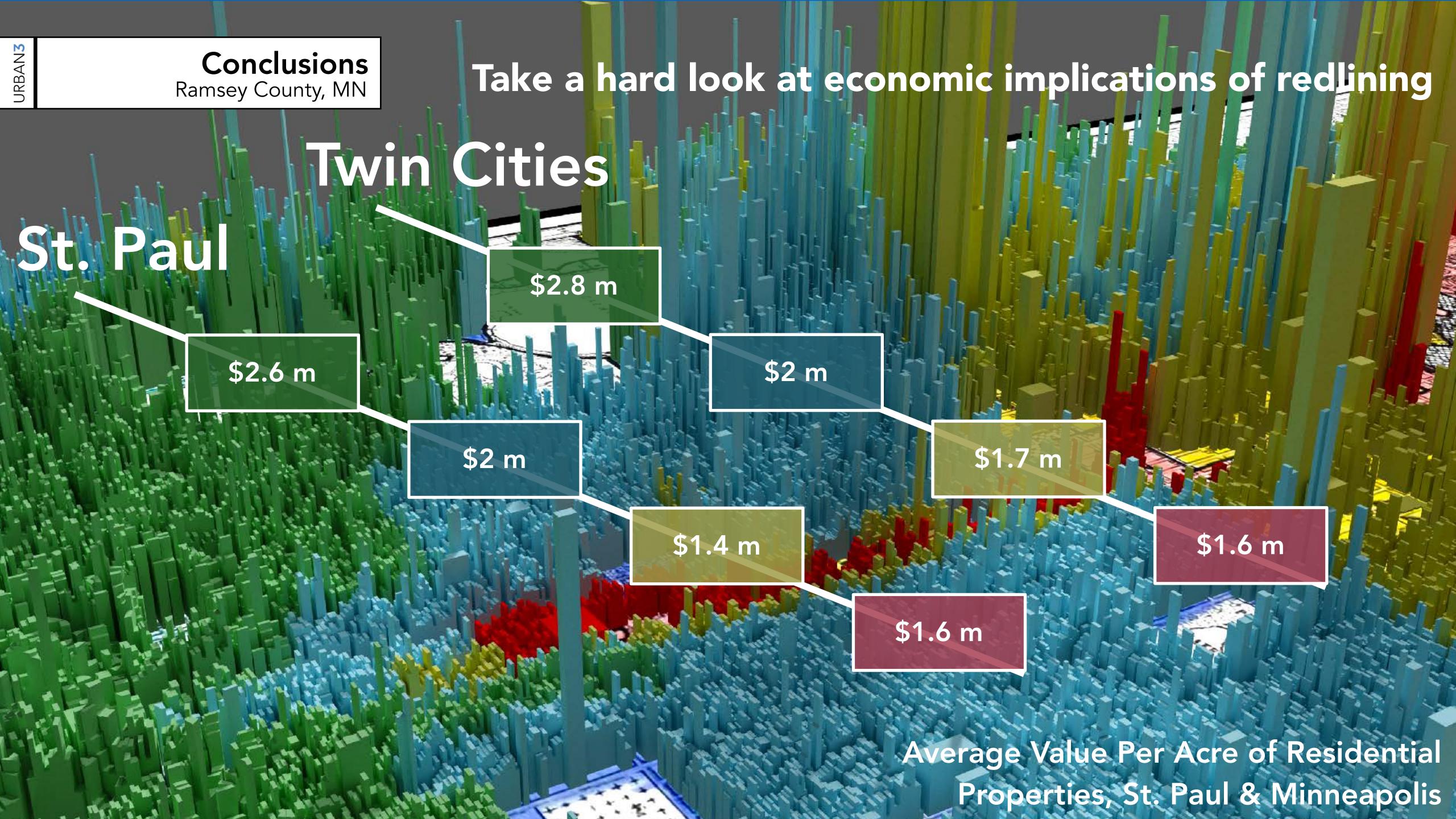






Conclusions

Suggestions for the future



Conclusions Ramsey County, MN

Residential

Commercial

Mixed Use



County Single Family Avg \$910,227 per acre



Vadnais Heights Walmart \$694,968 per acre



999 Hudson Rd \$934,233 per acre



The Winnipeg \$7,662,584 per acre



Rosedale Center \$2,542,691 per acre



Day by Day Cafe \$5,859,448 per acre



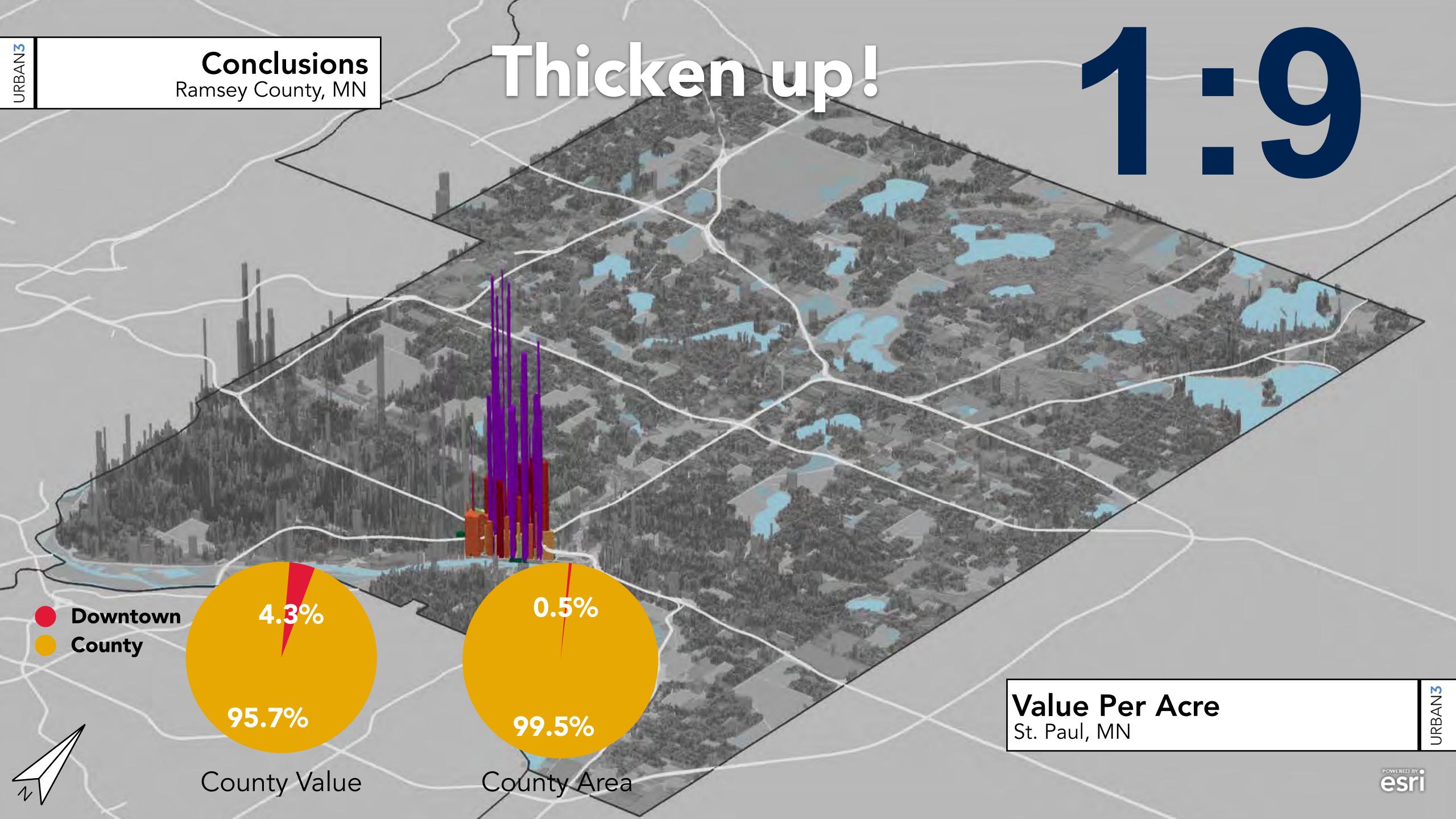
The Pointe of St. Paul \$42 million per acre



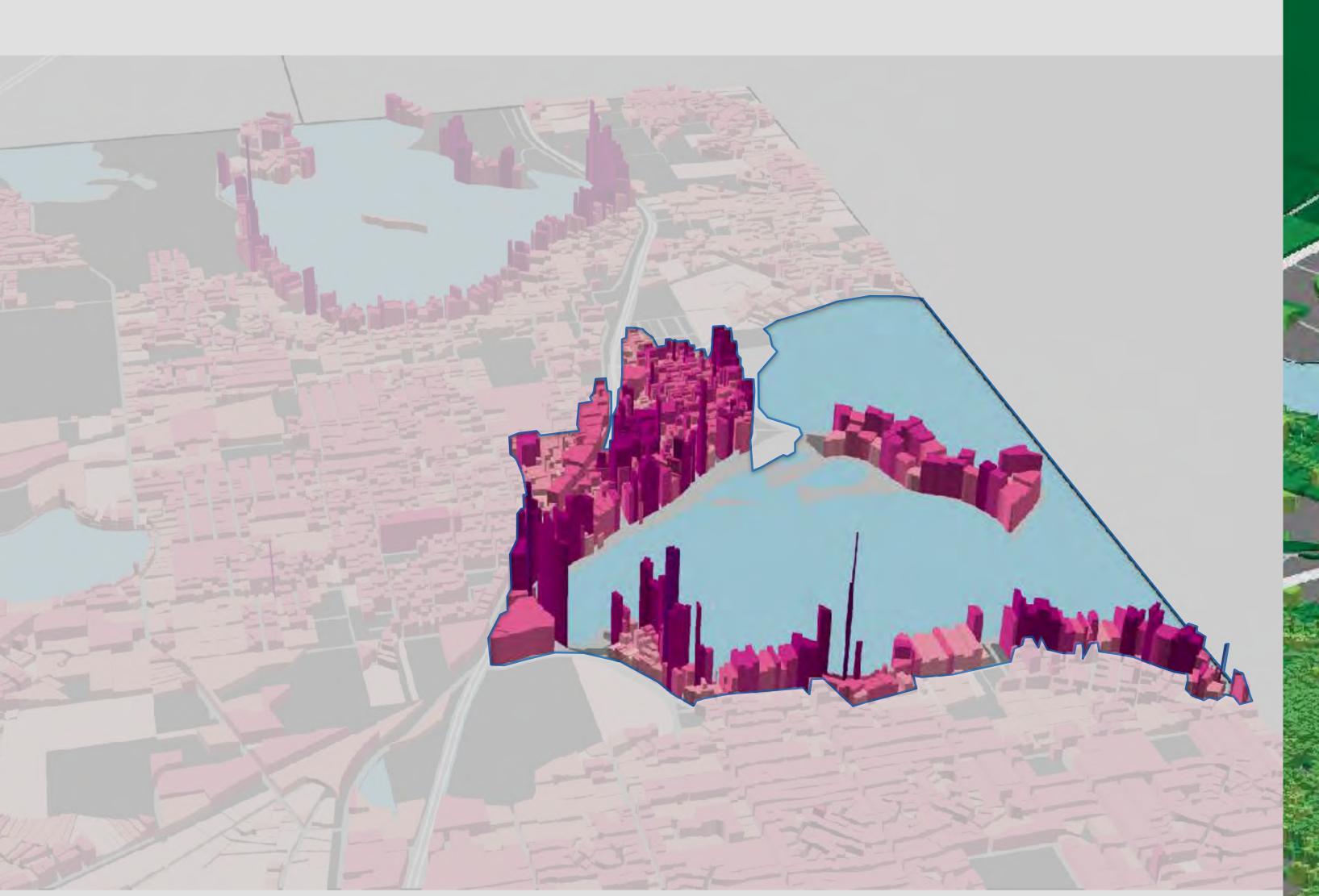
Wells Fargo Place \$32 million per acre

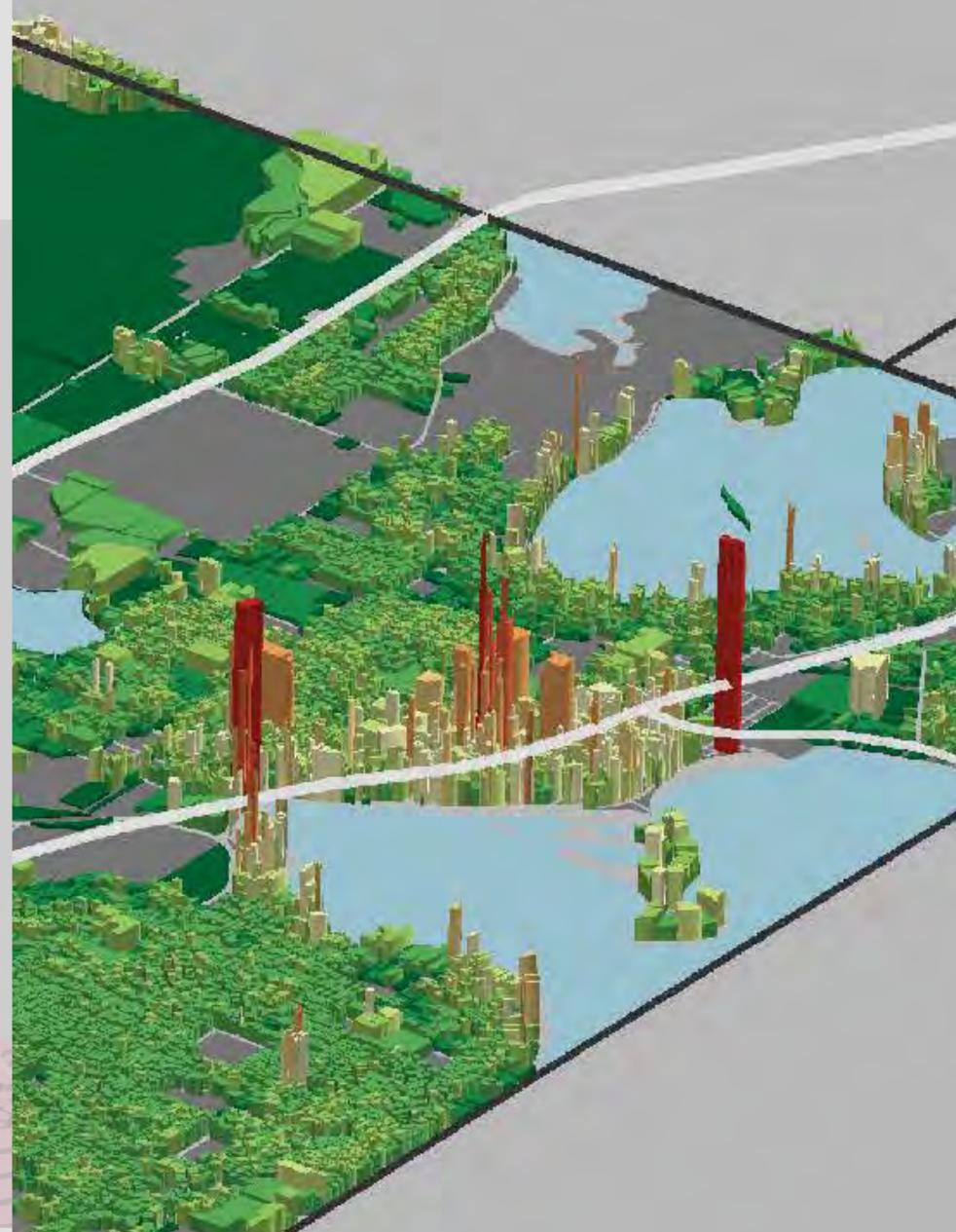


The Commerce Building \$58.7 million per acre



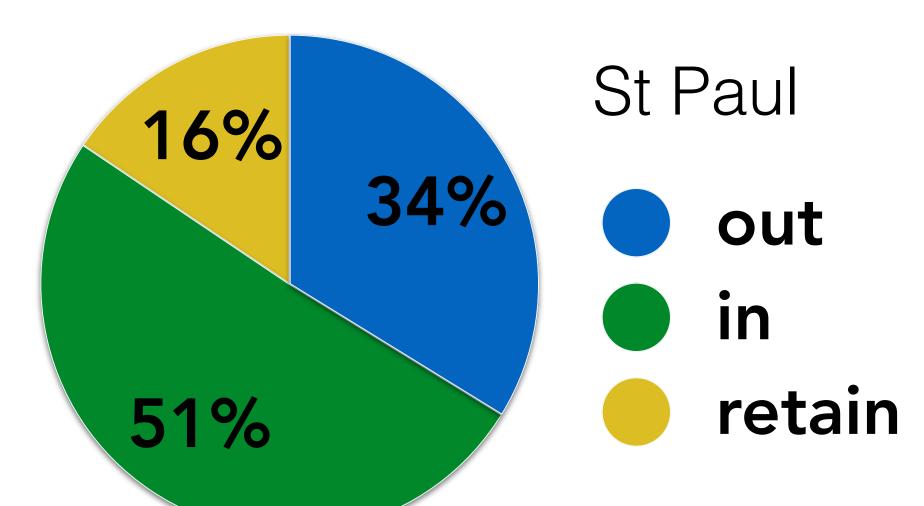
Learn From White Bear Lake

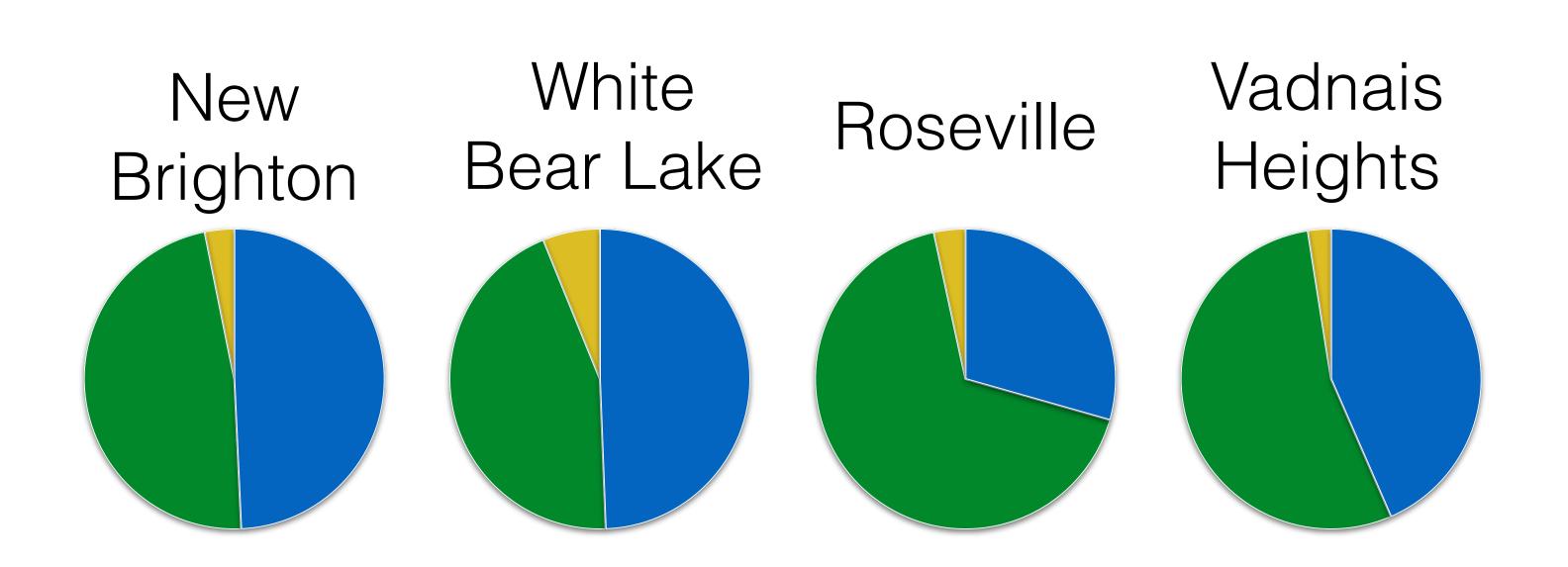


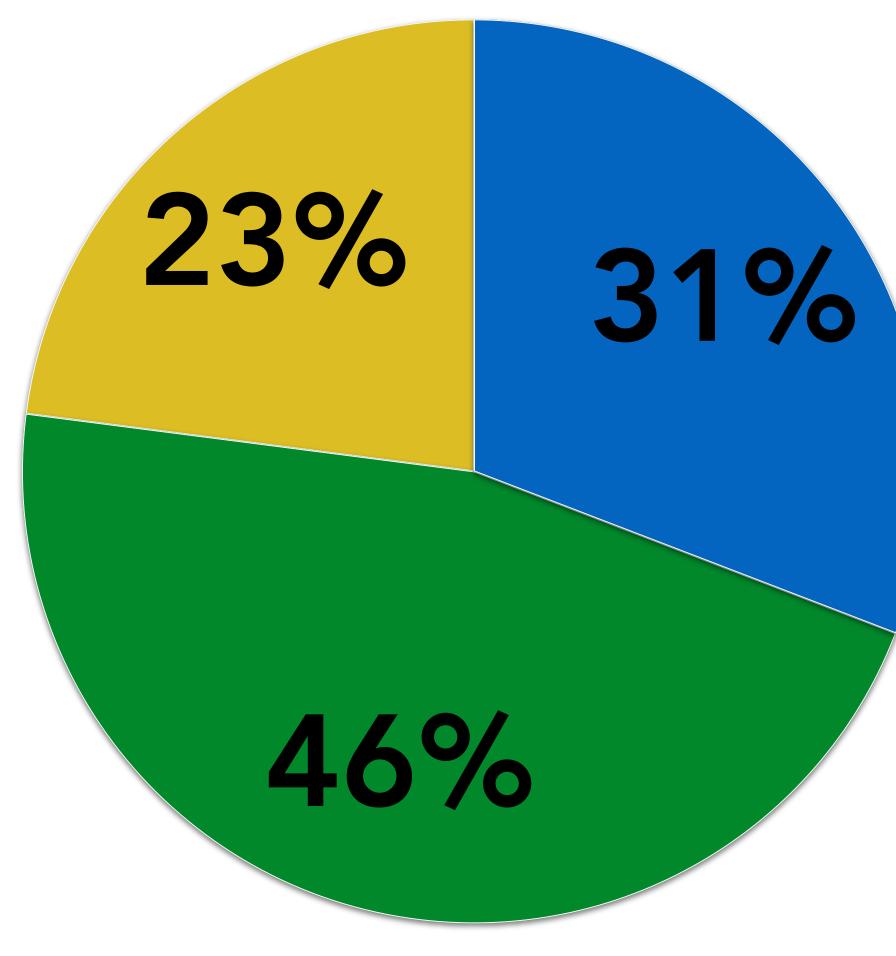


Conclusions
Ramsey County, MN

Work Together







Ramsey County

